



RESTATEMENT OF THE LAW THIRD EMPLOYMENT LAW

Preliminary Draft No. 8
(May 26, 2011)

SUBJECTS COVERED

- CHAPTER 3 Employment Contracts: Compensation and Benefits (revised)
CHAPTER 7 Workplace Privacy and Autonomy (revised)
APPENDIX Black Letter of Preliminary Draft No. 8

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This document is submitted to the Advisers for their meeting on June 16 (at 9:00 a.m.), 2011, and to the Members Consultative Group for their meeting on June 17 (at 10:00 a.m.), 2011, both meetings at ALI Headquarters, 4025 Chestnut Street, Philadelphia, Pennsylvania. As of the date it was printed, it had not been considered by the Council or membership of The American Law Institute, and therefore does not represent the position of the Institute on any of the issues with which it deals.

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**Restatement of the Law Third
Employment Law
Preliminary Draft No. 8**

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The Council approved the start of the project in 2000. The first Tentative Draft was submitted to the membership at the 2008 Annual Meeting, but no final vote was taken on the draft due to lack of time.

Tentative Draft No. 2, containing revisions to Chapter 1. Existence of Employment Relationship; Chapter 2. Employment Contracts: Termination; and Chapter 4. The Tort of Wrongful Discipline in Violation of Public Policy, was approved at the 2009 Annual Meeting, subject to the discussion at the Meeting and to editorial prerogative.

Tentative Draft No. 3 contains Chapter 8. Employee Duty of Loyalty and Restrictive Covenants. Sections 8.01-8.04 and 8.06-8.08 were approved at the 2010 Annual Meeting, subject to the discussion at the Meeting and to editorial prerogative. There was insufficient time to discuss § 8.05 and §§ 8.09-8.11. A Tentative Draft of Chapter 6 on other torts affecting the employment relationship and of material in Chapter 8 was approved at the 2011 Annual Meeting.

An earlier version of some of the black letter and commentary contained in Chapter 3 of this Draft can be found in Preliminary Draft No. 7 (2010), and an earlier version of some of the black letter of Chapter 3 is contained in Preliminary Draft No. 6 (2009). An earlier version of some of the black letter and commentary on the privacy Sections contained in Chapter 7 of this Draft can be found in Preliminary Draft No. 6 (2009), and a version of Chapter 7 appeared as Chapter 5 in Preliminary Draft No. 3 (2005).

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REPORTERS' MEMORANDUM (May 20, 2011)

PRELIMINARY DRAFT NO. 8

**RESTATEMENT OF THE LAW THIRD
EMPLOYMENT LAW**

CHAPTERS 3 and 7

CHAPTER 3

Employment Contracts: Compensation and Benefits (SE)

This Chapter applies principles developed in the previous Chapter to the topic of compensation and benefits. Whether or not an employment relationship is terminable only for cause or at will, employees have a right to receive compensation they have earned and employers have a corresponding duty to pay such compensation. If there is a bona-fide dispute over how much compensation was earned, the employer should pay the amount of the compensation as to which there is no reasonable dispute.

This general framework is set out in § 3.01, which covers both wages or salary and commissions. The next two Sections address special issues that arise in the context of payment of bonuses and other incentive compensation (§ 3.02). As a general matter, whether employees have earned particular compensation, or are entitled to particular benefits, depends on the terms of any agreement between the employer and the employee or any binding promises (see § 2.02(b), Comment *c*) or binding policy statements of the employer (§§ 2.02(c) and 2.05). Benefits are treated separately (in § 3.03) because they are often handled through unilateral employer statements rather than agreements with employees.

Modification or revocation of compensation and benefits, as a prospective matter, is taken up in § 3.04. It follows the general approach of § 2.06. The general rule is that the agreement between the parties controls whether compensation or benefits can be changed prospectively. Vested or accrued rights under such an agreement, including rights based on an employer promise enforceable by promissory estoppel or an employer statement enforceable under § 2.05, cannot be revoked absent the consent of the affected employees backed by consideration.

Section 3.05 addresses the implied duty of good faith and fair dealing (§ 2.07), which operates to prevent employers from using any power to discharge or otherwise adversely affect the duration or conditions of employment to cause, or compel consent to, a forfeiture of earned compensation or benefits.

CHAPTER 7

Workplace Privacy and Autonomy (MTB)

This Chapter addresses the common-law protections for employee privacy and autonomy interests. The common law has protected privacy through the four well-known privacy torts developed in the Restatement Second of Torts. These protections extend to people in a variety of different situations, and their development in the context of employment warrants specific elucidation. Autonomy protections, on the other hand, are primarily a matter of employment law developed as a variant of the public-policy protections accorded to employees against certain adverse employer actions, such as termination, that interfere with public policy.

Topic 1—§§ 7.01 through 7.07—concerns privacy protections. Section 7.01 establishes the basic cause of action derived from the tort of intrusion upon seclusion. A violation of an employee’s right to privacy requires satisfaction of two elements: (1) an employer intrusion upon an employee’s protected privacy interest, (2) that is unreasonable and would be offensive to a reasonable person under the circumstances. Three categories of employer intrusion are defined in § 7.02 and further developed in §§ 7.03-7.05. Section 7.03 describes the employee’s privacy interests in private information of a personal nature, and provides that an employer’s requiring such information from the employee as a condition of employment constitutes an intrusion. Under § 7.04, an employer intrudes upon an employee’s privacy interests when it intrudes upon the employee’s body as well as physical or electronic locations in which the employee has a reasonable expectation of privacy. And § 7.05 explains when an employer’s disclosure of confidential employee information constitutes an intrusion upon the employee’s privacy interests in preventing such disclosure.

Determining an intrusion under §§ 7.03-7.05 is just the first step in the analysis. The employer is subject to liability under this Chapter only if the intrusion was also unreasonable and offensive. Section 7.06 provides the framework for this determination. An intrusion is unreasonable if there is no reasonable justification as to the manner and scope of the intrusion. The “how” of the intrusion is balanced against the “why”—namely, the legitimate business and public interests that the intrusion serves. Offensiveness is based on the extent to which the intrusion departs from the accepted norms for conducting such an intrusion. A significant departure is considered offensive.

Employees who are disciplined or discharged because they refuse to consent to what would be a tortious intrusion into their privacy can bring a tort action based on the protections for wrongful discharge or discipline in violation of public policy (§ 7.07).

Topic 2—§§ 7.08 and 7.09—sets forth the protections for employee autonomy. Section 7.08 identifies the protected employee autonomy interests: conduct, activities, or behavior that occurs outside of the workplace or does not interfere with the employer’s legitimate workplace interests as well as moral, ethical, or other personal beliefs that do not interfere with the employee’s workplace responsibilities. This Section also recognizes

that an employee is protected as to those activities which the employer has agreed or promised to treat as separate from and irrelevant to the employment relationship. Section 7.09 provides that the employee is protected against discharge or other material adverse action based solely on the employee's exercise of protected autonomy interests, as long as the employer does not have a good-faith belief that those interests interfere with the employee's workplace responsibilities.

RESTATEMENT THIRD, EMPLOYMENT LAW

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2 **CHAPTER 3**
3 **EMPLOYMENT CONTRACTS: COMPENSATION AND BENEFITS**
4 **(SE)**

5
6
7 **Introductory Note:** Remuneration is a principal ingredient of the employment
8 relationship; it is a major reason why employees work under the control of their
9 employer; moreover, from the employer’s standpoint, compensation is both a cost and
10 essential motivational mechanism. This Chapter applies the principles developed in
11 Chapter 2, as well as the framework provided by the Restatement Second of Contracts, to
12 the subject of compensation and benefits. The amount, kind and frequency of
13 compensation for services is principally determined by the agreement of the parties,
14 broadly construed to include express and implied contracts as well as unilateral promises
15 and policy statements by employers considered to have binding effect.

16
17 Many states have enacted laws spelling out the mode and frequency of payments
18 (often called “wage payment” laws). Also, the federal Fair Labor Standards Act and state
19 counterparts regulate minimum wage, compensable time, overtime pay, and rest and meal
20 breaks. In addition, the Employment Retirement Income Security Act of 1974 (“ERISA”)
21 broadly preempts the area of employee pension and welfare benefit plans. Despite these
22 statutes, the common law remains the foundational source because the legislation
23 contains certain exclusions from coverage and, more importantly, does not itself deal
24 with the underlying contract issues but, rather, overlays its requirements on contractual
25 relationships defined by state decisional law.

26
27
28 **§ 3.01 Right to Earned Compensation**

- 29
30 **(a) Whether the employment relationship is terminable at will or terminable**
31 **only for cause, employees have a right to be paid the compensation they have**
32 **earned.**
33 **(b) Whether compensation has been earned is determined by the agreement**
34 **between the employer and employee or any binding promises or policy**
35 **statements of the employer.**
36 **(c) Employers are under an obligation to pay in a timely fashion the**
37 **compensation employees have earned. If there is a bona fide dispute as to**
38 **whether the compensation claimed has been earned, employers are under an**
39 **obligation to pay in a timely fashion the compensation that is not in dispute.**
40

41 **Comment:**

42
43 *a. Scope.* The overarching principle of this Chapter is that employers have an
44 obligation to pay, and employees have a right receive, promised remuneration for their
45 earned services. This general principle is set out in § 3.01, which covers wages, salary,
46 commissions and benefits. This principle applies whether employment is terminable at

1 will or for cause only. The next Section addresses special issues that arise in the context
2 of payment of bonuses and other incentive compensation (§ 3.02). As a general matter,
3 whether employees have earned particular compensation, or are entitled to particular
4 benefits, depends on the terms of any agreement between the employer and employee and
5 any binding promises under promissory estoppel (see § 2.02(b) comment c) or binding
6 unilateral policy statements of the employer (see §§ 2.02(c) & 2.05). Benefits are treated
7 separately in (§ 3.03) because their terms are often, but not always, announced and
8 implemented through unilateral employer policy statements rather than agreements with
9 employees.

10
11 Modification or revocation of compensation and benefits, as a prospective matter,
12 is taken up in § 3.04. It follows the approach of §2.06. The general rule is that the
13 agreement between the parties, including any binding employer promise or policy
14 statement, controls whether compensation or benefits can be changed prospectively.
15 Vested or accrued rights under such an agreement, including agreements based on a
16 promise enforceable by promissory estoppel or a statement enforceable under § 2.05,
17 cannot be revoked absent the consent of the affected employees backed by consideration.
18

19 Section 3.05 addresses the implied duty of good faith and fair dealing (§ 2.07)
20 which applies to constrain employers from using any power to discharge or otherwise
21 adversely affect the durations or terms of employment to cause, or compel consent to, a
22 forfeiture of earned compensation or benefits.
23

24 At all times, applicable statutes control, sometimes displacing, sometimes
25 supplementing, the relevant common law principles. The most common legislation are
26 state wage-payment laws, which often assume that the parties have entered into an
27 enforceable agreement with respect to the item of compensation in question; where such
28 an agreement is absent, the wage-payment law normally does not apply.
29

30 Recovery for contractual losses typically requires mitigation of damages. See § 9.
31 —

32
33 *b. Relationship to wage-payment laws.* Many states have wage-payment laws that
34 determine the mode and frequency of payment of “wages”. Where these statutes apply,
35 they control. As a general matter, however, they do not preclude common law
36 development. The wage-payment laws are generally based on the background common
37 law principles of contract, and look to the common law to determine whether the
38 employer has an underlying binding obligation. Moreover, some statutes exclude certain
39 categories of employees (e.g., commissioned salesmen or high wage-earners) or certain
40 forms of compensation (e.g., incentive payments, future unearned payments), thus
41 requiring full application of contract law in those cases.
42

43 *c. At-will vs. for cause relationships.* Section 3.01(a) states the general principle:
44 Even if, under the principles stated in Chapter 2, the employment relationship is
45 terminable at the will of either party, the employer nevertheless is obligated to pay the
46 agreed-upon, earned compensation for services rendered by the employee.

1
2 **Illustrations:**

3
4 1. Employer X and employee E enter into an employment agreement providing
5 for a \$50,000 “annual salary”. E begins work on January 1. Three months into the
6 relationship, on March 1, X serves E with notice of termination of the agreement,
7 effective immediately. Under applicable law, the employment agreement is terminable at
8 the will of either party, with or without cause. X’s payroll practice was to pay its
9 employees on the first of each month for the prior month’s services. X paid E on
10 February 1 for service rendered in January. X owes E one month’s salary.

11
12 2. Same facts as Illustration 1, except that X terminates E’s employment for cause
13 on March 1, effective immediately. X owes E one month’s salary.

14
15 *d. Earned compensation.* The employer’s obligation to pay compensation depends
16 on whether the employee has earned the compensation. In the case of a salary or wage,
17 the employee is typically being paid for a period of service, and the compensation is
18 earned with completion of that period, as in Illustrations 1-2. In the case of employee
19 compensation in the form of commissions, however, the employee is paid for sales made
20 or other unit of output produced, and whether compensation is earned depends on
21 whether on the sale has been made or other unit of output is produced in accordance with
22 the terms of the agreement between the parties.

23
24 **Illustrations:**

25
26 3. X, in the freight forwarding business, hired E as a commissioned sales person
27 in February 2010. The employment agreement states that E is “guaranteed compensation
28 on the basis of 50 % of the profit generated by accounts you are instrumental in obtaining
29 freight business” for X. On November 15, 2009, E obtains a potentially significant
30 increase in freight business from Road Masters, a customer of X whose business
31 historically yielded \$300,000 average annual profit for X. For calendar year 2010, Road
32 Masters business accounted for \$500,000 in profit for X. If the agreement provides for
33 profits generated by preexisting, as well as entirely new, accounts, X is entitled to 50% of
34 \$200,000 increase in profits from the Road Masters account, or \$100,000, in
35 commissions for 2010.

36
37 4. E sells newspaper subscriptions for X via telephone solicitations. Under the
38 Sales Agreement E signed, he is to receive a commission only on “commissionable
39 orders,” defined as “a sale that is recorded on X’s home delivery registry where the
40 customer maintains the subscription for a minimum of 28 days without giving a specific
41 stop date.” E is owed commissions only on subscriptions where customers do not
42 transmit a stop date within the 28-day period.

43
44
45 5. Upon commencing employment for X on January 1, 2010, E, who sells wire
46 manufactured by third parties, signed a “Manufacturer’s Representative Agreement,”

1 which provides for a one-year term and then successive periods of one year unless either
2 party gives 30 days' written notice of termination of the Agreement. The Agreement
3 further provides for commissions "payable with respect to orders accepted by X up to
4 and including the termination date and X shall have the right to appoint a new Sales
5 Representative for the Territory, effective immediately upon such termination date."
6

7 E's employment is terminated on March 14, 2011 pursuant to the Agreement. E
8 sues for commissions with respect a substantial order from Y, a major purchaser of wire,
9 that E initiated but was not accepted by X until after the termination of his employment.
10 E is not entitled to commissions on the post-termination sale to Y. Whether E should
11 receive those commissions because Y's termination of E's employment is a breach of the
12 implied covenant of good faith and fair dealing is discussed in § 3.05 & Illustration 9.
13

14 *e. Agreement between the parties, or any binding promises or policy statements of*
15 *the employer.* As developed in Chapter 2, an agreement is based on consideration or
16 bargained-for exchange and thus enforceable under the general law of contracts (§ 2.03).
17 In addition, employers can be bound by promises that reasonably induce detrimental
18 reliance by employees (§ 2.02(b) & comment c) and by policy statements they
19 promulgate to govern workplace conditions (§ 2.05).
20

21 *f. Extensive course of dealing.* Past practices of the employer can in appropriate
22 cases inform the agreement of the parties.
23

24 **Illustration:**

25
26 6. X provides recruitment, marketing and staffing services for other companies. X
27 employed E from April 2002 to December 2009 as an vice-president of X responsible for
28 arranging media advertisements for clients. E's commissions were calculated on the basis
29 of the following formula. When a client agreed to a media buy, X would advance a
30 payment to the media company and the client would reimburse X and pay a fee for E's
31 services. When the client was billed, E would receive 20 percent of the amount minus
32 certain charges such as E's entertainment and travel expenses, finance charges for any
33 late payments by the client, and half of the salary of E's assistant. E was aware of these
34 charges and acquiesced in these charges during her employment. In December 2009, E
35 resigned her position with X and sues for reimbursement of these charges as a breach of
36 contract. There is no written agreement between X and Y.
37

38 The parties' extensive course of dealings for over seven years and regular written
39 compensation statements issued by X to E, and acquiesced in by E, support a finding that
40 X and E had agreed that commissions owed to E reflected adjustments for late payment
41 by clients, half of the cost of E's assistant and other work-related charges. (Implied
42 contract terms are discussed in § 2.03, comment g.)
43
44

45 *g. Payment of undisputed amount.* It is a corollary of § 3.01(a) that the employer
46 is obligated to pay that portion of the compensation that is undisputably owed. State wage

1 payments generally prohibit any deduction by employers from wages that are not
2 expressly authorized by the employee, but this prohibition is not found in the common
3 law.

4
5 *h. Quantum meruit.* If there is no agreement between the parties or binding
6 employer promise or policy statement governing compensation for services, principles of
7 quantum meruit may apply to prevent unjust enrichment.
8
9

10 11 **§ 3.02 Bonuses and Other Incentive Compensation**

- 12
13 **(a) If so provided in an agreement between the employer and the employee or**
14 **any binding promises or policy statements of the employer, bonuses and**
15 **other incentive compensation are a form of compensation which employees**
16 **have a right to be paid if they have earned such compensation. Absent such**
17 **an agreement or any binding promises or policy statements, bonuses and**
18 **incentive compensation are awards made in the employer's discretion.**
19 **(b) Whether bonuses or other incentive compensation have been earned is**
20 **determined by the agreement between the employer and employee or any**
21 **binding promises or policy statements of the employer.**
22 **(c) Employers are under an obligation to pay in a timely fashion the bonus and**
23 **other incentive compensation employees have earned. If there is a bona fide**
24 **dispute as to whether the compensation claimed has been earned, employers**
25 **are under an obligation to pay in a timely fashion the compensation that this**
26 **is not in dispute.**
27
28

29 **Comment:**

30
31 *a. Compensation or discretionary award?* Employers award bonuses and other
32 types of incentive compensation as a means of rewarding or motivating their employees.
33 Whether bonuses are a form of compensation that employees have a right to receive or,
34 rather, are merely awards that the employer makes solely in its own discretion depends
35 on the agreement between the employer and employees, including any binding promises
36 or policy statements of the employer. This is necessarily a fact-intensive inquiry.
37 Important factors include (1) whether the documents establishing the bonus expressly
38 state that the bonus is a discretionary award; (2) whether the bonus is an important part
39 of the employee's overall compensation; (3) whether the criteria for receiving the bonus
40 are keyed to objective measures of employee performance or conduct (such as remaining
41 with the employer for a particular period of time) or firm performance rather than purely
42 subjective assessments of the employer; and (4) the course of dealing between the parties.
43
44
45
46

Illustrations:

1
2
3 1. In January 2008, X, an investment bank, hired E to help develop its fledgling
4 underwriting business. The parties entered into a contract guaranteeing E's employment
5 in 2008 and 2009 under the following terms: E would receive a base salary of \$200,000
6 plus a bonus that would raise his "total compensation" to 33% of the first \$4.5 million of
7 gross revenues that X derived from deals on which E worked (the "Percentage Bonus"),
8 but that in no case would E receive less than \$1 million total compensation. In both years,
9 E could also receive an "extra" bonus "at X's discretion."

10
11 X discharged E in August 2009. E received a total of \$1.4 million for the two
12 years, but claims he was entitled \$2.97 million under the Percentage Bonus formula,
13 excluding any discretionary bonus. The Percentage Bonus for the 2008 and 2009 was
14 compensation earned by E.

15
16 2. E was hired in January 2007 as a commodities trader for the natural gas desk at
17 X, an investment bank. E received a formal offer letter which he signed, dated and
18 returned to X's personnel department. The letter stated that E's annual salary would be
19 \$150,000 and he would be eligible to participate in X's Investment Bank Incentive Plan
20 (Incentive Plan or Plan). It further stated:

21
22 The payment and amount of any incentive compensation award under the
23 Incentive Plan is in the complete discretion of the firm. Subject to your being
24 actively employed as of the date of the payout, you will be eligible under the
25 Incentive Plan to receive an annual incentive bonus which is intended to motivate
26 future performance and which may be based on individual achievement, business
27 unit and overall corporate results and awarded under the terms of the Plan and in
28 our sole discretion. ... If your employment terminates for any reason before the
29 award date, whether the termination is initiated by you or the firm you will not
30 earn or receive any award. ... No employee or officer of the firm is authorized to
31 make any oral promises to you about an incentive compensation award.

32
33 In January 2009, E quits his position to apply to law school. X's payout date for
34 2007-2008 period, under the Incentive Plan, is March 15, 2009. E is not entitled to a
35 bonus under the Plan.

36
37 3. Same facts as Illustration 2, except that X is terminated without cause on March
38 15, 2009. E is not entitled to a bonus under the Plan.

39
40 *b. Bonuses to motivate continued service or other employee conduct.* Sometimes
41 employers provide bonuses not so much to incentivize employee performance as to
42 ensure that employees will continue working for the employer during some period of
43 corporate change. Such bonuses normally constitute earned compensation once the
44 conditions of the bonus are satisfied.

1
2
3 **Illustrations:**
4

5 4. Concerned that key performers might leave for competitors because of rumors
6 of a corporate takeover, X, a major financial services company, promulgated an Incentive
7 Compensation Plan (ICP) for certain executives, including E. The plan provided eligible
8 employees with restricted company stock at substantially reduced prices in lieu of a
9 portion of the executive's compensation. Employees participating in this program,
10 including E, signed agreements stating that should they resign before their restricted
11 shares of stock vested, they would forfeit the stock and the portion of the compensation
12 they directed be paid in the form of restricted stock.
13

14 E quits his employment with X before any of his shares of restricted stock under
15 the ICP vest. E forfeits his shares of the stock and the portion of compensation he
16 directed be paid in the form of such stock.
17

18 5. Same facts as Illustration 4, except that E remains employed after vesting date
19 for the restricted stock. E is entitled to the shares which have vested under the ICP.
20
21
22

23 **§ 3.03 Benefits**
24

- 25 **(a) If so provided in an agreement between the employer and the employee or**
26 **any binding promises or policy statements of the employer, benefits are a**
27 **form of compensation which employees have a right to receive, in accordance**
28 **with any applicable plan documents.**
29 **(b) Employers are under an obligation to provide employees, in accordance with**
30 **any applicable plan documents, the benefits the employers have agreed or**
31 **promised, as a matter of agreement, practice, or policy statement, to provide.**
32 **If there is a bona fide dispute as to whether the requirements of the**
33 **applicable plan documents have been satisfied, employers are under an**
34 **obligation to provide the benefits for which eligibility is not in dispute.**
35

36 **Comment:**
37

38 *a. ERISA preemption.* Federal legislation – namely, the Employment Retirement
39 Security Act of 1974 (ERISA) – broadly preempts state regulation of employee pension
40 and welfare benefit plans. State contract law continues to play an important role because
41 ERISA does not cover benefit plans funded by government employers and does not cover
42 payroll practices and terms of individual employment agreements. In addition, respecting
43 employee welfare benefit plans – plans that do not provide retirement benefits – ERISA
44 provides very little substantive law requiring the courts to develop an “ERISA common
45 law” which heavily depends on state contract (and trust) law.

1
2 *b. Benefit plans.* Employers provide employees with benefits not only as a
3 motivational mechanism but also because tax advantages and economies of scale allow
4 employers to provide benefits desired by employees at substantially lower costs than they
5 would incur on their own in the open market. In order to derive these economies of scale,
6 the employer establishes plans that cover a relatively number of employees and provide
7 common terms for covered employees.

8
9 *c. Employer unilateral policy statements.* In the benefits context, employers are
10 likely, though not invariably, to set the terms of benefit plans through unilateral policy
11 statements rather than agreements with employees. The statements are intended generally
12 to establish binding commitments while they are in effect (see § 2.04).

13
14 **Illustration:**

15
16 1. Anticipating a significant reduction in force, X, a manufacturer, informs his
17 employees via the company email that salaried employees who are designated for this
18 round of layoffs (ending December 31, 2010) will receive three months of salary and
19 healthcare benefits continuation, in addition to one week of severance pay for each year
20 of service. Nonsalaried employees receive only the one week of severance pay for each
21 year of service (Reorganization Plan Benefits).

22
23 E, a salaried employee of X, is laid off on August 1, 2010. X is entitled to the
24 Reorganization Plan Benefits.

25
26
27 **§ 3.04 Modification of Compensation or Benefits**

- 28
29 **(a) Except as provided in (c) below, an employer may prospectively modify or**
30 **revoke any compensation or benefits based on its past practices or policy**
31 **statement by providing reasonable notice of the modification or revocation**
32 **to the affected employees.**
33 **(b) Such modifications and revocations apply to all employees hired, and all**
34 **employees who continue working, after the effective date of the notice of**
35 **modification or revocation.**
36 **(c) Such modifications and revocations cannot, absent the consent of affected**
37 **employees (backed by consideration), adversely affect rights under any**
38 **agreement between the employer and the employee or employees (§ 2.03) or**
39 **adversely affect any vested or accrued employee rights that may have been**
40 **created by an agreement (§ 2.03), employer statement (§ 2.04), or**
41 **reasonable detrimental reliance on an employer promise (§ 2.02, comment**
42 **c).**

43
44 **Comment:**

- 45
46 *a.* This Section applies the principles developed in § 2.06.

1
2
3
4 **Illustration:**
5

6 1. Same facts as in § 3.03, Illustration 1, except that X announces that for the
7 second round of layoffs commencing January 1, 2011 and ending March 15, 2011, the
8 Reorganization Plan Benefits have been changed to provide only 2 months of salary and
9 healthcare benefit continuation plus severance pay; the severance pay component is not
10 changed (Modified Reorganization Plan Benefits).
11

12 F learns on January 2, 2011 that he is scheduled for layoff on February 15, 2010.
13 F will receive the Modified Reorganization Plan Benefits and has no claim to the earlier
14 plan benefits because they were limited to employees laid-off during the first round.
15

16 *b. The special case of vested or accrued employee rights.* As developed in § 2.06,
17 Comment *b*, an employer cannot by unilateral action modify or rescind enforceable
18 employee contractual rights. Such rights normally arise from express agreements covered
19 by §§ 2.02(a)-(b) & 2.03. In appropriate circumstances, unilateral employer policy
20 statements may also create vested or accrued employee rights that cannot be unilaterally
21 modified or rescinded; any adverse change would require an agreement by the employee
22 backed by consideration. Factors in determining whether an employer policy statement
23 creates a vested or accrued employee right include the statement's language, other
24 policies of the employer, the employer's course of conduct, and usages in the particular
25 industry or occupation.
26
27

28 **Illustrations:**
29

30 2. Upon commencing employment for X Corporation on January 1, 2000, E, an
31 insurance salesperson, was told he would be paid under an "Accrued Commission Plan"
32 in effect for all of X's sales force. That plan provided a sales commission of 7% on the
33 premiums of the policies sold or renewed. On January 1, 2004, X modified the
34 compensation plan so that commissions would be based not on a percentage of premiums,
35 but rather on a stated flat rate for each policy sold or renewed. E has challenged the
36 application of the "flat rate" commission system to renewals of policies sold while the
37 original plan was in effect. E's claim against X should go to the trier of fact because the
38 foregoing facts create a bona fide dispute as to whether the original plan set a fixed
39 system for compensating X's salespersons only for sales of policies made while that plan
40 was in effect or whether it also governed all future renewals of those policies – despite
41 the announced change in the change in the compensation plan.
42

43 3. Seven tenured professors at X State University were hired before 1990 and
44 have been paid on a calendar year basis (envisioning 11 months of duties) rather than
45 academic year levels, which were lower. These professors were therefore paid as if they
46 were performing 11 months of duties when they worked only 9-month academic year

1 schedules. All professors hired since 1990 have been paid on an academic year basis
 2 unless they in fact perform 11 months of duties. On January 1, 2010, the University
 3 informed the seven professors that beginning January 1, 2011, they would be paid only
 4 on an academic year basis. Unless these professors can show they have an agreement
 5 with X, express or implied, to be paid on a calendar year basis for the duration of their
 6 careers with the University, they are subject to the University's changed policy effective
 7 January 1, 2011.

11 § 3.05 Implied Duty of Good Faith and Fair Dealing

- 12 **(a) Both the employer and employee, whether or not the relationship is**
 13 **terminable for cause or at will, owe a nonwaivable duty of good faith and**
 14 **fair dealing to each other, which includes an agreement by each not to hinder**
 15 **the other's performance under, or to deprive the other of the benefit of, the**
 16 **employment relationship (§ 2.06).**
- 17 **(b) The employer's duty of good faith and fair dealing includes the duty not to**
 18 **terminate or seek to terminate the employment relationship or implement**
 19 **other adverse employment action, for the purpose of**
- 20
- 21 **(1) preventing the vesting or accrual of an employee right or benefit,**
 22 **or**
 23 **(2) retaliating against the employee for refusing to consent to a change**
 24 **in earned compensation or benefits.**

28 **Comment:**

29

30 *a. Nonwaivable duty.* This Section and § 2.06 treat the implied duty of good faith
 31 and fair dealing as a nonwaivable duty. The reference here is not to the function of the
 32 implied duty as a gap-filler to supply terms necessary to effectuate the underlying
 33 agreement of the parties; in such cases, the express terms of the agreement as a practical
 34 matter may leave little scope for implied terms. However, to the extent the implied duty
 35 of good faith and fair dealing functions as a condition of the enforceability of a contract,
 36 it cannot be waived or modified by the express terms of the agreement. This Section and
 37 § 2.06 involve the implied duty in the latter sense.

38

39 *b. Opportunistic firings.* The implied duty of good faith and fair dealing not only
 40 promotes basics notices of fairness but enables the parties to enter into certain
 41 relationships where performance is not simultaneous – where, for example, the
 42 employees renders services but the employer's obligation to pay for those services does
 43 not ripen until certain conditions subsequent have been satisfied. To the extent that the
 44 express terms of the agreement address the matter in question, as a practical matter there
 45 may be less scope for implied terms.

1
2 **Illustrations:**
3

4 1. Employer X assigns its sales people – all at-will employees – to specific
5 territories. X does not require its sales people to sign an employment agreement. As a
6 matter of practice, each sales employee is paid 75% of the applicable commission upon
7 executing a sales agreement with the customer, and the remaining 25% of the
8 commission after the equipment is delivered to the customer and 30 days have transpired
9 without a customer complaint. In addition, the 25% is paid only if the employee is still on
10 X’s payroll at that latter date. E, an at-will sales person employed by X, has procured a
11 substantial order for X’s equipment from a large customer, and has received 75% of the
12 applicable commission. On January 1, the equipment is delivered to the customer. On
13 January 15, E is fired without cause. E has an action against X for the remaining 25% of
14 the applicable commission (but not for reinstatement) if E was discharged in order to
15 prevent E’s obtaining the 25% commission.
16

17 2. Same facts as Illustration 1, except that each sales employee, including E,
18 signed an agreement upon being hired that states that the “the 25% component of the
19 commission is paid only if the employee is still on X’s payroll 30 days after the
20 equipment has been delivered without an employee complaint (“Customer Satisfaction
21 Date”). If the employee is not on the payroll as of the Customer Satisfaction Date, the
22 25% component is to be paid to the employee servicing the customer account on that
23 date.” E has no claim against X for the remaining 25% of the commission.
24

25 *c. Employer retaliation.* As stated in § 3.04(c), employers cannot by unilateral
26 action modify accrued or vested rights of employees. The implied duty of good faith and
27 fair dealing also prevents the employer from taking adverse action against employees
28 who refuse to agree to an adverse change in compensation or benefit which they are
29 owed. Employers can try to obtain the consent of employees to such changes but they
30 breach the implied covenant if they compel such consent as a condition of employment or
31 subject the employee to an adverse employment action for refusing to consent to such
32 changes.
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**CHAPTER 7
WORKPLACE PRIVACY AND AUTONOMY (MTB)***

Introductory Note:

This Chapter concerns the protections afforded through the common law to employee privacy and autonomy interests that supplement the more specific and limited statutory and regulatory protections for those interests. Privacy and autonomy are distinct, but related concepts, in that protection of privacy can facilitate personal autonomy. The common law has protected privacy through the four well-known privacy torts developed in the Restatement Second of Torts. These protections extend to people in a variety of different situations, and their development in the context of employment warrants specific elucidation. Autonomy protections, on the other hand, are primarily a matter of employment law developed as a variant of the public policy protections accorded to employees against certain types of adverse employer actions, such as termination.

The focus in this Chapter is on employer liability rather than the liability of employees to one another. In most jurisdictions a violation of privacy protections constitutes a tort eliciting appropriate tort remedies. In other jurisdictions, the courts use the rubric of the “public policy” cause of action, a violation of which typically results in tort remedies; this cause of action, referred to as the tort of “wrongful discipline in violation of public policy,” is the subject of Chapter 4 of this Restatement. In a few jurisdictions, the courts may limit the aggrieved employee to contract remedies. Employee privacy is also the subject of federal and state constitutional provisions and of federal and state statutes that cover particular areas of protection.

* This Chapter is a preliminary draft and has not been approved by membership or the Council of The American Law Institute.

1 In the union-represented sector, moreover, collective bargaining agreements have been
2 interpreted to protect certain privacy interests. This Chapter covers only the common law of
3 workplace privacy and autonomy and does not address federal or state constitutional or statutory
4 law, or collective bargaining developments. However, case law relating to these developments
5 may inform and help shape the common law. Where a subject is not covered in this Chapter, the
6 reader should consult other provisions of this Restatement and the Restatement Second of Torts.

TOPIC 1
PROTECTION OF EMPLOYEE PRIVACY

§ 7.01 Employee Right of Privacy

An employer violates an employee’s right of privacy by an intrusion upon a protected privacy interest that is unreasonable and would be offensive to a reasonable person under the circumstances.

Comment:

a. Scope. The term “privacy” has myriad meanings, both in common parlance and as legal jargon. The roots of American common law privacy protections are generally attributed to the description of Warren and Brandeis of the “right to be let alone,” which they described as “the right of determining, ordinarily, to what extent [a person’s] thoughts, sentiments, and emotions shall be communicated to others.” Samuel D. Warren & Louis D. Brandeis, *The Right to Privacy*, 4 Harv. L. Rev. 193, 195, 198 (1890). At the core of the privacy concern is information about the person – information that the person wishes to shield to a certain extent, if not completely. As described by the California Supreme Court, privacy protections seek to prevent “improper interference (usually by means of observation or communication) with aspects of life consigned to the realm of the ‘personal and confidential’ by strong and widely shared social norms.” *Hill v. NCAA*, 865 P.2d 633, 647 (Cal. 1994).

Both in his academic writings and his work as Reporter of the Restatement Second of Torts, Dean William Prosser articulated the familiar common law privacy protections that are enforced today. Those causes of actions are explained and further elucidated in Restatement Second of Torts §§ 652A-652E. The four distinct types of privacy protections are generally known as (1) intrusion upon seclusion, (2) public disclosure of private facts, (3) publicity placing

1 a person in a false light, and (4) misappropriation of a person’s name or likeness. The great
2 majority of jurisdictions have made these four privacy torts part of their common law. Of the
3 four common law privacy torts, the first two are most obviously relevant in the employment
4 context. The “false light” tort is related to the tort of defamation, discussed in Chapter 6 of this
5 Restatement. The “intrusion upon seclusion” tort is considered in §§ 7.01—7.06. The publicity to
6 private facts tort is subsumed into the discussion of the privacy interest against disclosure to third
7 parties and is discussed specifically at § 7.05. Retaliation for refusal to accede to a tortious
8 invasion of privacy is covered in § 7.07, while §§ 7.08—7.09 sets out protected employee
9 autonomy rights.

10 *b. Intrusion upon seclusion in the employment context.* Section 7.01 sets out the basic
11 principle of common law protection for employee privacy interests against unreasonable,
12 offensive employer intrusions. This provision is based on the “intrusion upon seclusion” tort
13 developed in Restatement Second of Torts § 652B and adopted by most jurisdictions. The
14 intrusion tort runs against a person who “intentionally intrudes, physically or otherwise, upon the
15 solitude or seclusion of another” if the intrusion would be “highly offensive to a reasonable
16 person.” Similarly, Section 7.01 recognizes liability for employer intrusions on protected
17 employee privacy interests that are unreasonable and offensive in scope or manner (defined
18 further in § 7.06).

19 The tort of intrusion upon seclusion applies not only to intrusions by law enforcement or
20 others with whom the aggrieved person may have no preexisting relations but also to
21 unwarranted, offensive intrusions by parties to ongoing relationships, such as the employment
22 relationship. Because of the nature of the ongoing employment relationship, the privacy interests
23 of the employee will differ from the privacy interests of unaffiliated parties. The close and

1 continuous contact between an employer and its employees may lead to different configurations
2 and weighting of employee privacy interests as compared to members of the general public. As
3 employees agree to serve the interests of the employer (at least in part) (see § 1.01), the employer
4 often will need to examine the work of the employee to determine the quantity, quality and
5 timely provision of that service. In addition, employers generally own and control the workplace
6 and its instrumentalities; this gives rise to a level of employer responsibility for conduct within
7 the workplace and, correspondingly, different expectations of privacy than may be present in
8 other contexts. At the same time, employees retain their privacy rights when they enter into an
9 employment relationship. An articulation of how the common law strikes a balance between the
10 employer's right of control over its premises and equipment and the employee's rights of privacy
11 and autonomy is the subject of this Chapter.

12 *c. Balance between employee privacy interests and other factors.* It is well recognized
13 that the right to privacy is not an absolute right, but is rather a set of privacy interests that the
14 common law protects against unreasonable, offensive intrusion by others. As § 7.01 provides,
15 the basic claim of invasion of the employee right of privacy requires not only (a) an intrusion
16 upon the employee's protected privacy interest, but also that (b) the employer intrusion upon that
17 interest be unreasonable and offensive. In applying the intrusion upon seclusion tort to the
18 workplace, courts balance the nature and scope of the intrusion against the employer's
19 justification for the intrusion (See § 7.06 for further exploration.) This approach has also carried
20 over to other contexts, including the constitutional rights of government employees.

21 *d. Protected privacy interests.* The three major privacy interests recognized in the
22 employment context are set forth in § 7.02 and explored individually in the subsequent sections.
23 They are the interest in the employee's private information of a personal nature (§ 7.03), the

1 interest in the employee’s person and the employer-provided physical and electronic work
2 locations in which the employee has a reasonable expectation of privacy (§ 7.04), and the interest
3 in the employee’s private information disclosed in confidence to the employer (§ 7.05).

4 *e. Unreasonable and offensive.* In its formulation of the intrusion tort, § 652B of the
5 Restatement Second of Torts recognizes that the intrusion must be “highly offensive to a
6 reasonable person” to constitute a tortious invasion of privacy. Similarly, § 7.01 of this
7 Restatement captures the “highly offensive” requirement by providing that an employer intrusion
8 has to be unreasonable and offensive – as defined in § 7.06 – for the intrusion to be considered
9 an actionable invasion of privacy subjecting the employer to liability.

10 *f. Constitutional and statutory protections.* This Chapter deals with common law
11 protections for employee privacy interests. It does not cover federal and state constitutional and
12 statutory provisions except to the extent they may inform common law principles. Although
13 decisions involving government workers do not generally apply to workers in private firms
14 because of the absence of constitutional and civil service protections in the private sector,
15 principles developed in the course of elaborating such protections can help shape common law
16 rulings. Thus, for example, a Fourth Amendment ruling on whether government employees have
17 a reasonable expectation of privacy in their offices may be invoked, by analogy, in an intrusion
18 upon seclusion tort decision as to whether there are protected privacy interests in the offices of
19 private sector employees.

20 *g. Privacy and the tort of intentional or reckless infliction of emotional harm.* The tort of
21 intentional or reckless infliction of emotional harm has been the cause of action used by come
22 complainants to seek relief for invasions of privacy. The basic elements of the tort, also known
23 as “outrage,” are set forth in Restatement Third of Torts § 45. As the Restatement counsels, the

1 tort is designed to counter “extreme and outrageous” conduct that causes “severe” emotional
2 disturbance. Because of the overlapping concerns with offensive behavior that causes emotional
3 injury, wrongs that may involve a privacy cause of action may also be litigated through the
4 intentional infliction of emotional harm tort. There are two primary distinctions between the
5 intrusion tort and the outrage tort: (1) the privacy tort requires the invasion of a particular privacy
6 interest, while the outrage tort applies to any outrageous behavior, and (2) courts have generally
7 required a higher level of outrageousness or offensiveness, along with more tangible injury,
8 when considering the outrage tort. However, as with other torts, there is some overlap and both
9 causes of actions may be brought when applicable.

10

11 REPORTERS’ NOTES

12

13 *Comment a. Scope.* The foundational texts on the common law’s protections for privacy
14 are William L. Prosser, *Privacy*, 48 Cal. L. Rev. 383 (1960), as well as Samuel B. Warren &
15 Louis D. Brandeis, *The Right to Privacy*, 4 Harv. L. Rev. 193 (1890). In his work on privacy,
16 Prosser distilled legal responses to privacy invasions into four different types: (1) intrusion upon
17 seclusion, (2) unreasonable publicity to private life, (3) publicity that places another in a false
18 light, and (4) appropriation of name or likeness. Prosser, *Privacy*, at 389. Prosser incorporated
19 the four privacy torts into the Restatement of Torts, and these four causes of action remain the
20 primary common-law bases for the protection of privacy. Restatement Second of Torts § 652A.

21

22 Employees, however, are different than the average privacy tort victim. Warren and
23 Brandeis were motivated from their negative experiences with the “yellow journalism” of the
24 day, and their work emphasizes the protection of the “inviolate personality” against invasions by
25 strangers. See Prosser, *Privacy*, at 383 (describing Warren’s annoyance at press coverage of his
26 social affairs) & 389 (noting that Brandeis & Warren were concerned with the “evils of
27 publication”); Neil M. Richards & Daniel J. Solove, *Privacy’s Other Path: Recovering the Law*
28 *of Confidentiality*, 96 Geo. L.J. 123, 125 (2007) (discussing Warren & Brandeis’s general focus).
29 Employees, on the other hand, are not strangers to their employer; they are close contractual
30 partners. Recent scholars have recognized the layered nature of privacy interests, and the fact
31 that information might be disclosed for some purposes but private as to all other purposes.
32 Privacy is not one particular right, but rather a set of interests that need protection. See Daniel
33 Solove, *Understanding Privacy* ix (2008) (arguing that privacy has no single definition but is
34 rather “a plurality of different things”). For example, Solove has identified four basic categories
35 of activities that harm privacy interests: (1) information collection, (2) information processing,
36 (3) information dissemination, and (4) invasion. *Id.* at 103.

1
2 The California Supreme Court provided the following taxonomy of privacy in its
3 discussion of that state’s constitutional protections:
4

5 Whatever their common denominator, privacy interests are best assessed
6 separately and in context. Just as the right to privacy is not absolute, privacy
7 interests do not encompass all conceivable assertions of individual rights. Legally
8 recognized privacy interests are generally of two classes: (1) interests in
9 precluding the dissemination or misuse of sensitive and confidential information
10 (“informational privacy”); and (2) interests in making intimate personal decisions
11 or conducting personal activities without observation, intrusion, or interference
12 (“autonomy privacy”).
13

14 Hill, 865 P.2d at 654. This distinction, however, blurs the importance of information in both
15 categories. It also fails to distinguish the interest in being left alone (freedom from intrusion)
16 with the interest in affirmatively making one’s own decisions (freedom of autonomy). This
17 Chapter follows the more traditional distinctions between autonomy and privacy and, within
18 privacy, the distinctions between intrusion and disclosure.
19

20 *Comment b. “Intrusion upon seclusion” in the employment context.* Restatement Second
21 of Torts § 652B states in full:
22

23 One who intentionally intrudes, physically or otherwise, upon the solitude or
24 seclusion of another or his private affairs and concerns, is subject to liability to
25 the other for invasion of his privacy, if the intrusion would be highly offensive to
26 a reasonable person.
27

28 Forty-one states and the District of Columbia recognize the intrusion upon seclusion tort,
29 generally as part of the package of four privacy torts developed by the Restatement Second of
30 Torts. The following are cases from these states that recognize the intrusion upon seclusion tort
31 within the employment context. See *Ex parte Birmingham News, Inc.*, 778 So. 2d 814, 818 (Ala.
32 2001) (“Alabama has long recognized the tort of invasion of privacy. . . . It is generally accepted
33 that invasion of privacy consists of four limited and distinct wrongs: (1) intruding into the
34 plaintiff’s physical solitude or seclusion”); *Wal-Mart, Inc. v. Stewart*, 990 P.2d 626, 632
35 (Alaska 1999) (“We have recognized that all persons are entitled to the common-law ‘right to be
36 free from harassment and constant intrusion into one’s daily affairs.’ This common-law right is
37 delineated in the Restatement, whose approach we adopted in our *Luedtke* opinion.”); *Hart v.*
38 *Seven Resorts*, 947 P.2d 846, 853 (Ariz. Ct. App. 1997) (“This court has recognized the four-part
39 classification of the tort of invasion of privacy laid out in the Restatement (Second) of Torts §§
40 652A, *et seq.*”); *Wal-Mart Stores v. Lee*, 74 S.W.3d 634, 644 (2002) (“[T]his court adopted the
41 approach of the Restatement (Second) of Torts, which delineates four separate torts grouped
42 under ‘invasion of privacy.’”); *Sanders v. American Broadcasting Companies*, 978 P.2d 67, 71
43 (Cal. 1999) (“In *Shulman*, we adopted the definition of the intrusion tort articulated in . . . the
44 Restatement Second of Torts section 652B.”); *Slaughter v. John Elway Dodge*
45 *Southwest/Autonation*, 107 P.3d 1165, 1171 (Colo. Ct. App. 2005) (“Colorado courts have
46 recognized the existence of three such torts: (1) unreasonable intrusion on the seclusion of

1 another. . . .”); *Goodrich v. Waterbury Republican-American, Inc.*, 448 A.2d 1317, 1329 (Conn.
2 1982) (“In recognizing this right of action today, we note that the law of privacy has not
3 developed as a single tort, but as a complex of four distinct kinds of invasion of four different
4 interests of the plaintiff. . . . The four categories of invasion of privacy are set forth in 3
5 Restatement (Second), Torts § 652A as follows: (a) unreasonable intrusion upon the seclusion of
6 another. . . .”); *Barker v. Huang*, 610 A.2d 1341, 1349 (Del. 1992) (“Following Professor
7 Prosser, we therein delineated the four varieties of the tort: (1) intrusion on plaintiff’s physical
8 solitude. . . .”); *Wolf v. Regardie*, 553 A.2d 1213, 1216-17 (D.C. 1989) (“Invasion of privacy is
9 not one tort, but a complex of four, each with distinct elements and each describing a separate
10 interest capable of being invaded. The four constituent torts are (1) intrusion upon one’s solitude
11 or seclusion. . . .”); *Allstate Ins. Co. v. Ginsberg*, 863 So.2d 156, 162 (Fla. 2003) (“In 1996, this
12 Court set forth what was included within the common law tort of invasion of privacy. . . (2)
13 intrusion—physically or electronically intruding into one’s private quarters. . . .”); *Yarbray v. S.*
14 *Bell Tel. & Tel. Co.*, 409 S.E.2d 835, 836 (Ga. 1991) (noting that an earlier court had “adopted
15 the analysis of the tort of ‘invasion of privacy’ accepted by a number of legal scholars, dividing
16 that right into: (1) Intrusion upon the plaintiff’s seclusion or solitude, or into his private affairs. . .
17 . . .”); *Baker v. Burlington N.*, 587 P.2d 829, 832 (Idaho 1978) (“Idaho adopted Dean Prosser’s
18 approach to the tort of invasion of privacy. . . .”); *Johnson v. K Mart Corp.*, 723 N.E.2d 1192,
19 1196 (Ill. App. Ct. 2000) (“We now expressly recognize a cause of action for the tort of invasion
20 of privacy by intrusion upon seclusion in this state.”); *Burns v. Masterbrand Cabinets, Inc.*, 874
21 N.E.2d 72, (Ill. App. 2007) (recognizing the tort and noting that “all four of the other appellate
22 districts in the state have explicitly recognized that a cause of action exists for the tort of
23 intrusion upon seclusion”); *Branham v. Celadon Trucking Services, Inc.*, 744 N.E.2d 514 (Ind.
24 Ct. App. 2001) (“The general tort known as invasion of privacy has four strands: (1)
25 unreasonable intrusion upon the seclusion of another. . . .”); *Koeppel v. Speirs*, 779 N.W.2d 494
26 (Iowa 2010) (“Iowa has adopted the tort of invasion of privacy, as set forth in the Restatement
27 (Second) of Torts (1977), which provides the right to privacy can be invaded by unreasonable
28 intrusion upon the seclusion of another.”); *Froelich v. Adair*, 516 P.2d 993, 996 (Kan. 1973)
29 (“We conclude invasion of privacy by intrusion upon seclusion should be recognized in this
30 state.”); *McCall v. Courier-Journal and Louisville Times Co.*, 623 S.W.2d 882, 887 (Ky. 1981)
31 (“We believe that the. . . bases and nature of the tort of invasion of privacy, would best be
32 furthered by our adoption of the principles of that tort as enunciated in the Restatement (Second)
33 of Torts (1976).”); *Melder v. Sears, Roebuck and Co.*, 731 So.2d 991, 1000 (La. Ct. App. 1999)
34 (“This right embraces four different interests, each of which may be invaded in a distinct
35 manner: . . . (2) an unreasonable intrusion by the defendant upon the plaintiff’s physical solitude
36 or seclusion. . . .”); *Nelson v. Maine Times*, 373 A.2d 1221, 1223 (Me. 1977) (“[W]e recognized
37 for the first time four kinds of interests, the invasion of which may give rise to a tort action for
38 breach of another person’s right to privacy.”); *Allen v. Bethlehem Steel Corp.*, 547 A.2d 1105,
39 1108 (Md. Ct. Spec. App. 1988) (“Maryland currently recognizes four forms of invasion of
40 privacy: 1. an unreasonable intrusion upon the seclusion of another. . . .”); *Beaumont v. Brown*,
41 257 N.W.2d 522, 527 (Mich. 1977) (“Since 1948 Michigan has continued to recognize the right
42 of the individual to privacy. . . . The Court of Appeals in a learned discussion of the law of
43 invasion of privacy noted that Prosser. . . recognized four types of invasion of privacy.”),
44 *overruled on other grounds by* *Bradley v. Saranac Community Schools Bd. of Educ.*, 565
45 N.W.2d 650 (Mich. 1997); *Lake v. Wal-Mart Stores, Inc.*, 582 N.W.2d 231, 233, 235 (Minn.
46 1998) (“The Restatement (Second) of Torts outlines the four causes of action that comprise the

1 tort generally referred to as invasion of privacy Today we join the majority of jurisdictions
2 and recognize the tort of invasion of privacy.”); *Deaton v. Delta Democrat Pub. Co.*, 326 So.2d
3 471 (Miss. 1976) (recognizing the four Restatement privacy torts); *Brown v. Mullarkey*, 632
4 S.W.2d 507, 509 (Mo. Ct. App. 1982) (“[This] court approved the language in the Restatement
5 (Second) of Torts s 652A (1977) that there are four situations in which an action will lie for
6 invasion of privacy.”); *Board of Dentistry v. Kandarian*, 886 P.2d 954, 957 (Mont. 1994) (“An
7 invasion of privacy cause of action is defined as a ‘wrongful intrusion into one’s private activities
8 in such a manner as to outrage or cause mental suffering, shame, or humiliation to a person of
9 ordinary sensibilities.”); *People for the Ethical Treatment of Animals v. Bobby Berosini, Ltd.*,
10 895 P.2d 1269, 1278 (Nev. 1995) (“The four species of privacy tort are: 1) unreasonable
11 intrusion upon the seclusion of another”); *Karch v. Baybank FSB*, 794 A.2d 763, 773 (N.H.
12 2002) (evaluating privacy claims of “intrusion upon a plaintiff’s physical and mental solitude or
13 seclusion”); *Stengart v. Loving Care Agency, Inc.* 990 A.2d 650, 660 (N.J. 2010) (discussion
14 intrusion upon seclusion tort in Restatement Second of Torts § 652B); *Moore v. Sun Publ’g*
15 *Corp.*, 118 N.M. 375, 383, 881 P.2d 735, 743 (Ct.App.1994) (adopting the four Restatement
16 privacy torts); *Toomer v. Garrett*, 574 S.E.2d 76, 90 (N.C. Ct. App. 2008) (“The tort of invasion
17 of privacy by intrusion into seclusion has been recognized in North Carolina and is defined as the
18 intentional intrusion ‘physically or otherwise, upon the solitude or seclusion of another or his
19 private affairs or concerns . . . [where] the intrusion would be highly offensive to a reasonable
20 person.”); *Eddy v. Brown*, 715 P.2d 74, 77 (Okla. 1986) (“Count two of plaintiff’s petition
21 alleges a claim for invasion of privacy, or more specifically, the torts of unreasonable intrusion
22 upon his seclusion and of unreasonable publicity on his private life. Oklahoma has adopted the
23 legal norms of the Restatement of Torts (Second) § 652A.”); *Greenwood v. Taft*, 663 N.E.2d
24 1030, 1035 (Ohio Ct. App. 1995) (“[T]he following types of invasion of privacy are actionable: .
25 . . (3) the wrongful intrusion into one’s private activities.”); *Trout v. Umatillia County School*
26 *Dist.*, 712 P.2d 814, 817 (Or. Ct. App. 1984) (“Prosser and Keeton . . . identified the four kinds
27 of claims grouped under the ‘privacy’ tort.”); *Doe v. Wyo. Valley Health Care Sys.*, 987 A.2d
28 758, 765 (Pa. Super. Ct. 2008) (“Under Pennsylvania law, invasion of privacy involves four
29 separate torts: (1) unreasonable intrusion upon the seclusion of another”); *Corder v.*
30 *Champion Road Machinery Intern. Corp.*, 324 S.E.2d 79, 82 (S.C. Ct. App. 1984) (“In order to
31 state a cause of action for [invasion of privacy] the plaintiff must allege: . . . (3) the wrongful
32 intrusion into one’s private activities in such a manner as to outrage or cause mental suffering,
33 shame or humiliation to a person of ordinary sensibilities.”); *Roth v. Farner-Bocken Co.*, 667
34 N.W.2d 651, 660-61 (S.D. 2003) (“To recover on an invasion of the right to privacy claim, a
35 claimant must show an ‘unreasonable, unwarranted, serious and offensive intrusion upon the
36 seclusion of another’ Furthermore, ‘[t]he invasion must be one which would be offensive and
37 objectionable to a reasonable man of ordinary sensibilities.”); *Givens v. Mulliken ex rel. Estate*
38 *of McElwaney*, 75 S.W.3d 383, 411 (Tenn. 2002) (“Although we reach no decision as to whether
39 the other forms of invasion of privacy listed in the Restatement (Second) of Torts are
40 actionable—the plaintiff’s complaint does not raise issues related to commercial appropriation or
41 unreasonable publicity—we agree with the Court of Appeals that a plaintiff may recover
42 damages in Tennessee for an unreasonable intrusion into his or her private affairs.”); *Cain v.*
43 *Hearst Corp.*, 878 S.W.2d 577, 578 (Texas 1994) (“Texas did not recognize any of the four types
44 of invasion of privacy until our decision in *Billings v. Atkinson* . . . which involved the first
45 category of invasion of privacy as developed by Prosser and recognized by the Restatement: an
46 intrusion into the plaintiff’s seclusion”); *Stien v. Marriott Ownership Resorts, Inc.*, 944

1 P.2d 374, 380 (Utah Ct. App. 1997) (recognizing the four distinct variations of invasion of
2 privacy claims, including intrusion upon seclusion); *Denton v. Chittenden Bank*, 655 A.2d 703,
3 707-08 (Vt. 1994) (“Invasion of privacy is ‘an intentional interference with [a person’s] interest
4 in solitude or seclusion, either as to [the] person or as to [the person’s] private affairs or concerns,
5 of a kind that would be highly offensive to a reasonable [person.]’”); *Mark v. Seattle Times*, 635
6 P.2d 1081, 1094 (Wash. 1981) (“The protectable interest in privacy is generally held to involve
7 at least four distinct types of invasion: intrusion, disclosure, false light, and appropriation.”); and
8 *Benson v. AJR, Inc.*, 599 S.E.2d 747, 752 (W.Va. 2004) (“[W]e held that ‘[a]n ‘invasion of
9 privacy’ includes (1) an unreasonable intrusion upon the seclusion of another;”).

10
11 Five states – Hawaii, Massachusetts, Nebraska, Rhode Island, and Wisconsin – have
12 constitutionalized or codified privacy protections that include or mirror the intrusion upon
13 seclusion tort. See R.I. Gen. Laws § 9-1-28.1(a)(1) (protecting as a right to privacy “the right to
14 be secure from unreasonable intrusion upon one’s physical solitude or seclusion”); NEB. REV.
15 STAT. § 20-203; *Polinski v. Sky Harbor Air Serv.*, 640 N.W.2d 391, 396 (Neb. 2002) (“Section
16 20-203 provides as follows: ‘Any person, firm, or corporation that trespasses or intrudes upon
17 any natural person in his or her place of solitude or seclusion, if the intrusion would be highly
18 offensive to a reasonable person, shall be liable for invasion of privacy.’”); Wis. Stat. Ann. §
19 995.50(2)(a) (defining invasion of privacy as *inter alia* “[i]ntrusion upon the privacy of another
20 of a nature highly offensive to a reasonable person, in a place that a reasonable person would
21 consider private or in a manner which is actionable for trespass”); *Zinda v. Louisiana Pacific*
22 *Corp.*, 440 N.W.2d 548, 555 (Wis. 1989) (“[Wis. Stat. Ann. § 995.50] provides three separate
23 torts which correlate to a limited degree with the four categories identified by Prosser and the
24 Restatement.”). Hawai’i’s constitution protects the right to privacy in the same manner as the
25 common law tort. *Chung v. McCabe Hamilton & Renny Co., Ltd.* 128 P.3d 833, 848 (Haw.
26 2006) (“[T]he right-to-privacy provision of [Article I, section 6 of the Hawai’i Constitution]
27 relates to privacy in the informational and personal autonomy sense, which encompasses the
28 common law right to privacy or tort privacy.”) Massachusetts has codified the right to privacy at
29 MASS. GEN. LAWS 214 § 1B. The courts will, at times, use the Restatement privacy torts to help
30 give meaning to the statute. See *Schlesinger v. Merrill Lynch, Pierce, Fenner & Smith, Inc.*, 567
31 N.E.2d 912 (Mass. 1991) (citing to Restatement Second of Torts § 652B to interpret the statute).

32
33 Finally, four states— New York, North Dakota, Virginia and Wyoming—have not
34 provided for liability based on intrusion upon seclusion. New York has codified the right to
35 privacy in N.Y. CIV. RIGHTS LAW §§ 50 & 51, which applies to public employees. New York’s
36 privacy protections do not extend beyond these provisions. See *Farrow v. Allstate Ins. Co.*, 862
37 N.Y.S.2d 92, 93 (N.Y. App. Div. 2008) (“New York State does not recognize the common-law
38 tort of invasion of privacy except to the extent it comes within Civil Rights Law §§ 50 and 51.”).
39 North Dakota does not appear to yet recognize the right to privacy tort. See *Hougum v. Valley*
40 *Memorial Homes*, 574 N.W.2d 812, 816 (N.D. 1998) (“Here, assuming without deciding a claim
41 for intrusion upon seclusion exists in North Dakota, we conclude Hougum failed to raise
42 disputed issues of material fact to support such a claim.”); *Witzke v. Gonzales*, No. 06-C-2485,
43 2007 WL 6363409 (N.D. Dist. Apr. 12, 2007) (“Unfortunately, it does not appear that a claim of
44 intrusion upon seclusion is available in North Dakota.”). Virginia has codified only the
45 “appropriation of likeness” privacy tort. See Va. Code Ann. §§ 8.01-40; *WJLA-TV v. Levin*, 564
46 S.E.2d 383, 394 n.5 (Va. 2002) (“By codifying only the last of these torts, the General Assembly

1 has implicitly excluded the remaining three as actionable torts in Virginia.”). Wyoming has no
2 reported decisions on the matter.
3

4 The intrusion upon seclusion tort has played an important role in the protection of privacy
5 in the employment context. As explored in the subsequent sections, the tort is not limited simply
6 to employer’s observation of the employee’s home, or the employer opening employees’ mail.
7 Although the home is the quintessential “private” space in the American legal lexicon,
8 employees has important privacy interests in their private information (§§ 7.03 & 7.05), as well
9 as physical and electronic locations that exist at the worksite. The fact that an employer owns the
10 property wherein the work takes place has not precluded the finding of privacy interests at that
11 workplace. For example, see *K-Mart Corp. Store No. 7441 v. Trotti*, 677 S.W.2d 632 (Tex. App.
12 1984) (finding expectation of privacy in employer-provided locker); *Restuccia v. Burk Tech.*,
13 1996 WL 1329386 (Mass. Super. Ct.) (expectation of privacy in employer-provided email
14 account). For cases recognizing the intrusion upon seclusion tort in the employment context, see
15 *Wal-Mart Stores, Inc. v. Lee*, 74 S.W.3d 634 (Ark. 2002) (privacy of employee home in the face
16 of employer search); *Busby v. Truswal Systems Corp.*, 551 So.2d 322 (Ala. 1989) (privacy of
17 employee’s personal information); *Watkins v. United Parcel Service, Inc.*, 797 F.Supp 1349
18 (S.D. Miss. 1992) (privacy of employee information). Legislative history for the Nebraska
19 privacy statute § 20-203, which basically restates the intrusion upon seclusion tort, states that
20 “[t]his section is premised upon a place or a physical location to which one is reasonably entitled
21 to a sense of privacy, a home, an office, a restroom, a telephone booth that you are occupying or
22 the like” Floor Debates, L.B. 394, Neb. Leg., 86th Sess. 2368 (March 29, 1979), quoted in
23 *Ritchie v. Walker Manufacturing Co.*, 963 F.2d 1119, 1123 (8th Cir. 1992) (noting that the
24 employee’s “statutory right of privacy therefore extends to Ritchie’s place of employment”).
25

26 In its Fourth Amendment jurisprudence, the Supreme Court has found that employees
27 have a privacy interest in their workspaces, even though they do not own them. In *Mancusi v.*
28 *DeForte*, 392 U.S. 364 (1968), the Supreme Court found that a union official had a reasonable
29 expectation of privacy in his workplace as to a search by the police. The official shared the office
30 space with other union employees and thus had no expectation of privacy as to his fellow
31 employees. But collectively they had an expectation that government would not intrude into the
32 office space. As the court noted, even though the space was shared, the official “still could
33 reasonably have expected that only those persons and their personal or business guests would
34 enter the office, and that records would not be touched except with their permission or that of
35 union higher-ups.” *Mancusi*, 392 U.S. at 369. Thus, “the area was one in which there was a
36 reasonable expectation of freedom from governmental intrusion.” *Id.* at 368. In addition, the
37 Court found in *O’Connor v. Ortega*, 480 U.S. 709 (1987), that the employee had a reasonable
38 expectation of privacy in his file cabinets and desk drawers, even in relation to his employer and
39 coworkers (rather than the police). The plurality stated: “The employee’s expectation of privacy
40 must be assessed in the context of the employment relation. . . . Given the great variety of work
41 environments in the public sector, the question whether an employee has a reasonable
42 expectation of privacy must be addressed on a case-by-case basis.” *Id.* at 717-18 (plurality
43 opinion).
44

45 That is not to say, of course, that all the locations and instrumentalities of work are
46 entitled to privacy protections. Some will be clearly protected; other clearly not protected; and

1 other will vary depending on the context. The Supreme Court recently addressed the challenges
2 of changing workplace and personal technologies in *City of Ontario v. Quon*, 560 U.S. ___, 130
3 S. Ct. 2619 (2010). The court noted the “difficulty predicting how employees’ privacy
4 expectations will be shaped by those changes or the degree to which society will be prepared to
5 recognize those expectations as reasonable.” *Id.* at 2630. It noted:

6
7 Cell phone and text message communications are so pervasive that some persons
8 may consider them to be essential means or necessary instruments for self-
9 expression, even self-identification. That might strengthen the case for an
10 expectation of privacy. On the other hand, the ubiquity of those devices has made
11 them generally affordable, so one could counter that employees who need cell
12 phones or similar devices for personal matters can purchase and pay for their own.

13
14 *Id.* The Court acknowledged that “[t]he judiciary risks error by elaborating too fully on Fourth
15 Amendment [privacy] implications of emerging technology before its role in society has become
16 clear.” *Id.* at 2629.

17
18 *Comment c. Balance between employee privacy interests and other factors.* Common law
19 rights to privacy are not absolute, and must be balanced not only against each other, but also
20 against a variety of other important interests. See *Hill v. NCAA*, 865 P.2d 633, 648 (Cal. 1994)
21 (“Thus, the common law right of privacy is neither absolute nor globally vague, but is carefully
22 confined to specific sets of interests that must inevitably be weighed in the balance against
23 competing interests before the right is judicially recognized.”); *Guthridge v. Pen-Mod, Inc.*, 239
24 A.2d 709 (Del. Super. 1967) (stating that the right of privacy is not an absolute right, but rather is
25 qualified by the circumstances and the rights of others); *Elmore v. Atlantic Zayre*, 341 S.E.2d
26 905 (Ga. App. 1986) (“[T]he law recognizes that the right of privacy is not absolute . . . [I]t . . .
27 must be kept within its proper limits, and in its exercise must be made to accord with the rights
28 of those who have other liberties.”); *Hennessey v. Coastal Eagle Point Oil Co.*, 609 A.2d 11, 19
29 (N.J. 1992) (finding that “the employee’s individual right (here, privacy) must outweigh the
30 competing public interest (here, public safety)”).

31
32 The basic balancing test in Restatement Second of Torts § 652B provides the framework
33 for this Section. There must be (1) an intrusion upon a protected privacy interest and (2) the
34 intrusion must be unreasonable and offensive. Some jurisdictions have, at times, added
35 additional factors to the test. In *Hill v. NCAA*, 865 P.2d 633, 654- (Cal. 1994), the court used a
36 three-part test in discussing the California Constitution’s right of privacy: (1) a legally protected
37 privacy interest, (2) a reasonable expectation of privacy, and (3) a serious invasion of the privacy
38 interest. Illinois has used a four-part test as to the elements of the intrusion upon seclusion tort:
39 “(1) an unauthorized intrusion or prying into the plaintiff’s seclusion, (2) the intrusion must be
40 offensive or objectionable to a reasonable man, (3) the matter upon which the intrusion occurs
41 must be private, and (4) the intrusion must cause anguish and suffering.” *Acuff v. IBP*, 77
42 F.Supp.2d 914, 924 (C.D. Ill. 1999). Michigan also uses a three-part test: “(1) an intrusion by the
43 defendant (2) into a matter in which the plaintiff has a right of privacy (3) by a means or method
44 that is objectionable to a reasonable person.” *Saldana v. Kelsey-Hayes Co.*, 443 N.W.2d 382,
45 383 (Mich. Ct. App. 1989). The two-part Restatement test contains the concerns described in
46 these other tests, with the advantages of a more historically grounded as well as simpler

1 approach. The key to the two part test is that the threshold of intrusion upon a privacy interest
2 must first be met before inquiring into whether the invasion was justified based on a variety of
3 factors. These justificatory factors are discussed more specifically in § 7.06.
4

5 The Supreme Court’s approach to employee privacy interests has a federal constitutional,
6 rather than common-law, basis. However, the Court’s analysis of the constitutional protections
7 accorded to government workers has employed a balancing test that would appear equally
8 appropriate in the common law context. Two approaches are suggested in *O’Connor v. Ortega*,
9 480 U.S. 709 (1987). In that case, the four-Justice plurality suggested a two-step analysis: (1)
10 whether search or seizure implicates the employee’s Fourth Amendment rights because the
11 employee has a reasonable expectation of privacy, and, if so, (2) whether the employer’s
12 intrusion on that privacy is reasonable under all of the circumstances. *Id.* at 717-18, 725-26
13 (plurality opinion). The plurality suggested that interests of the government as employer differ
14 significantly from the government as law enforcement authority, and hence no warrant or
15 probable cause is necessary so long as the searches involve a workplace-related purpose and are
16 reasonable. Justice Scalia, concurring, would have assessed what the government may do in
17 engaging in workplace-related searches in terms of what is reasonable in the private sector. His
18 approach would hold that “government searches to retrieve work-related materials or to
19 investigate violations of workplace rules—searches of the sort that are regarded as reasonable
20 and normal in the private-employer context—do not violate the Fourth Amendment.” *Id.* at 732
21 (Scalia, J., concurring in judgment).
22

23 In *Quon*, the Court avoided having to decide between these two approaches by assuming
24 (without deciding) that the employee had a reasonable expectation of privacy and then finding
25 that the search was reasonable. *Quon*, 130 S. Ct. at 2628-29. The Court took a similar approach
26 in *NASA v. Nelson*, 562 U.S. ___, 131 S. Ct. 746 (2011). It assumed, without deciding, that the
27 employee-plaintiffs had a constitutional right to informational privacy. *Id.* at 756-57. It then held
28 that the employees’ rights to privacy had not been violated by a required questionnaire that asked
29 about each employees’ drug use and potential treatment, as well as wide-ranging questions to
30 references about the employees. In finding the questionnaires to be reasonable, the Court
31 specifically cited to the experience of private employees. *Id.* at 761 (“The reasonableness of such
32 open-ended questions is illustrated by their pervasiveness in the public and private sectors.”).
33

34 There is also a significant overlap with the California constitutional protections of
35 privacy and the common law tort of intrusion. In its analysis of NCAA drug testing procedures
36 under the California Constitution Art. 1, § 1, the *Hill* court provided an extensive analysis of the
37 common law doctrine of privacy. Citing it as one of the sources of the right to privacy, the Court
38 explained its discussion as follows:
39

40 By referring to the common law, we seek merely to draw upon the one hundred
41 years of legal experience surrounding the term “privacy” in identifying legally
42 protected privacy interests and in describing the process by which such interests
43 are compared and weighed against other values. That experience suggests that the
44 common law’s insistence on objectively reasonable expectations of privacy based
45 on widely shared social norms, serious violations of those expectations, and

1 thorough consideration of competing interests, is an invaluable guide in
2 constitutional privacy litigation.

3
4 *Hill*, 865 P.2d at 649. As noted earlier, California courts have settled upon a three-part test for
5 violations of the California Constitution’s right of privacy: (1) a legally protected privacy
6 interest, (2) a reasonable expectation of privacy, and (3) a serious invasion of the privacy
7 interest. Analyses of the first two factors are relevant to similar determinations made under the
8 privacy tort’s first part of its test: whether the employer has intruded upon an employee’s privacy
9 interest. The “serious invasion” fact is again akin to the “highly offensive,” although with a
10 seemingly lower threshold. Cases interpreting the California constitutional privacy provision
11 thus are also useful in developing the common law approach. However, California also
12 recognizes the intrusion tort. *Hernandez v. Hillside, Inc.*, 47 Cal. 4th 272, 286, 211 P.3d 1063,
13 1072 (2009) (“A privacy violation based on the common law tort of intrusion has two elements.
14 First, the defendant must intentionally intrude into a place, conversation, or matter as to which
15 the plaintiff has a reasonable expectation of privacy. Second, the intrusion must occur in a
16 manner highly offensive to a reasonable person.”).

17
18 *Comment d. Protected privacy interests.* This section summarizes analyses that are
19 developed in other sections of the chapter.

20
21 *Comment e. Unreasonable and offensive.* Courts have defined “highly offensive to a
22 reasonable person” with a range of terms, from “offensive to persons of ordinary
23 sensibilities,” *Remsburg v. Docusearch, Inc.*, 149 N.H. 148, 816 A.2d 1001, 1008 (N.H.2003), to
24 “beyond the limits of decency.” *Gill v. Hearst Pub. Co.*, 253 P.2d 441, 443-44 (Cal.1953). See
25 also *McGovern v. Van Riper*, 43 A.2d 514 (N.J. Ch.), *aff’d* 45 A.2d 842 (N.J. E & A. 1945)
26 (defining the right to privacy as the “right of an individual to be . . . protected from any wrongful
27 intrusion into his private life which would outrage or cause mental suffering, shame or
28 humiliation to a person of ordinary sensibilities”), quoted in *Hennessey v. Coastal Eagle Point*
29 *Oil Co.*, 609 A.2d 11, 17 (N.J. 1992). The definitions of “unreasonable” and “offensive” are
30 developed further in § 7.06.

31
32 *Comment f. Constitutional and statutory protections.* [Brief discussion of statutes and
33 international protections to come.]

34
35 *Comment g. Privacy and the tort of intentional or reckless infliction of emotional harm.*
36 The invocation of the intentional or reckless infliction of emotional distress tort is somewhat
37 common in the privacy context. For example, see *York v. General Electric Co.*, 759 N.E.2d 865
38 (Ohio App. 2001) (plaintiff alleged that surveillance was invasion of privacy and infliction of
39 emotional distress); *Norris v. Premier Integrity Solutions, Inc.*, --- F.3d ----, 2011 WL 1261188
40 (6th Cir. 2011) (claiming drug test was both intrusion and infliction of emotional distress);
41 *Bearder v. State*, 788 N.W.2d 144 (Minn.App. 2010) (collection of blood test on infants was
42 both); *Webb v. CBS Broadcasting, Inc.*, 2011 WL 842743 (N.D.Ill.) (videotaping of home and
43 yard was both intrusion and infliction of emotional distress). The tort is often paired up with the
44 intrusion tort in the context of sexual harassment that pries into the employee’s private personal
45 behavior or sexual activity. See, e.g., *Garus v. Rose Acre Farms, Inc.*, 839 F.Supp. 563 (N.D.Ind.
46 1993); *Simon v. Morehouse School of Medicine*, 908 F.Supp. 959 (N.D.Ga. 1995); *Van*

1 Jelgerhuis v. Mercury Finance Co., 940 F.Supp. 1344, 1368 (S.D.Ind.1996); Miller v. Speirs,
2 2010 Iowa App. Lexis 16 (Iowa App. 2010); Everett v. Goodloe, 602 S.E.2d 284, 291 (Ga. App.
3 2004); Vernon v. Medical Management Associates of Margate, Inc., 912 F.Supp. 1549, 1561-62
4 (S.D.Fla.1996) (persistent touching and fondling along with lewd sexual remarks “reflect a series
5 of unwelcome and unreasonable intrusions into the most intimate areas of the Plaintiff’s person,”
6 and were sufficient to state a claim for invasion of privacy); Stockett v. Tolin, 791 F.Supp. 1536,
7 1555-56 (S.D.Fla.1992) (defendant’s repeated groping and kissing of the plaintiff “constituted
8 both an offensive and unwelcome touching (i.e.battery) and an invasion of her physical solitude
9 (invasion of privacy)”). But see Cornhill Ins. PLC v. Valsamis, Inc., 106 F.3d 80 (5th Cir.1997)
10 (finding that sexual harassment claims do not constitute intrusions upon seclusion under Texas
11 law). Of relevance in the employment context is this commentary:
12

13 Whether an actor’s conduct is extreme and outrageous depends on the facts of
14 each case, including the relationship of the parties, whether or not the actor
15 abused a position of authority over the plaintiff, any special vulnerability of the
16 plaintiff and the actor’s knowledge of it, the motivation of the actor, and whether
17 the conduct was repeated or prolonged.
18

19 Restatement Third of Torts § 45 cmt.c.
20

21 For example, in *Bodewig v. K-Mart, Inc.*, 635 P.2d 657 (Or. App. 1981), a manager at a
22 retail store forced a cashier to disrobe in front of a customer after the customer accused the
23 employee of theft. The court premised its finding of outrage on a finding of reckless intent on the
24 part of the manager. *See id.* at 661 (holding that “the manager's conduct exceeded the bounds of
25 social toleration and was in reckless disregard of its predictable effects on plaintiff”). As
26 *Bodewig* illustrates, intentional infliction claims are generally reserved for instances of severely
27 or outrageously offensive behavior. For example, see *Schibursky v. IBM Corp.*, 820 F. Supp.
28 1169 (D. Minn. 1993) (requiring conduct that is “so atrocious that it passes the boundaries of
29 decency and is utterly intolerable to the civilized community”). The extreme outrageousness
30 requirement serves to limit the tort, given the permeability of its other factors. The privacy torts
31 are limited by the categories of privacy interests; for this reason, perhaps, the level of
32 offensiveness required is not extreme. In *Schibursky*, the court examined privacy concerns in
33 terms of the intentional infliction of emotional distress cause of action. In that case, the plaintiff
34 alleged that her employer has inflicted emotional distress, *inter alia*, “by subjecting her to
35 unwarranted and oppressive surveillance [and] by tracking her coming and goings.” at 1182-83.
36 The court analyzed her surveillance claim solely under the infliction of emotional distress tort
37 and found it to the employer’s behavior to be primarily related to whether she was failing to
38 record her overtime. *See id.* at 1183. Because employers “routinely engage in a variety of
39 practices in order to confirm the accuracy of employee records,” the court found the behavior
40 was not “utterly intolerable.” *Id.*
41

42 In some states, courts have prohibited or regulated certain methods of information
43 collection through the “public policy” tort. See *Perks v. Firestone Tire & Rubber Co.*, 611 F.2d
44 1363, 1366 (3d Cir. 1979) (holding that "a cause of action exists under Pennsylvania law for
45 tortious discharge" if the discharge resulted from a refusal to submit to polygraph examination);
46 *Cordell v. General Hugh Mercer Corp.*, 325 S.E.2d 111, 117 (W.Va. 1984) (holding that

1 termination for refusal to submit to polygraph test was a wrongful termination in violation of
2 public policy); *Hennessey v. Coastal Eagle Point Oil Co.*, 609 A.2d 11 (N.J. 1992) (public policy
3 provides restrictions on employer drug testing); *Borse v. Piece Goods Shop, Inc.*, 963 F.2d 611
4 (3d Cir. 1992) (holding that “dismissing an employee who refused to consent to urinalysis testing
5 and to personal property searches would violate public policy if the testing tortiously invaded the
6 employee's privacy”); *Cramer v. Consolidated Freightways, Inc.*, 255 F.3d 683 (9th Cir. 2001)
7 (finding public policy to support a common-law privacy action in California statute making the
8 installation and maintenance of two-way mirrors permitting the observation of restrooms illegal);
9 *Baughman v. Wal-Mart Stores, Inc.*, 592 S.E.2d 824 (W. Va. 2003) (public policy prohibits drug
10 testing of incumbent employees without good faith objective suspicion of drug use or safety
11 considerations). In some of these cases, the “public policy” at issue is the common law
12 protection against invasions of privacy. See, e.g., *Borse*, 963 F.2d at 625-26. We seek to
13 incorporate the concerns and analysis of these cases into this section.

1 **§ 7.02 Protected Employee Privacy Interests**

2
3 **Three major privacy interests are recognized in the employment context as protected**
4 **employee privacy interests:**

5 **(a) the employee’s private information of a personal nature (§ 7.03);**

6 **(b) the employee’s person and physical or electronic locations, including work locations**
7 **provided by the employer, in which the employee has a reasonable expectation of**
8 **privacy (§ 7.04); and**

9 **(c) the employee’s private information disclosed in confidence in the course of**
10 **employment to the employer (§ 7.05).**

11

12 **Comment:**

13 *a.* This Section recognizes three distinct areas where employees have cognizable privacy
14 interests: keeping private employee information from the employer (§ 7.03); preserving privacy
15 interests in the employee’s person and in physical or electronic locations (§ 7.04); and keeping
16 private information that has been provided to the employer out of the hands of third parties,
17 including other employees for whom the information is not relevant to workplace duties (§ 7.05).
18 An intrusion into one of these three interests is necessary, but not sufficient, to find the employer
19 liable for a violation of the privacy right. In addition, the employer’s intrusion must have been
20 unreasonable and offensive, as discussed in § 7.06.

21

22 **REPORTERS’ NOTES**

23

24 *Comment a.* The Restatement Second of Torts “intrusion upon seclusion” tort did not
25 identify particular privacy interests; rather it simply subjected to liability for “invasion of
26 privacy” one who “intentionally intrudes, physically or otherwise, upon the solitude or seclusion
27 of others . . . if the intrusion would be highly offensive to a reasonable person.” Restatement

1 Second of Torts § 652B. As noted in the discussion of § 7.01, courts have rather naturally
2 broken this test into two parts: (1) the intrusion upon seclusion or solitude plus (2) the highly
3 offensive manner. Section 7.02 endeavors to break the first part of the test down into
4

5 In many jurisdictions, courts have generally used the “reasonable expectation of privacy”
6 test in determining the threshold question of whether a privacy interest is implicated. This
7 Chapter separates this reasonable-expectation requirement into three different categories of
8 protected employee privacy interests: privacy expectations as to information disclosure to the
9 employer; privacy expectations as to the employee’s person and locations, including virtual
10 electronic locations; and privacy expectations as to information disclosure to other employees or
11 third parties.
12

13 The first two categories relate most directly to the tradition intrusion upon seclusion tort.
14 In the first category, the employer is intruding by requesting information that is private to the
15 employee. The employer will require personal information from employees in the course of
16 legitimate business activities; however, the intrusion is only actionable if it is unreasonable and
17 offensive (as developed in § 7.06). The second category covers those traditional intrusions into
18 private physical spaces, like bathrooms or lockers, as well as electronic “places,” such as email
19 and text messages, and personal “places” such as one’s body and personal effects. Again, the
20 employer may need to intrude upon these places for legitimate business reasons, and thus it is
21 only liable to the extent the intrusions are unreasonable and offensive.
22

23 The third category most closely relates to the tort of public disclosure of private facts,
24 although it also contains elements of the intrusion on seclusion tort and the breach of
25 confidentiality tort. It is not a traditional “intrusion” tort in that the employer has not gotten the
26 information by intrusion; rather, it has collected the information from the employee voluntarily.
27 The invasion of privacy is that the employer has then disclosed the information to fellow
28 employees or a third party without the employee’s consent. This subsequent disclosure is the
29 wrong that the tort intends to sanction. The public disclosure of private fact tort requires that:
30 “One who gives publicity to a matter concerning the private life of another is subject to liability
31 to the other for invasion of his privacy, if the matter publicized is of a kind that (a) would be
32 highly offensive to a reasonable person, and (b) is not of legitimate concern to the public.”
33 Restatement Second of Torts § 652D. It might be argued that the third privacy interest belongs as
34 a separate cause of action, since it relates most specifically to the public disclosure of private fact
35 tort, rather than the intrusion upon seclusion tort. However, such a separation would add more
36 confusion than illumination. Both tests concern privacy interests. As the Restatement Second of
37 Torts counsels, all four privacy torts share a core concern: “each involves interference with the
38 interest of the individual in leading, to some reasonable extent, a secluded and private life, free
39 from the prying eyes, ears and publications of others.” Restatement Second of Torts § 652A
40 cmt.b. More importantly, both the intrusion and publicity torts require that the disclosure or
41 intrusion be “highly offensive to a reasonable person.” Since this aspect of the test is common,
42 both torts can be subsumed into § 7.01, which sets forth the basic test, and § 7.06, which
43 discusses the meaning of “unreasonable and offensive.” To the extent the torts diverge, they
44 differ as to the privacy interest involved, which is why this section divides the interests into
45 separate categories.
46

1 **§ 7.03 Employee Privacy Interests in Information of a Personal Nature**
2

3 **(a) An employee has a protected privacy interest in information relating to the**
4 **employee that is of a personal nature and that the employee has taken reasonable**
5 **efforts to keep private.**

6 **(b) An employer intrudes upon this protected privacy interest by requiring that the**
7 **employee provide such personal and private information in the course of**
8 **employment.**

9 **(c) An employer does not intrude upon the protected privacy interest in Subsection (a)**
10 **if the employer is required to obtain the employee's personal information pursuant**
11 **to a legal requirement.**

12
13 **Comment:**

14 *a. Scope.* The protection of information lies at the heart of many privacy claims.
15 Employees may wish to keep the employer from obtaining details about their private life, their
16 medical and financial history, or their personal activities. At the same time, these concerns must
17 be balanced against the employer's legitimate business needs for employee information in
18 making hiring decisions, managing relationships amongst employees, and complying with legal
19 and employee benefits requirements. Subsection (a) sets forth the rule as to when employee
20 information meets the standard for private information. Information relating to the employee is
21 private information only if the information is personal in nature, the information is related to the
22 employee, and the employee has taken reasonable steps to keep the information private.
23 Subsection (b) sets forth for determining when the employer has intruded upon this privacy
24 interest. The employer incurs no tort liability, however, unless that intrusion is unreasonable and

1 offensive as discussed in § 7.06. Moreover, Subsection (c) makes clear there is no intrusion if the
2 employer requires information from the employee pursuant to a legal requirement.

3 *b. Personal in nature.* The information within this category of protected employee
4 privacy interests must be personal, rather than business-related. Employees may want to keep
5 certain business-related secrets, such as information about co-workers' misbehavior on the job or
6 even trade secrets that they are privy to by reason of their work. This information is not personal
7 to the employee and thus is not protected under § 7.03. In contrast, if the information relates only
8 to the employee's off-the-job activities or behavior, as a general matter it is personal in nature. In
9 addition, information relating to the employee as an individual, such as a social security number,
10 medical history, or home address, remains employee information of a personal nature even if it is
11 provided to the employer for business-related purposes.

12

13 **Illustration:**

14 1. Employee E was given a promotional baseball by a co-worker. A supervisor later
15 questioned E as to who had given him the ball. E refused to answer. The information
16 relating to the identity of the co-worker is not personal in nature; therefore, the
17 employee has no privacy interest in the information.

18

19 *c. Related to the employee.* In order to have a protected employee privacy interest in
20 information, the employee must have some connection to the information. The information need
21 not be held by the employee in order to implicate a protected employee privacy interest.
22 Information about an employee's family members is also related to the employee for purposes of
23 this Section.

1 **Illustration:**

2 2. X sends a questionnaire to the employee’s references as part of a background check.

3 The questionnaire asks personal information about the employee. The employee has a
4 privacy interest in this information, even though it is not held by the employee.

5
6 *d. Reasonable efforts to keep the information private.* For employee information to be
7 protected under this Section, the employee must make reasonable efforts to keep the information
8 private. However, disclosure to a small group need not eliminate the privacy interest, particularly
9 if members of that group have a personal relationship with the employee. The inquiry is whether
10 a reasonable person would have expected the information to remain private as to the employer,
11 given the means taken by the employee to keep the information private. In addition, to the extent
12 the information is related to the employee’s work responsibilities and performance, the
13 employee’s expectations that the information will remain private is significantly reduced.

14
15 **Illustrations:**

16 3. Employee E posts his personal thoughts on a blog. Although the blog is not well-
17 publicized and has a small number of visitors to the site, it is publicly available on the
18 Internet. E does not have a protected privacy interest in the information posted to the
19 blog.

20 4. Employee E posts personal information on his Facebook page. E does not have any of
21 his co-workers as “friends,” and thus they do not have access to his page. E has a
22 protected privacy interest in the information on his Facebook page.

1 5. Employee E, a food service worker, learns that her leg has a staph infection. She tells
2 two co-workers, who then convey this information to the office manager. E does not
3 have a protected privacy interest in this information.

4 6. E1 and E2 worked as warehouse employees. They share personal details about family
5 matters, romantic interests, and future employment plans with E3, a fellow employee.
6 Unbeknownst to E1 and E2, however, E3 is a paid undercover private investigator for
7 the employer X. E3 provided reports to X, which detailed all of the personal matters
8 shared by E1 and E2. E1 and E2 have a protected privacy interest in the information
9 they share with E3.

10

11 *e. Requiring private information.* An employer intrudes upon the protected privacy
12 interest of an employee when it requires private information from the employee in the course of
13 employment. The information must be required as a condition of obtaining or retaining
14 employment. If the information is merely being requested in circumstances where an employee
15 could not reasonably understand the request as a requirement of employment, there has no
16 employer intrusion under this Section. These intrusions may come in the form of a demand from
17 the employee's supervisor, or from an employment questionnaire answers to which are required
18 of all applicants. Employer intrusions are actionable only if they are unreasonable and offensive
19 (as discussed in § 7.06).

20 *f. Information required by law.* Both the employer and employee have legal obligations
21 arising out of the employment relationship. An employer does not intrude upon the employee's
22 protected privacy interests by requiring the employee to provide information of a personal nature
23 if required by the government to provide that information. If the information request is

1 unreasonable an action might lie against the government for a Fourth Amendment violation.
2 However, the employer would not be liable for the intrusion.

3 *g. Interaction with autonomy protections.* Autonomy protections are discussed in §§ 7.08
4 & 7.09 of this Chapter. These protections, which are distinct from privacy protections, are aimed
5 at protecting the employee from employer interference (through adverse employment actions
6 such as termination, discipline or loss of employment benefits) with personal, non-work-related
7 choices made by the employee in her nonworking life.

8

9

REPORTERS' NOTES

10

11 *Comment a. Privacy interest in employee information.* Although employment itself will
12 require the employee to share generally private information with the employer, some inquiries
13 are so out of bounds as to constitute an invasion. As Prosser and Keeton have stated: "[H]ighly
14 personal questions or demands by a person in authority may be regarded as an intrusion on
15 psychological solitude or integrity and hence an invasion of privacy." Prosser and Keeton on
16 Torts § 117 at p. 121. The Supreme Court's analysis in *NASA v. Nelson*, 562 U.S. ___, 131 S.
17 Ct. 746 (2011), concerns the privacy interests at stake in employee personal information. In
18 *NASA*, the Court assumed for the purpose of decision the existence of a constitutional right to
19 information privacy without deciding whether such a right actually exists. The Court then
20 applied the right to the facts at hand. In assuming the informational privacy right, the Court was
21 dealing with the "interest in avoiding disclosure of personal matters." *Id.* at 751 (quoting
22 *Whalen v. Roe*, 429 U.S. 589, 598-99 (1977)). The intrusion at issue in *NASA* was a background
23 check for established employees at a NASA facility. The background check included a
24 questionnaire for the employees as well as questionnaires sent to the employee's references. The
25 employee questionnaire included questions about the employee's drug use, as well as whether
26 they had received counseling or treatment. The questionnaires for references contained many
27 open-ended inquiries, such as whether the reference had any "adverse information" concerning
28 the employee's "violations of the law," "financial integrity," "general behavior and conduct," or
29 "other matters." These inquiries were held to implicate the employees' interests in information
30 privacy. Ultimately, the Court held that the inquiries were sufficiently reasonable to avoid
31 violating any constitutional requirements. But the inquiries themselves are the exact kind of
32 potential intrusion into information privacy that this section concerns.

33

34 *Comment b. Personal in nature.* Illustration 1 is based on *Patton v. United Parcel Service,*
35 Inc., 910 F. Supp. 1250 (S.D. Tex. 1995). In *Patton*, the employee had received a souvenir
36 baseball with the company logo embossed on it from another employee. The employees were not
37 authorized to have the baseballs, and the employee was questioned about who had given him the
38 ball. He refused to answer, and later sued for *inter alia* invasion of privacy. The court stated "the

1 questioning by the [company] was not unreasonable, unjustified, or unwarranted, as [the
2 employee] was merely asked to disclose the identity of the person who had given him the
3 baseball, a UPS promotional item.” Indeed, the court specified: “This was not [his] private
4 affair, but was instead UPS's affair. Indeed, it was [him], not the [company], who acted
5 unreasonably by refusing to respond to a legitimate inquiry by management, especially after he
6 was assured that no harm would befall the person in question.”
7

8 The line between personal and employment-related information may be difficult to draw
9 in some cases. Information about a person’s temperament and character is relevant to
10 understanding her likely success as an employee. As the Court stated in *NASA v. Nelson*, 562
11 U.S. ___, 131 S. Ct. 746, 758 (2011), “Reasonable investigations of applicants and employees
12 aid the Government in ensuring the security of its facilities and in employing a competent,
13 reliable workforce.” Addressing the specific inquiries in the questionnaire at issue, the Court
14 stated that the questions were relevant to legitimate employer concerns. As to the drug-related
15 questions, the Court stated: “The Government has good reason to ask employees about their
16 recent illegal-drug use. Like any employer, the Government is entitled to have its projects staffed
17 by reliable, law-abiding persons who will efficiently and effectively discharge their
18 duties. Questions about illegal-drug use are a useful way of figuring out which persons have
19 these characteristics.” *Id.* at 759-60 (citations and quotations omitted). As for the personal
20 questions to references, the Court stated: “Asking an applicant's designated references broad,
21 open-ended questions about job suitability is an appropriate tool for separating strong candidates
22 from weak ones. It would be a truly daunting task to catalog all the reasons why a person might
23 not be suitable for a particular job, and references do not have all day to answer a laundry list of
24 specific questions.” *Id.* at 761.
25

26 For an example of personal business information that would not be considered private
27 under this section, see *Hollander v. Lubow*, 351 A.2d 421 (Md. 1976) (information about
28 business partnership is public information).
29

30 *Comment c. Related to the employee.* Illustration 2 is based on *NASA v. Nelson*, 562
31 U.S. ___, 131 S. Ct. 746 (2011), discussed in the Reporters’ Notes to the previous comment.
32

33 *Comment d. Reasonable efforts to keep the information private.* Illustrations 3 and 4 are
34 drawn from a variety of cases which acknowledge the importance of password protection in
35 finding electronically-stored information to be private. See, e.g., *Steingart v. Loving Care*
36 *Agency, Inc.*, ___ A.2d ___, 2010 WL 1189458, at *11 (N.J.) (“[Plaintiff] plainly took steps to
37 protect the privacy of those emails and shield them from her employer. She used a personal,
38 password-protected email account instead of her company e-mail address and did not save the
39 account’s password on her computer.”); *National Economic Research Associates, Inc. v.*
40 *Evans*, 21 Mass.L.Rptr. 337, 2006 WL 2440008 (Mass.Super.) (“[Employee] did not engage in
41 these attorney-client communications through the NERA Intranet but through his private,
42 password-protected Yahoo e-mail account that he accessed through the Internet.”). Courts have
43 also found that password protection creates reasonable expectations of privacy in the Fourth
44 Amendment context. See *U.S. v. Buckner*, 407 F.Supp.2d 777 (W.D.Va. 2006)
45 (“[Defendant] protected his files from disclosure to third persons, including his wife, through the
46 use of a confidential password. He, thereby, exhibited an actual expectation of privacy.”); *U.S. v.*

1 Ahrndt, 2010 WL 373994 (D.Or. Jan. 28, 2010) ("[S]ociety recognizes a lower expectation of
2 privacy in information broadcast via an unsecured wireless network router than in information
3 transmitted through a hardwired network or password-protected network."); Trulock v.
4 Freeh, 275 F.3d 391 (4th Cir. 2001) ("[Plaintiff's] password-protected files are analogous to the
5 locked footlocker inside the bedroom. By using a password, [plaintiff] affirmatively intended to
6 exclude . . . others from his personal files. . . . Thus, [plaintiff] had
7 a reasonable expectation of privacy in the password-protected computer files").
8

9 Illustration 7 is based upon *Fletcher v. Price Chopper Foods of Trumann, Inc.*, 220 F.3d
10 871 (8th Cir. 2000). In *Fletcher*, the employee had objected to the employer contacting the
11 employee's doctor after the employee had been terminated in order to confirm the existence of
12 the staph infection. The Eighth Circuit held that the employee "lost her expectation of privacy
13 when she shared knowledge of her staph infection with coworkers." *Id.* at 878. If an employee
14 shares the private information with a source likely to disclose to others, that sharing defeats the
15 employee's expectation of privacy. See *Diss v. Gordon Food Service*, 2003 Mich. App. Lexis
16 1922 (Mich. App. 2003) (employee shared news of sexual encounter with another employee,
17 who then shared the news with many other employees). See also *Adamski v. Johnson*, 80 Pa. D.
18 & C. 4th 69 (Pa. Cmn. Pleas 2006) (information about surgery that was shared with numerous
19 other employees was not secret as to employer).
20

21 Illustration 8 is based on *Johnson v. K-Mart Corp.*, 723 N.E.2d 1192 (Ill. App. 2000). In
22 *Johnson*, employees provided personal information to undercover private investigators who were
23 posing as warehouse employees in response to employer concerns about theft and drug use. The
24 investigators reported this information back to the employer. *Id.* at 1194-95. The court held that
25 "the act of placing private detectives, posing as employees, in the workplace to solicit highly
26 personal information about defendant's employees was deceptive." *Id.* at 1196. Because of this
27 deception, the disclosure "cannot be said to be a truly voluntary disclosure." As a result,
28 "[p]laintiffs had a reasonable expectation that their conversations with 'coworkers' would remain
29 private, at least to the extent that intimate life details would not be published to their employer."
30 *Id.*
31

32 *Comment e. Requiring private information.* "[H]ighly personal questions or demands by
33 a person . . . may be regarded as an intrusion on psychological solitude or integrity and hence an
34 invasion of privacy." *Van Jelgerhuis v. Mercury Finance Co.*, 940 F.Supp. 1344, 1368
35 (S.D.Ind.1996), quoting Prosser and Keeton on Torts § 117 (Supp. 1988). An example of the
36 private, personal employee information protected by this Section is the employee's sexual
37 activity. *Van Jelgerhuis*, 940 F.Supp. at 1368 (series of questions and suggestions about
38 employees' sex lives); *Phillips v. Smalley Maintenance Services*, 435 S.2d 705 (Ala. 1983)
39 (employer questioning of employee about sexual activities with husband); *Guccione v. Paley*,
40 2006 Conn. Super Lexis 1815 (Conn. Super. June 14, 2006) (employer questions about
41 employee's sexual relations with her boyfriend); *Bonanno v. Dan Perkins Chevrolet*, 2000 Conn.
42 Super Lexis 287 (Feb. 4, 2000) (defendant's comments regarding plaintiffs' sex life, appearance,
43 and values); *Busby v. Truswas Sys. Corp.*, 551 So.2d 322 (Ala. 1989) (plant supervisor intruding
44 into employees' sex lives); *Aguinaga v. Sanmina Corp.*, Not Reported in F.Supp., 1998 WL
45 241260 (N.D.Tex. 1998) (supervisor asked employee intrusive and suggestive questions about
her sexual activity); *Cunningham v. Dabbs*, 703 So.2d 979 (Ala. Civ. App. 1997) (improper

1 inquiries into personal sexual proclivities). However, the inquiry must also be “unreasonable and
2 offensive,” and the overall categorization gives way to a contextual approach. See, e.g., *Morenz*
3 *v. Progressive Cas. Ins. Co.*, 2002 WL 1041760 (Ohio Ct. App. May 23, 2002) (asking “Are you
4 gay?” not intrusive in context); *Haehn v. City of Hoisington*, 702 F.Sup. 1526 (D.Kansas
5 1988) (holding that sexual comments, as well as touching are not so intrusive as to constitute an
6 invasion of privacy). The offensiveness of the inquiry is taken up in § 7.06.
7

8 In *Cort v. Bristol-Myers Co.*, 431 N.E.2d 908 (Mass. 1982), the Massachusetts Supreme
9 Court established that “if [an employment] questionnaire sought to obtain information in
10 circumstances that constituted an ‘unreasonable, substantial or serious interference with his
11 privacy’ in violation of the principles expressed in [the Massachusetts privacy statute], the
12 discharge of an employee for failure to provide such information could contravene public policy
13 and warrant the imposition of liability on the employer for the discharge.” *Id.* at 912; see also *id.*
14 at 912 n.9 (“This opinion simply acknowledges that in the area of private employment there may
15 be inquiries of a personal nature that are unreasonably intrusive and no business of the employer
16 and that an employee may not be discharged with impunity for failure to answer such requests.”).
17 Regarding the facts at hand, the court found that the employer’s questions were at best relevant
18 to the job and at worst were “no more intrusive than those asked on an application for life
19 insurance or for a bank loan.” *Id.* at 914. As a result, there was no violation of the statute.
20

21 A physical mechanism that collects information from the employee in a nonverbal
22 manner can also intrude upon the employee’s information privacy interest. These mechanisms,
23 such a drug testing, will also arise as a potential physical intrusion into the body or bodily
24 products of the employee, and thus covered under § 7.04. However, the test may also be tortious
25 in terms of the type of information it is seeking to collect. See *Wilkinson v. Times Mirror Corp.*,
26 264 Cal. Rptr. 194, 203 (Cal. App. 1st 1989) (“[W]hen plaintiffs were asked to consent to drug
27 and alcohol screening as a condition of an offer of employment, they were in effect asked to
28 disclose voluntarily the personal information which might be revealed by that screening.”);
29 *Skinner v. Railway Labor Executives’ Ass’n*, 489 U.S. 602, 617 (1989) (noting that “the
30 collection and testing of urine intrudes upon expectations of privacy that society has long
31 recognized as reasonable” because “chemical analysis of urine, like that of blood, can reveal a
32 host of private medical facts about an employee”).
33

34 Polygraph testing is something of a hybrid: it monitors nonverbal information such as
35 heart rate and sweat, but the test itself often involves inappropriate questions as well. Courts
36 have found polygraph tests to be intrusions upon employee’s information privacy. *O’Hartigan v.*
37 *State Dept. of Personnel*, 821 P.2d 44, 47 (Wash. 1991) (“The polygraph examiner asks
38 questions concerning the job applicant’s medical history, psychological history, and whether the
39 applicant has ever committed a sex crime. Such inquiries implicate privacy concerns, and
40 [plaintiff] has a constitutionally protected privacy interest in the personal information requested
41 for the polygraph test.”); *Long Beach City Employees Ass’n v. City of Long Beach*, 719 P.2d
42 660, 666 (Cal. 1986) (discussing the “inherently intrusive nature of a polygraph examination—
43 which involves the involuntary communication of thoughts”); *Thorne v. City of El Segundo*, 726
44 F.2d 459, 470-71 (9th Cir. 1983) (finding that questions from government employer about job
45 applicant’s sexual history violated her constitutional right to privacy); *Woodland v. City of*
46 *Houston*, 918 F. Supp. 1047, (S.D. Tex. 1996) (applying Tex. Law) (finding that “personally

1 intrusive” polygraph questions violated Texas constitutional right to privacy), vacated 1996 WL
2 752803 (5th Cir. 1996) (pursuant to agreement to vacate). The Employee Polygraph Protection
3 Act of 1988, Pub. L. No. 100-347, 102 Stat. 646 (1988), codified at 29 U.S.C. §§ 2001-2009,
4 prevents employers from requiring, requesting, or even suggesting the use of a polygraph test to
5 an employee.
6

7 *Comment f. Information required by law.* In *Skinner v. Railway Labor Executives’ Ass’n*,
8 489 U.S. 602 (1989), the Federal Railroad Administration promulgated regulations requiring
9 drug and alcohol testing for employees of privately-owned railroad companies. The employees’
10 union brought a Fourth Amendment challenge to the regulations. Although the testing was
11 carried on by private employers, the Court found that there were “clear indices of the
12 Government’s encouragement, endorsement, and participation [of the testing], and [those indices]
13 suffice to implicate the Fourth Amendment.” *Id.* at 615-16. Given the “encouragement,
14 endorsement, and participation” behind the agency’s regulations, it would not make sense to
15 have held the employer liable for an intrusion based on the legal requirements imposed.
16

17 In *Wells v. Premier Indus. Corp.*, 691 P.2d 765 (Colo.App. 1984), the IRS served the
18 plaintiff’s former employers with a summons that required the employer to provide forms and
19 ledgers showing “all compensation paid to [plaintiff], deductions claimed by him, and expenses
20 charged to him.” *Id.* at 767. The employer notified the plaintiff of the summons and stated its
21 intention to comply unless a court relieved them of this responsibility. The plaintiff wrote to the
22 employer objecting that such a disclosure would violate his privacy. However, he took no other
23 action to object to the summons. The employer then complied with the summons. The court
24 found that there was no invasion of privacy.
25

26 *Comment g. Interaction with autonomy protections.* The case of *Cunningham v. Dabbs*,
27 703 So.2d 979 (Ala.Civ.App. 1997) provides an example of the interaction between the
28 protection for personal information and protection for workplace autonomy. In *Cunningham*, a
29 supervisor subjected the plaintiff-employee to frequent episodes of sexual harassment. When the
30 supervisor learned that plaintiff was getting married, he fired her. The court rejected her
31 wrongful discharge claim, but it denied summary judgment as to her intrusion upon seclusion
32 and outrage claims. It essentially treated the wrongful discharge claim as an outrage claim by
33 basing the outrage claim on her discharge. *Cunningham*, 703 So.2d at 982-83 (“[In support of the
34 outrage claim,] *Cunningham* alleges a pattern of harassment and a termination of employment in
35 violation of her fundamental right to marry.”).

1 **§ 7.04 Employee Privacy Interests Against Employer Intrusion in Physical Person**
2 **and Locations**

3
4 **(a) An employee has a protected privacy interest against employer intrusion in:**

5 **(1) the employee's physical person and private physical functions; and**

6 **(2) a physical or electronic location if the employee has a reasonable expectation**
7 **that the location is private as to that intrusion.**

8 **(b) An employee has a reasonable expectation in the privacy of a physical or electronic**
9 **work location provided by the employer if:**

10 **(1) the employer has provided express notice that the location is private for**
11 **employees; or**

12 **(2) the employer has acted in a manner that treats the location as private for**
13 **employees, the type of location is generally treated as private, and the employee**
14 **has made reasonable efforts to keep the location private.**

15 **(c) An employer intrudes upon an employee's protected privacy interest under Subsection**
16 **(a) by intruding into the employee's person, physical functions, or a physical or electronic**
17 **location in which the employee has a reasonable expectation of privacy.**

18 **Comment:**

19 *a. Scope.* The focus of this Section is on the employee's interest in keeping his physical
20 person, certain physical function, and certain physical and electronic locations private from
21 employer intrusion. It is generally acknowledged that the employee has a privacy interest in his
22 physical person. The central question is whether the employee has a reasonable expectation in
23 the privacy of the particular physical function or physical or electronic work location. If the
24 employee has a reasonable expectation as to the privacy as to the employee's person, engaging in
25 a particular physical function, or using a particular location, then it constitutes an intrusion for

1 the employer to search the employee's person, observe the employee while privately engaged in
2 the physical function, or enter or otherwise access the location. The employer is not subject to
3 liability, however, unless the intrusion is unreasonable and offensive as discussed in § 7.06.

4 *b. Physical person and physical functions.* Under Subsection (a), an employee has a
5 protected privacy interest in the employee's physical person and private physical functions. This
6 includes the employee's body, as well as bodily fluids and other byproducts. An employer's job
7 requirement that an employee provide a urine sample as part of a test for unlawful drug use
8 constitutes an intrusion into that protected privacy interest. Similarly, the employer's observing
9 an employee engaged in private physical functions in a bathroom stall constitutes an intrusion
10 into a protected privacy interest. There is no violation, however, unless the intrusion is
11 unreasonable and offensive, as discussed in § 7.06.

12 *c. Nonworkplace physical or electronic locations.* Under Subsection (a), an employee has
13 a protected personal privacy interest against employer intrusion in any non-workplace physical
14 or electronic location in which the employee has a reasonable expectation of privacy. The
15 employee's home, personal property, and personal electronic spaces are protected against
16 employer intrusions, even though they are not part of the workplace. Indeed, an employee
17 generally has a greater expectation of privacy against employer intrusions in non-workplace
18 personal locations.

19 *d. Employer-owned and employer-provided locations.* Subsection (b) recognizes the
20 employee's protected privacy interest in physical and electronic work locations in which the
21 employee might have a reasonable expectation of privacy against employer intrusion. Such
22 locations include the employer's physical workspace, including all areas where employees have
23 access, as well as the electronic workspace, such as computer hard drives, email accounts, and

1 websites visited on Internet web browsers. The employer’s ownership or control does not
2 necessarily preclude an employee from having a reasonable expectation of privacy in particular
3 work locations.

4

5 **Illustrations:**

6 1. E uses the bathroom at X’s offices. E has a reasonable expectation of privacy while
7 using the bathroom to attend to private physical functions, even though the bathroom
8 is owned by X.

9 2. X provides lockers to its employees to store their clothing, bags and lunches during
10 work hours. E uses the locker to store a bag with pornographic videos. E has a
11 reasonable expectation of privacy in the contents of the locker even though the
12 lockers are owned by X.

13 3. X provides email accounts to its employees for business use but permits use for
14 personal communications. E uses the email account to discuss an upcoming party
15 with his family. E has a reasonable expectation of privacy in the contents of his
16 personal communications on X’s email account despite X’s ownership or control of
17 the email system.

18

19 *e. Reasonable expectation of privacy.* The “reasonable expectation of privacy” test is
20 influenced by the Fourth Amendment jurisprudence on the constitutionality of governmental
21 searches, whether in the government’s role as law enforcement authority or employer. In the
22 common law context, courts assess whether the employee had a reasonable expectation of
23 privacy in the particular location. It is important to recognize that whether the employee has a

1 reasonable expectation of privacy is a function not only of the location but also of the identity of
2 the intruder and the manner of intrusion. An employee may have reasonable expectations that the
3 government will not search her office, but she may not have such expectations as to her co-
4 workers or the employer. Moreover, the space may be private as to some types of intrusions but
5 not as to others.

6

7 **Illustrations:**

8 4. E and F are coworkers at X. They engage in a private conversation at a table in the
9 company lunchroom; there is no other worker within twenty yards of the table. X has
10 placed a secret microphone under the table and records their conversation. E and F
11 have a reasonable expectation of privacy in the contents of their conversation at the
12 lunchroom table.

13 5. E and F are coworkers at X. They engage in a private conversation at a table in the
14 lunchroom. After eating, they leave a set of papers behind that discuss their plans to
15 leave the company. E and F do not have a reasonable expectation of privacy as to the
16 papers left behind on the table.

17

18 *f. Expectations as to employee-owned locations.* When it comes to personal property or
19 locations that the employee owns outside of the workplace, employees will generally enjoy the
20 same expectations of privacy regarding employer intrusions as they do with respect to other
21 third-party intrusions. The expectations will be a function of the nature of the location, its
22 proximity to outside observance or interference, and the likelihood of outside intrusion. Even
23 though the employee might not expect an employer to intrude into nonworking spaces, the

1 employee cannot expect a greater level of freedom from intrusion as to the employer than she
2 does as to the general public. At the same time, the employer is not privileged to intrude upon an
3 employee's protected privacy interests outside the workplace simply because the employer is
4 pursuing a legitimate business interest. The employee's reasonable expectations of privacy
5 against the employer remain the same as against the general public.

6

7 **Illustrations:**

8 6. E claims that he was injured in a workplace accident and files for workers'
9 compensation benefits. X, his employer, hires a private investigator to monitor E in
10 his everyday activities outside of work. X's investigator observes E from a public
11 street as E mows his lawn, answers his door, and goes shopping in public. E has no
12 expectation of privacy as to his observable activities.

13 7. Same facts as Illustration 6, except that X's investigator knocks on E's door and
14 falsely claims to be a government agent. E lets the investigator into his home. While
15 inside E's home, the investigator observes E's behavior and takes surreptitious
16 photographs. E has a reasonable expectation of privacy in the contents of and
17 activities in his home.

18

19 *g. Expectations as to employee property brought into the workplace.* When an employee
20 brings personal items of property into the workplace, he is subject to the employer's reasonable
21 regulations which will necessarily limit the employee's reasonable expectations of privacy in that
22 regard. Subject to such regulations, the employee retains a reasonable expectation of privacy in
23 his property brought into the workplace.

1 Illustrations:

2 8. E brings a backpack to work at X, and leaves it at his desk. E has a reasonable
3 expectation of privacy in the contents of his backpack.

4 9. X operates a drug treatment center. In order to prevent illegal drugs from entering the
5 center, X's policy is to search all backpacks, bags, or other containers that enter the
6 workplace. E brings a backpack to work at X. E would reasonably expect that X's
7 backpack would be subject to search upon entering the workplace.

8 10. E receives a letter marked "personal" at her workplace. Her supervisor opens the
9 letter. E has a reasonable expectation of privacy in the contents of the letter.

10 11. X provides E with a computer in his office. E uses the computer to access an email
11 account that he personally maintains through an outside service provider. In order to
12 access the account, E must use X's browser. E has an expectation of privacy in the
13 contents of his personal email account.

14

15 *h. Expectations as to work locations.* As noted above in Comment d, employees may
16 have reasonable expectations of privacy in locations owned by the employer. These reasonable
17 expectations are affected by the knowledge of employer ownership or control but are not
18 necessarily precluded by such ownership or control. Under § 7.04(b), the employee has a
19 reasonable expectation of privacy in a physical or electronic work location if the employer has
20 provided express notice that the location is private for employees. In the absence of such express
21 statements, the employee may still have a reasonable expectation of privacy in a physical or
22 electronic work location where the employer has acted in a manner that treats the location as
23 private for employees, the type of location is generally treated as private, and the employee has

1 made reasonable efforts to keep his activities in that location private. These factors are discussed
2 further below.

3 *i. Employer policies and notice as to intrusions.* An employer's notice regarding the
4 likelihood of employer intrusions in a work location is often an important factor in determining
5 whether employees have a reasonable expectation of privacy in that location. Under § 7.04(b)(1),
6 if employers tell employees that the location is private for employees, the employees have
7 reasonable expectations of privacy in the area. Employers may do this through an express policy
8 or posted notice, or through a well-established practice, of allowing employee personal use in or
9 of that location. Conversely, a clear employer notice or policy that a particular location is not
10 private for employees generally, but not necessarily, defeats an employee's expectation of
11 privacy. The actual practices of the employer may more significantly inform reasonable
12 expectations of privacy than the wording of an express notice or policy. Under § 7.04(b)(2), such
13 expectations may arise if the employer actually treats the area as private, the location is generally
14 regarded as a private one, and the employee took reasonable steps to maintain its privacy.

15

16 **Illustrations:**

17 12. X provides its employees with lockers for the storage of personal effects during
18 working hours. Employees pick for their exclusive use whichever locker is available
19 at the time. X permits employees to purchase and use their own locks on the lockers,
20 and does not require the employee to provide the manager with either a combination
21 or duplicate key. E, X's employee, uses one of these lockers and provides her own
22 combination lock. E has a reasonable expectation of privacy in the contents of the
23 locker.

1 13. E works as a manager for X. E uses the email service provided by X for business
2 messages and has downloaded files containing nudity and sexually offensive material
3 to the hard drive of his office computer (also provided by X). The employee
4 handbook of X Corporation provides the following warnings about employee
5 computer use: “Our personal computers, including e-mail, are intended for Company
6 business only. X Corporation reserves the right to monitor any employee's e-mail and
7 computer files for any legitimate business reason, including when there is a
8 reasonable suspicion that employee use of these systems violates a company policy.”
9 E acknowledged in writing that he received a copy of this policy. E does not have a
10 reasonable expectation of privacy in the files downloaded from his employer-
11 provided email service and saved to his employer-provided computer.

12
13 *j. Work location treated as private by employer.* Under § 7.04(b)(2), if there is no express
14 employer policy providing for privacy in a particular employer-provided locations, then
15 employees must establish that the employer has acted in a manner that treats the location as
16 private for employees, the type of location is generally treated as private, and the employee has
17 made reasonable efforts his activities in that location private. The employer treats a location as
18 private if it does not intrude into the location, creates no expectation of any future intrusion by its
19 actions, and provides inadequate or no notice of any policies to the contrary.

20
21 **Illustrations:**

22 14. X provides its employees with express notice that no areas of its worksite are private
23 as to employees, and employees should have no expectations of privacy anywhere in

1 the workplace. X maintains bathrooms for its employees that are separated by gender
2 and have doors to the room and the individual stalls. X's maintenance employees
3 knock on the door to the bathroom to provide notice they are about to enter to clean
4 the locations. X's bathrooms are not otherwise inspected for business purposes.
5 Despite X's written notice to the contrary, X's employees have an expectation of
6 privacy while attending to their physical functions in the bathrooms because X has
7 treated the bathrooms as a private area for employee, a bathroom is a type of location
8 that is customarily private, and X's employees have made reasonable efforts to keep
9 their activities in the location private.

10 15. E, employed by X, uses a laptop computer provided by X. X has a policy whereby it
11 will sell the laptop to the employee if the employee obtains a new company laptop, or
12 if the employee leaves the company. E maintains personal information on the laptop.
13 E has a reasonable expectation of privacy in the contents of the laptop.

14 16. E, employed by X, has an employer-provided computer in a private office which E
15 alone uses. E does not share his computer with other employees; the public and
16 visitors do not have access to his computer. The employer's technical support staff
17 provides assistance only at E's request and do not generally access the computer
18 without E's consent. X has not provided notice limiting E's use of the computer. E
19 has a reasonable expectation of privacy as to the contents of personal files on his
20 employer-provided computer.

21
22 *k. Type of location generally treated as private.* Under § 7.04(b)(2), it is not sufficient for
23 the employer to treat the work location as private and the employee to take reasonable measures

1 to keep his activity in that location private; in addition, the location must itself be one that is
2 generally treated as private. In addition to specific facts about the particular workplace, courts
3 also look commonly-held perceptions about the use of the space, the expected visitors to the
4 space, and the likelihood that employees enjoy solitude there. The office bathroom is the
5 quintessential example of a work location that generally treated as a private place, but other
6 places include lockers, desks, and private offices.

7

8 **Illustrations:**

9 17. E1 and E2 share an office at X. The office has a door that can be shut, and its
10 windows have shades that can be drawn. X secretly places a surveillance camera in
11 the office. E1 and E2 have a reasonable expectation of privacy as to their activities in
12 their office while the door is shut and the shades are drawn.

13 18. E works as a security guard in an office building in which X is located. E often works
14 on the night shift. M, a manager at X, discovers that the locked file drawer on his
15 desk has been tampered with. M and other X employees set up a video camera to
16 videotape M's desk at night. The videotape shows E tampering with the desk. E has
17 no reasonable expectation in the privacy of M's office.

18

19 *l. Reasonable employee efforts to protect privacy.* In addition to the other elements in
20 § 7.04(b)(2), an employee must take reasonable efforts to keep his activity in the work location
21 private. As with employee information, employee efforts to protect the privacy of a particular
22 location serve as an indication that the employee expects the location to be kept private. In
23 particular, methods of securing a location – such as locks and passwords – that are permitted by

1 the employer indicate that the employee has a desire to keep others out and has acted to keep
2 others out.

3

4 **Illustrations:**

5 19. Same facts as Illustration 12. E uses her own personal combination lock on the locker.
6 E has a reasonable expectation of privacy in the locker.

7 20. X provides employees with their own company email accounts which are password-
8 protected. X does not have a policy against using the office's e-mail system for
9 personal messages, and X provided no notice about any employer monitoring of the
10 email system. Employees have a reasonable expectation of privacy in the contents of
11 their personal message on Y's email accounts.

12

13 *m. Nature of intrusion.* The intrusion upon the employee's privacy need not be a physical
14 intrusion. It may also occur through the use of the defendant's senses, with or without mechanical
15 aids, to oversee or overhear the employee's private affairs, as by looking into his upstairs
16 windows with binoculars or tapping his telephone wires. It may occur through some other form
17 of investigation or examination into the employee's private concerns, as by opening his private
18 and personal mail, searching his safe or his wallet, examining his private bank account, or
19 compelling him by a forged court order to permit an inspection of his personal documents. See
20 Restatement Second of Torts § 652B cmt. b. However, examination of public records will
21 generally not be intrusion upon seclusion. *Id.* cmt. c.

22

23

1 Illustrations:

2 21. X hired two undercover investigators to work as employees. While pretending to be
3 employees, the investigators had conversations with employees on such personal
4 topics as family matters, intimate relationships, and future career plans. The
5 investigators passed all of this information along to X. By hiring the undercover
6 investigators and receiving the reports on personal employee matters, X intruded
7 upon its employees' privacy interest.

8 22. X received a series of complaints from coworkers about E's job performance. After
9 an investigation that included interviews with a number of employees and a review of
10 personnel file, X terminated E. X did not intrude upon E's privacy interests.

11 23. X set up a video surveillance camera in the workplace bathroom. The camera
12 videotapes employees' normal use of the bathroom. X's videotaping constitutes an
13 intrusion upon employees' privacy interests.

14 24. Same facts as Illustration 23, except that right after the camera was installed,
15 employees discovered the presence of the camera and complained about it to the
16 manager. The manager removed the camera before it had ever been hooked up to a
17 video monitor. The placement of the camera in the bathroom did not intrude upon
18 employees' privacy interests.

19

20 *n. Intention to intrude.* The employer need not have malicious or wrongful intent in
21 order to intrude upon an employee's privacy. The employer and/or its agents need only have the
22 intent to conduct the intrusion itself. In some circumstances, recklessness may be sufficient for
23 an intrusion.

REPORTERS' NOTES

1
2
3 *Comment a. Scope.* Of the three types of privacy interests described in § 7.02, the
4 intrusion into physical or electronic locations is the most prototypical privacy invasion. When we
5 think of privacy, we tend to think of private areas such as one's home, a bathroom, or a closed
6 office. The Restatement Second of Torts does not differentiate between privacy interests, but the
7 examples used for the intrusion upon seclusion tort related most often to this privacy interest. See
8 Restatement Second of Torts, § 652B, illus. 1 (intrusion into hospital room), 2-3 (intrusion into
9 bedroom), & 5 (intrusion into home through phone calls).

10
11 There is considerable overlap between this type of invasion of privacy and the situations
12 that have found to be searches under the Fourth Amendment. The Supreme Court cases
13 regarding the Fourth Amendment protections for public employees have dealt with employer
14 intrusions into private offices, *O'Connor v. Ortega*, 480 U.S. 709 (1987); the body and bodily
15 products, *National Treasury Employees Union v. Von Raab*, 489 U.S. 656 (1989), *Skinner v.*
16 *Railway Labor Executives' Ass'n*, 489 U.S. 602 (1989); and text messages on cell phones,
17 *United States v. Quon*, 560 U.S. ___, 130 S. Ct. 2619 (2010). The test for the constitutionality of
18 these searches—reasonableness—differs from the conventional standard for the intrusion upon
19 seclusion tort. However, the “reasonable expectation of privacy” test employed in this Chapter
20 corresponds both the constitutional usage and the actual holdings of courts applying the intrusion
21 upon seclusion tort. Of course, expectations as to intrusions by the government will differ from
22 expectations as to intrusions by the employer, as discussed further in the Reporters Notes to
23 comment e below. California courts have also interpreted that state's privacy protections –
24 article 1, § 1 of the California Constitution – which are applicable to private conduct, to
25 include a “reasonable expectations of privacy” analysis. See *Hill v. National Collegiate Athletic*
26 *Association*, 865 P.2d 633, 655 (Cal. 1994) (requiring a reasonable expectation of privacy as an
27 element of the constitutional standard).

28
29 *Comment b. Physical person and private physical functions.* The employee's body is
30 considered to be private against outside intrusion, including the employer. See, e.g., *Catalano v.*
31 *GWD Management Corp.*, 2005 WL 5519861 (S.D.Ga. 2005) (employee subjected to an
32 invasive strip search at the hands of other employees); *Simon v. Morehouse School of Medicine*,
33 908 F.Supp. 959 (N.D.Ga. 1995) (alleged rape by co-employee was potential intrusion). Courts
34 have held that intrusions into the body, such as blood tests, can count as invasions of privacy.
35 See *Schmerber v. California*, 384 U.S. 757, 767 (1966) (holding that a blood alcohol test “plainly
36 involves the broadly conceived reach of a search and seizure under the Fourth Amendment”);
37 *Skinner v. Railway Labor Executives' Ass'n*, 489 U.S. 602, 616 (1989) (“[I]t is obvious that this
38 physical intrusion, penetrating beneath the skin, infringes an expectation of privacy that society
39 is prepared to recognize as reasonable.”). Moreover, the collection and testing of bodily output,
40 such as breath, urine, or hair follicles, can also constitute an invasion of privacy. *Skinner*, 489
41 U.S. at 616-17 (“Subjecting a person to a breathalyzer test, which generally requires the
42 production of alveolar or ‘deep lung’ breath for chemical analysis implicates similar concerns
43 about bodily integrity and, like the blood-alcohol test we considered in *Schmerber*, should also
44 be deemed a search.”); *id.* at 617 (noting that “the collection and testing of urine intrudes upon
45 expectations of privacy that society has long recognized as reasonable” because “chemical
46 analysis of urine, like that of blood, can reveal a host of private medical facts about an

1 employee” and “the process of collecting the sample to be tested, which may in some cases
2 involve visual or aural monitoring of the act of urination, itself implicates privacy interests”);
3 National Treasury Employees Union v. Von Raab, 816 F.2d 170, 175 (5th Cir. 1987), aff’d in
4 part and rev’d in part, 489 U.S. 656 (1989) (“There are few activities in our society more
5 personal or private than the passing of urine It is a function traditionally performed without
6 public observation; indeed, its performance in public is generally prohibited by law as well as
7 social custom.”). For an example of the privacy expectations as to one’s body outside the
8 employment context, see Lake v. Wal-Mart Stores, Inc., 582 N.W.2d 231, 235 (Minn. 1998)
9 (“One’s naked body is a very private part of one’s person and generally known to others only by
10 choice. This is a type of privacy interest worthy of protection.”).

11
12 *Comment c. Nonworkplace physical or electronic locations.* Employer intrusions into
13 nonworkplace locations usually arises in the context of surveillance of employees or former
14 employees for litigation or benefits purposes. See, e.g., Saldana v. Kelsey-Hayes Co., 443
15 N.W.2d 382 (Mich. Ct. App. 1989) (finding intrusion (but no liability) when investigator took
16 pictures inside employee’s home using a telephoto lens); Sowards v. Norbar, Inc., 605 N.E.2d
17 468 (Ohio Ct. App. 1992) (finding intrusion and liability when employer searched employee’s
18 hotel room).

19
20 *Comment d. Employer-owned and employer-provided locations.* Although ownership of
21 real or personal property has been a factor in finding an expectation of privacy in the common
22 law context, it is by no means determinative. The quintessential example of this is the bathroom,
23 as customers having no property interest in a store’s bathroom will almost always have a strong
24 expectation of privacy in that location. Illustration 1 is based on these cases. See, e.g., Elmore v.
25 Atlantic Zayre, Inc., 341 S.E.2d 905, 906-07 (Ga. 1986); Harkey v. Abate, 346 N.W.2d 74, 76
26 (Mich. App. 1983); Kjerstad v. Ravellette Publications, Inc., 517 N.W.2d 419, 422 (S.D.1994).
27 See also Lewis v. Dayton Hudson Corp., 128 Mich.App. 165, 166, 339 N.W.2d 857, 858
28 (1983) (surveillance of plaintiff in department store fitting room); Snakenberg v. Hartford
29 Casualty Insurance Co., 383 S.E.2d 2 (S.C. 1989) (surveillance in changing area);
30 Annot., Retailer’s surveillance of fitting or dressing rooms as invasion of privacy, 38 A.L.R.4th
31 954 (1985). Illustration 2 is based on K-Mart Corp. Store No. 7441 v. Trotti, 677 S.W.2d 632
32 (Tex. App. 1984).

33
34 As for illustration 3, many courts have found that employees do not have an expectation
35 of privacy in email accounts within an employer’s email system or employer-provided hardware
36 such as laptops. However, almost all of these decisions base their conclusions on the employer’s
37 email policies, which generally specify that the email or laptop is open to employer searches at
38 any time. See TBG Ins. Services Corp. v. Superior Court, 117 Cal.Rptr.2d 155 (Cal. App. 2002);
39 Garrity v. John Hancock Mut. Life Ins. Co., 2002 U.S. Dist. Lexis 8343 (D. Mass 2002)
40 (applying Mass. Law); Parkstone v. Coons, 2009 U.S. Dist. Lexis 33765 (D. Del. April 20, 2009)
41 (applying Del. Law); Thygeson v. U.S. Bancorp, 2004 WL 2066746 (D.Or.). When an employer
42 has failed to provide notice that company-provided electronic locations are subject to search,
43 employees may acquire reasonable expectations that at least their personal communications will
44 not be examined by the employer. See Restuccia v. Burk Tech., 1996 WL 1329386 (Mass.
45 Super. Ct.) (genuine issue of material fact as to expectation of privacy); Hilderman v. Enea
46 TekSci Inc., 551 F.Supp.2d 1183 (S.D. Cal. 2008) (“Whether [former employee] had a

1 reasonable expectation of privacy in the personal data saved on the computer depends on
2 whether [the employer] still had a policy of allowing employees to purchase their laptops.”).

3
4 In *Smyth v. Pillsbury Co.*, 914 F.Supp. 97 (E.D. Pa. 1996) (applying Pa. law), the
5 employer provided email accounts to the employees and repeatedly assured them that their
6 emails would remain privileged and confidential. *Id.* at 98. The employer ultimately did intercept
7 the emails and used information in the emails plaintiff sent to his supervisor to terminate the
8 plaintiff. The court reasoned:

9
10 Once plaintiff communicated the alleged unprofessional comments to a second
11 person (his supervisor) over an e-mail system which was apparently utilized by
12 the entire company, any reasonable expectation of privacy was lost. Significantly,
13 the defendant did not require plaintiff, as in the case of an urinalysis or personal
14 property search to disclose any personal information about himself. Rather,
15 plaintiff voluntarily communicated the alleged unprofessional comments over the
16 company e-mail system. We find no privacy interests in such communications.

17
18 *Id.* at 101. It is unclear whether the court was placing importance on the email recipient’s
19 position in the company, or whether the court found the use of the company email system in and
20 of itself to be determinative. For another decision suggesting use of company-provided email can
21 never be private for employees, see *McLaren v. Microsoft Corp.*, 1999 Tex. App. Lexis 4103,
22 1999 WL 339015 (Tex. Ct. App. 5th May 28, 1999) (finding no reasonable expectation of privacy
23 in employer-provided email without discussing employer’s email privacy policies, if any).

24
25 *Comment e. Reasonable expectation of privacy.* The “reasonable expectations of privacy”
26 test is the standard for determining whether an employee has a privacy interest in a particular
27 location. The test has been informed by Fourth Amendment decisions on whether a particular
28 governmental search is reasonable. However, the Fourth Amendment jurisprudence on
29 reasonable expectation of privacy cannot be automatically transposed into the area of workplace
30 intrusions. The Fourth Amendment cases concern whether an individual would reasonably
31 expect the location to be private with respect to governmental searches. With respect to § 7.04,
32 however, the question is whether the employee would reasonably expect the location to be
33 private with respect to employer intrusions. Thus, an employee may have a reasonable
34 expectation of privacy as against a governmental search but not as to a similar search by her or
35 his employer. In *Mancusi v. DeForte*, 392 U.S. 364 (1968), the Supreme Court found that a
36 union official had a reasonable expectation of privacy in his workplace as to a search by the
37 police. The official shared the office space with other union employees and thus had no
38 expectation of privacy as to his fellow employees, but collectively they had an expectation that
39 government would not intrude into the office space. As the court noted, even though the space
40 was shared, the official “still could reasonably have expected that only those persons and their
41 personal or business guests would enter the office, and that records would not be touched except
42 with their permission or that of union higher-ups.” *Mancusi*, 392 U.S. at 369. See also *O’Connor*
43 *v. Ortega*, 480 U.S. 709, 717 (1987) (plurality opinion) (“The operational realities of the
44 workplace . . . may make *some* employees’ expectations of privacy unreasonable when an
45 intrusion is by a supervisor rather than a law enforcement official.”); *United States v. Ziegler*,
46 474 F.3d 1184, 1190 (9th Cir.2007) (holding that employee had a reasonable expectation of

1 privacy in his office, and that therefore any search of that space and the items located therein
2 must comply with the Fourth Amendment).

3
4 Some courts and individual jurists have applied a gradational approach to reasonable
5 expectations of privacy. They find that the expectations of privacy are somehow “limited” or
6 “diminished” by the particular context. See, e.g., *City of Ontario v. Quon*, 560 U.S. ___, 130 S.
7 Ct. 2619, 2634 (2010) (Stevens, J., concurring) (finding that officers had “a limited expectation
8 of privacy in relation to this particular audit of his pager messages”); *Hill v. National Collegiate*
9 *Athletic Association*, 865 P.2d 633, 658 (Cal. 1994) (“As a result of its unique set of demands,
10 athletic participation carries with it social norms that effectively diminish the athlete’s reasonable
11 expectations of personal privacy in his or her bodily condition, both internal and external.”).
12 However, it is unclear what effect this “limited” or “diminished” set of expectations has on the
13 relevant analysis. The expectations are always contextual as to both the location and the
14 intrusion. The employee either has reasonable expectations of privacy, and the analysis proceeds
15 forward (to § 7.06), or the employee does not and the inquiry ends there.

16
17 Illustrations 4 and 5 are taken from cases which find secret surveillance and
18 eavesdropping to be intrusions into privacy. See, e.g., *Saldana v. Kelsey-Hayes Co.*, 443 N.W.2d
19 382 (Mich. Ct. App. 1989) (finding intrusion (but no liability) when investigator took pictures
20 inside employee’s home using a telephoto lens); *Sowards v. Norbar, Inc.*, 605 N.E.2d 468 (Ohio
21 Ct. App. 1992) (finding intrusion and liability when employer searched employee’s hotel room).

22
23 *Comment f. Expectations as to employee-owned locations.* Illustration 6 is based on *York*
24 *v. General Electric Co.*, 759 N.E.2d 865 (Ohio App. 12th 2001). In *York*, the employer hired an
25 investigator to determine whether the employee’s workers compensation claim was based on a
26 legitimate injury. The investigator observed the employee arriving at work, going into his
27 chiropractor’s office, visiting a lawnmower repair shop, mowing his lawn, and riding a
28 motorcycle. *Id.* at 866. The court held that there was no invasion of privacy because all of the
29 observed scenes were “outside and in public view.” Courts have generally not found employer
30 surveillance of employees for purposes of investigating disability, workers compensation, or
31 other injury claims to violate the employee’s privacy rights. However, these investigations have
32 generally observed employees in public places where the employee’s expectations of privacy are
33 diminished. See *York v. General Electric Co.*, 759 N.E.2d 865 (Ohio Ct. App. 2001) (no
34 intrusion because videotaped in public view); *ICU Investigations, Inc. v. Jones*, 70 So.2d 685
35 (Ala. 2000) (no intrusion when videotaped in front yard); *Crego v. Home Insurance Co.*, 1985
36 Kan. App. Lexis 861 (Kan. App. July 11, 1985) (noting that “[a]ll of [the observed] activities
37 occurred in public places”). Surveillance that includes trespass onto the employee’s property has
38 been held to constitute an intrusion. See *Association Services, Inc. v. Smith*, 549 S.E.2d 454, 461
39 (Ga. App. 2001).

40
41 A few decisions suggest that any investigation triggered by the filing of a workplace
42 claim is not actionable because the filing of the claim waives the employee’s right to privacy
43 with respect to the investigation of the claim. As *Ellenberg v. Pinkerton’s Inc.*, 188 S.E.2d 911
44 (Ga. App. 1972) stated:
45

1 In this case and others, both Georgia and other jurisdictions have recognized that
2 one may waive this right to privacy. This occurs, for example, where one elects to
3 sue another for injuries he receives. In such case, it has been recognized for a
4 limited purpose that the plaintiff may waive his right to privacy and the defendant
5 has the right to conduct a reasonable investigation of the plaintiff in order to
6 ascertain the validity of the plaintiff's claim.
7

8 Id. at 914. See also *McLain v. Boise Cascade Corp.*, 533 P.2d 343 (Or. 1975); *Crego v. Home*
9 *Insurance Co.*, 1985 Kan. App. Lexis 861 (Kan. App. July 11, 1985); *Forster v. Manchester*, 189
10 A.2d 147, 150 (Pa. 1963) (investigation of automobile accident). See also Annotation, *Right of*
11 *Privacy-Surveillance*, 13 A.L.R.3d 1025, 1027 (1967) ("Where the surveillance, shadowing, and
12 trailing is conducted in a reasonable manner, it has been held that owing to the social utility of
13 exposing fraudulent claims and because of the fact that some sort of investigation is necessary to
14 uncover fictitious injuries, an unobtrusive investigation, even though inadvertently made
15 apparent to the person being investigated, does not constitute an actionable invasion of his
16 privacy."). However, this "waiver" does not seem to actually change the privacy rights of
17 employees; if anything, it only modifies the employee's expectations as to the potential for
18 public surveillance. The test was described in one case as:

19
20 If the surveillance is conducted in a reasonable and unobtrusive manner the
21 defendant will incur no liability for invasion of privacy. On the other hand, if the
22 surveillance is conducted in an unreasonable and obtrusive manner the defendant
23 will be liable for invasion of privacy.
24

25 *McLain*, 533 P.2d at 346; see also *Weimer v. Youngstown Steel Door Co.*, 1983 WL 6718 (Ohio
26 Ct. App. Sept. 26, 1983) (permitting reasonable investigation into workers comp claim). Thus,
27 the employee's reasonable expectations of privacy do not change, as employers must still act
28 reasonably with respect to the surveillance. Moreover, there are policy reasons not to hold that
29 filing a claim opens an employee up to an invasion of privacy: such a privilege would come
30 close to encouraging retaliation. The filing of a workplace claim, however, may provide a
31 legitimate business justification for any incursion due to an investigation of the claim, which is a
32 factor in determining whether the incursion is or is not actionable (§ 7.06). Cf. *Tucker v.*
33 *American Employers' Ins. Co.*, 171 So.2d 437 (Fla.App.1965) (finding question of fact as to
34 investigation of automobile accident claim).
35

36 Thus, illustration 7 is based on *Saldana v. Kelsey-Hayes Co.*, 443 N.W.2d 382 (Mich. Ct.
37 App. 1989), although it reaches a contrary result. In that case, an investigator posed as a process
38 server in order to gain entrance to the employee's home. He also used a 1,200 millimeter camera
39 lens to take photographs inside of the employee's home. The court recognized that these
40 activities were intrusions, but found the employee had no right to keep such matters private since
41 he had filed a claim for injuries sustained at work. Although the legitimate business reason for
42 the search may mitigate and overcome the offensiveness of the intrusion, it still intrudes upon the
43 employee's reasonable expectation of privacy. As the dissent pointed out, "Even if the purpose
44 for conducting an invasion into private matters is legitimate, the defendant is not entitled to *carte*
45 *blanche* investigate without regard to the degree and nature of the intrusion." Id. at 385
46 (*Holbrook, Jr., J.*, dissenting). See also *Souder v. Pendleton Detectives, Inc.*, 88 So.2d 716

1 (La.App.1956) (holding summary judgment to be inappropriate on claim that investigators
2 violated employee's privacy by looking into the windows with binoculars and otherwise
3 harassing employee and his wife during investigation of workers compensation claim); Wal-Mart
4 Stores, Inc. v. Lee, 74 S.W.3d 634 (Ark. 2002) (finding that search of employee's home for
5 stolen merchandise was intrusion); Burns v. Masterbrand Cabinets, Inc., 874 N.E.2d 72 (Ill. App.
6 4th 2007) (remanding intrusion claim for trial based on surveillance of employee's home for
7 workers' compensation case, including entry to the home on false pretenses).

8
9 *Comment g. Expectations as to employee property brought into the workplace.* Courts
10 have generally provided commensurate protection with personal items or locations in the
11 workplace as such items or locations would receive in public places. A person suffers some loss
12 of a privacy "zone" by nature of taking them into the public, but the location nevertheless enjoys
13 some expectation of privacy due to its personal nature. As the Supreme Court stated in O'Connor
14 v. Ortega, 480 U.S. 709, 716 (1987) (plurality):

15
16 Not everything that passes through the confines of the business address can be
17 considered part of the workplace context, however. An employee may bring
18 closed luggage to the office prior to leaving on a trip, or a handbag or briefcase
19 each workday. While whatever expectation of privacy the employee has in the
20 existence and the outward appearance of the luggage is affected by its presence in
21 the workplace, the employee's expectation of privacy in the *contents* of the
22 luggage is not affected in the same way. The appropriate standard for a workplace
23 search does not necessarily apply to a piece of closed personal luggage, a handbag
24 or a briefcase that happens to be within the employer's business address.

25
26 Illustration 10 is taken from Vernars v. Young, 539 F.2d 966 (3d Cir. 1976). In *Vernars*,
27 the court found that the employee had a reasonable expectation that a letter marked "personal"
28 and addressed to the plaintiff would not be opened by the employer, even though it was mailed to
29 the workplace.

30
31 Illustration 11 is taken from Stengart v. Loving Care Agency, Inc. 990 A.2d 650 (N.J.
32 2010); National Economic Research Associates, Inc. v. Evans, 21 Mass.L.Rptr. 337, 2006 WL
33 2440008 (Mass.Super.); Thygeson v. U.S. Bancorp., 2004 U.S. Dist. Lexis 18863 (D. Or.); and
34 Fischer v. Mt. Olive Lutheran Church, Inc., 207 F. Supp. 914 (W.D. Wisc.). These cases have
35 distinguished between employer-provided email accounts and employee personal accounts that
36 are accessed through an employer-provided computer in terms of privacy expectations.

37
38 *Comment h. Expectations as to work locations.* Concerning employer-owned property,
39 courts have accorded weight to the employer's control in assessing reasonable expectations.
40 Such an approach comes not in the form of a specific rule, but rather in greater attention to and
41 solicitude for employer policies about the expectations of privacy inherent in a particular
42 location. In some cases, the policy will be laid out plainly for all employees to see and
43 understand. In other cases, it will be part of the background norms and everyday business affairs
44 of the employer.

45

1 The express policies of the employer are not necessarily determinative. Often reasonable
2 expectations will be the product of the employer’s actual practices. In this respect, *City of*
3 *Ontario v. Quon*, 560 U.S. ___, 130 S. Ct. 2619 (2010) is instructive. The police officers in *Quon*
4 were using their employer-provided cellular phones to send personal text messages during both
5 work and personal time. The official employer policy, as communicated to the officers, was that
6 employees were to have “no expectation of privacy or confidentiality” in their use of the cell
7 phones. However, over time a practice developed in which employees would pay for any
8 “overage” in their allotment of text message characters, and in return the employer would not
9 audit their messages. Ultimately, the employer did audit the messages, and the officers were
10 disciplined for their personal use of the system. In its analysis of the Fourth Amendment
11 constitutionality of the audit, the Court assumed that the officers had a reasonable expectation of
12 privacy in the content of their text messages. But it made clear that this assumption was, in part,
13 based on the thorny issues raised by the employees’ use of the employer’s text messaging
14 system. The Court first noted that, were it to conduct a “reasonable expectations” analysis, it
15 would look to the official policy as well as the informal “overage” policy, particularly whether
16 the overage policy was an authorized change. *Id.* at 2629. In addition, the Court said it would
17 look to other reasons that officers might expect their text messages to be reviewed, such as
18 “performance evaluations, litigation concerning the lawfulness of police actions, and perhaps
19 compliance with state open records laws.” *Id.* Looking to the bigger picture, however, the Court
20 pointed to the overall societal expectations and their important but evolving role in privacy
21 expectations:

22
23 Rapid changes in the dynamics of communication and information transmission
24 are evident not just in the technology itself but in what society accepts as proper
25 behavior. . . . [T]he Court would have difficulty predicting how employees’
26 privacy expectations will be shaped by those changes or the degree to which
27 society will be prepared to recognize those expectations as reasonable. Cell phone
28 and text message communication are so pervasive that some persons may
29 consider them to be essential means or necessary instruments for self-expression,
30 even self-identification. On the other hand, the ubiquity of those devices has made
31 them generally affordable, so one could counter that employees who need cell
32 phones or similar devices for personal matters can purchase and pay for their own.
33 And employer policies concerning communications will of course shape the
34 reasonable expectations of their employees, especially to the extent that such
35 policies are clearly communicated.

36
37 *Id.* at 2629-30. As a result, the Court found it “preferable” to assume the existence of reasonable
38 expectations of privacy and dispose of the case on “reasonableness” grounds.

39
40 *Comment i. Employer policies and notice as to intrusions.* Illustration 12 is based on *K-*
41 *Mart Corp. Store No. 7441 v. Trotti*, 677 S.W.2d 632 (Tex. App. 1984). Illustration 13 is based
42 on *Thygeson v. U.S. Bancorp*, 2004 WL 2066746 (D.Or.), 34 Employee Benefits Cas. 2097. See
43 also *TBG Ins. Servs. Corp. v. Superior Court*, 117 Cal. Rptr. 2d 155, 163-64 (Cal. App. 2002)
44 (employee’s consent to employer equipment policy agreement, which stated that employee
45 agreed that his computer use could be monitored and was not private, abrogated his expectations
46 of privacy).

1
2 *Comment j. Work location treated as private by employer.* Illustration 14 is based on the
3 generally accepted norms regarding the privacy of bathrooms, as discussed in *Elmore v. Atlantic*
4 *Zayre, Inc.*, 341 S.E.2d 905, 906-07 (Ga. 1986); *Harkey v. Abate*, 346 N.W.2d 74, 76 (Mich.
5 App. 1983); and *Kjerstad v. Ravellette Publications, Inc.*, 517 N.W.2d 419, 422 (S.D.1994). See
6 also *Cramer v. Consolidated Freightways, Inc.*, 255 F.3d 683 (9th Cir. 2001) (finding public
7 policy to support a common-law privacy action in California statute making the installation and
8 maintenance of two-way mirrors permitting the observation of restrooms illegal).

9
10 Illustration 15 is based on *Hilderman v. Enea TekSci Inc.*, 551 F.Supp.2d 1183 (S.D. Cal.
11 2008) (“Whether [former employee] had a reasonable expectation of privacy in the personal data
12 saved on the computer depends on whether [the employer] still had a policy of allowing
13 employees to purchase their laptops.”). For an instructive discussion of the privacy interests in
14 employee laptops, see *TBG Ins. Services Corp. v. Superior Court*, 117 Cal.Rptr.2d 155 (Cal.
15 App. 2002).

16
17 Illustration 16 is based on *Leventhal v. Knapek*, 266 F.3d 64 (2d Cir. 2001). The
18 *Leventhal* case involved a public employee who brought a § 1983 claim based on an alleged
19 Fourth Amendment violation.

20
21 *Comment k. Type of location generally treated as private.* Illustration 17 is based on
22 *Hernandez v. Hillsides, Inc.*, 211 P.3d 1063 (Cal. 2009). The *Hernandez* court held that the
23 employees had a reasonable expectation of privacy in their office as to the installation of a secret
24 video camera. Illustration 18 is based on *Marrs v. Marriott Corp.*, 830 F. Supp. 274 (D. Md.
25 1992). In *Marrs*, the plaintiff-employee picked a lock on the desk of a fellow employee and
26 rifled through files within the desk. The desk was located in an open area of the office. The court
27 found that plaintiff had no reasonable expectation of privacy in an open office used by all
28 security employees. Concerning open access locations, see also *Sheppard v. Beerman*, 18 F.3d
29 147, 152 (2d Cir. 1994) (“Because of this distinctive open access to documents characteristic of
30 judicial chambers, we agree with the district court's determination that Sheppard had ‘no
31 reasonable expectation of privacy in chambers' appurtenances, embracing desks, file cabinets or
32 other work areas.”). *Hernandez* emphasized the general expectations of privacy in one’s office:

33
34 As suggested by the evidence here, employees who share an office, and who have
35 four walls that shield them from outside view (albeit, with a broken “doggie” flap
36 on the door), may perform grooming or hygiene activities, or conduct personal
37 conversations, during the workday. Privacy is not wholly lacking because the
38 occupants of an office can see one another, or because colleagues, supervisors,
39 visitors, and security and maintenance personnel have varying degrees of access.

40
41 *Hernandez v. Hillsides, Inc.*, 211 P.3d 1063, 1075-76 (Cal. 2009).

42
43 For an example of an employer-provided off-worksites private space, see *Sowards v.*
44 *Norbar., Inc.*, 605 N.E.2d 468 (Ohio Ct. App. 1992) (finding intrusion when employer searched
45 employee’s hotel room even when employer paid for the room).

46

1 *Comment l. Reasonable employee efforts to protect privacy.* Illustrations 19 and 20 are
2 drawn from a variety of cases which acknowledge the importance of password protection in
3 finding electronically-stored information to be private. Courts have also found that password
4 protection creates reasonable expectations of privacy in the Fourth Amendment context. See U.S.
5 v. Buckner, 407 F.Supp.2d 777 (W.D.Va. 2006) (“[Defendant] protected his files from disclosure
6 to third persons, including his wife, through the use of a confidential password. He, thereby,
7 exhibited an actual expectation of privacy.”); U.S. v. Ahrndt, 2010 WL 373994 (D.Or. Jan. 28,
8 2010) (“[S]ociety recognizes a lower expectation of privacy in information broadcast via an
9 unsecured wireless network router than in information transmitted through a hardwired network
10 or password-protected network.”); Trulock v. Freeh, 275 F.3d 391 (4th Cir. 2001)
11 (“[Plaintiff’s] password-protected files are analogous to the locked footlocker inside the
12 bedroom. By using a password, [plaintiff] affirmatively intended to exclude . . . others from his
13 personal files. . . . Thus, [plaintiff] had a reasonable expectation of privacy in the password-
14 protected computer files . . .”).

15
16 *Comment m. Nature of intrusion.* The intrusion need not be physical in nature. Fischer v.
17 Mt. Olive Lutheran Church, Inc., 207 F. Supp. 2d 914 (W.D. Wisc. 2002) (“On its face, the
18 language, ‘intrusion upon the privacy of another . . . in a place that a reasonable person would
19 consider private,’ does not limit the intrusion to a person’s immediate physical environment but
20 rather encompasses a person’s private belongings as long as the place these private belongings
21 are intruded upon is one that a reasonable person would consider private.” (citations omitted)).
22 Illustration 21 is based on Johnson v. K-Mart Corp., 723 N.E.2d 1192 (Ill. App. Ct. 2000) (hiring
23 two undercover workers to observe employees was intrusion on seclusion, as employees had
24 reasonable expectation that conversations would remain private). Illustration 22 is based on
25 Rogers v. IBM Corp., 500 F. Supp. 867 (W.D. Pa. 1980) (investigation of employee limited to
26 other employees and workplace documents). As the court stated in *Rogers*: “Here, there was no
27 intrusion of Rogers’ seclusion or private life. Defendant’s investigation was limited to interviews
28 of full time employees and an examination of company records. Written material was voluntarily
29 produced by Rogers and since there could be no expectation of privacy for such material, the
30 intrusion, if any, was reasonable as a matter of law.” *Id.* at 870.

31
32 Illustration 23 is based on Koeppel v. Speirs, 779 N.W.2d 494 (Table), 2010 WL 200417
33 (Iowa App. 2010). In *Koeppel*, the question was whether the functionality and quality of the
34 video recording was sufficient to create an intrusion. The employer had placed a surveillance
35 camera in the office bathroom to monitor for drug use. However, the employer later claimed that
36 he had never been able to get a signal from the camera. When police officers tried to use the
37 camera, they found it was out of batteries and not hooked up; however, when they put in new
38 batteries and plugged the monitor in they found that the camera transmitted a “fuzzy picture of
39 the toilet seat and the bathroom wall.” *Id.* at *1. The Iowa Court of Appeals held that in order to
40 succeed on her claim, the employee “must show the surveillance camera was capable of
41 functioning while in the bathroom.” *Id.* at *6. However, the court held that the testimony from
42 the officers regarding the “fuzzy” video was sufficient to survive summary judgment.

43
44 Illustration 24 is based on Meche v. Wal-Mart Stores, Inc., 692 So.2d 544, 547 (La.App.
45 1997) (no violation when evidence showed that video camera in bathroom was never hooked up
46 to recording device and never turned on). See also *Brazinski v. Amoco Petroleum Additives Co.*,

1 6 F.3d 1176 (7th Cir. 1993) (plaintiff never established that she was in locker room where
2 camera was placed or that camera, which was trained on the door, ever captured anyone in a state
3 of undress). However, secret video surveillance may constitute an intrusion even if the
4 employees are never captured on video. In *Hernandez v. Hillsides, Inc.*, 211 P.3d 1063 (Cal.
5 2009), the court held that the maintenance of a secret camera with the ability to record office
6 activities was sufficient to constitute an intrusion. As the court noted: “Defendants secretly
7 installed a hidden video camera that was both operable and operating (electricity-wise), and that
8 could be made to monitor and record activities inside plaintiffs' office, at will, by anyone who
9 plugged in the receptors, and who had access to the remote location in which both the receptors
10 and recording equipment were located.” *Id.* at 1078. According to the court, “[p]laintiffs had no
11 reasonable expectation that their employer would intrude so tangibly into their semi-private
12 office.” *Id.*

13
14 *Comment n. Intention to intrude.* As to intent, see *Snakenberg v. Hartford Casualty*
15 *Insurance Co.*, 383 S.E.2d 2 (S.C. 1989) (surveillance of changing room) (“[P]urpose relates to
16 the result desired by the actor; motive is his subjective reason for desiring the result. Neither
17 purpose nor motive must be proven to show intent. If the videotaping was an act of volition and
18 the resulting exposure of the girls was the expected or natural consequence of that act, intent has
19 been proved.”); *Hernandez v. Hillsides, Inc.*, 47 Cal. 4th 272, 295, 211 P.3d 1063, 1079 (2009)
20 (“Hence, no cause of action will lie for accidental, misguided, or excusable acts of overstepping
21 upon legitimate privacy rights.”).

22
23 In *Bodewig v. K-Mart, Inc.*, 635 P.2d 657 (Or. App. 1981), the court premised its holding
24 on a finding of reckless intent on the part of the manager. *See id.* at 661 (holding that “the
25 manager's conduct exceeded the bounds of social toleration and was in reckless disregard of its
26 predictable effects on plaintiff”). In its discussion of Oregon law, the court held that reckless
27 intent was sufficient because of the special relationship between employer and employee. *Id.*
28 Later courts have questioned this reading of Oregon law. *See Snead v. Metropolitan Property and*
29 *Cas. Ins. Co.*, 909 F.Supp. 775 (D.Or. Jan 04, 1996); *Mathieson v. Yellow Book Sales and*
30 *Distribution Co., Inc.*, 2008 WL 2889398 (D.Or. Jul 21, 2008). However, the Restatement Third
31 of Torts does provide for reckless infliction of emotional distress. Restatement Third of Torts §
32 45, Council Draft No. 6 (October 26, 2006).

33
34 See also *Sowards v. Norbar, Inc.*, 605 N.E.2d 468 (Ohio Ct. App. 1992) (finding
35 intrusion and liability when employer searched employee's hotel room). In *Sowards*, the court
36 stated: “Appellant next contends that the brief intrusion should be forgiven, since the search was
37 conducted in good faith and without a belief appellee had stolen the permit book. However, this
38 fact does not vindicate appellant, since an invasion of privacy need not be committed
39 intentionally or maliciously in order to be actionable; simple negligence will suffice.” *Id.* at 475
40 (citation omitted).

1 **§ 7.05 Employer Disclosure of Private Employee Information**
2

3 **(a) An employee has a protected privacy interest in personal information provided in**
4 **confidence to the employer in the course of the employment relationship.**

5 **(b) An employer intrudes upon the privacy interest in Subsection (a) by providing or**
6 **allowing third parties access to such employee information. For purposes of this**
7 **Subsection, third parties include employees or agents of the employer who have no**
8 **legitimate reason to access the information.**

9 **(c) An employer does not intrude upon the privacy interest in Subsection (a) if the**
10 **employer is compelled to provide a third party access to the information pursuant to**
11 **a court order or other legal requirement.**

12
13
14 *a. Scope.* Employees must of necessity share a wide range of private information with
15 their employers. This sharing is often required in order to meet the employer's legal obligations,
16 help the employer make compensation and benefits decisions, and to facilitate the employee's
17 proper performance of the job. Whether or not the employee may be comfortable providing (or
18 may have little practical choice but to provide) this information, the employee acts with the
19 understanding that he is sharing this information with the employer on a confidential basis that
20 precludes the employer from sharing it beyond a need-to-know basis. In concrete terms, that
21 normally means that the employer will not release the information to third parties without
22 justification, and that the employer is to share the information internally only with those agents
23 who need it to facilitate the employer's legitimate purposes. Subsection (a) makes clear that
24 employees can retain privacy interests in information they provide to their employer. Employees
25 retain a privacy interest in social security numbers, for example, even though they provide them

1 to employers for payroll deductions. Subsections (b) and (c) discuss when an employer intrudes
2 upon the employee's privacy interest by disclosing the private information to third parties. The
3 employer is not liable unless the disclosure is unreasonable and offensive as discussed in § 7.06.

4 *b. Employer intrusion.* Under § 7.05(b), an employer intrudes upon an employee's
5 protected privacy interest when it provides an employee's personal information to a third party,
6 which included coworkers or other employer agents that have no need to know the information.
7 Whether such an intrusion is an actionable invasion of the employee's right to privacy depends
8 on whether the disclosure is unreasonable and offensive as defined in § 7.06.

9

10 **Illustrations:**

- 11 1. E provides medical information to employer X as part of her employment. After E
12 is terminated, a manager at X discloses the medical information to a potential
13 employer. X has intruded upon E's privacy interest.
- 14 2. E provides his social security number to employer X as part of his employment. X
15 provides this number to the state in order to process E's state and local taxes. X
16 has not intruded upon E's privacy interest under § 7.04(c).

17

18 *c. Access to third parties.* Under Subsection (b), an employer intrudes upon an
19 employee's protected privacy interest by disclosing employee private information to a third
20 party. The employee's consent to the disclosure is ordinarily a sufficient reason to render the
21 intrusion reasonable, as long as the consent is not obtained by threat of employer discharge or
22 other discipline for failure to consent. (See § 7.06 cmt. f.)

23

1 **Illustration:**

2 3. E and other employees were subject to an aptitude and personality test. X kept the
3 test results in a locked filing cabinet. Access was only provided to those
4 management employees who used the results in hiring and promotion decisions. X
5 has not intruded upon E's privacy interests.

6

7 *d. Legitimate reason for access.* Under § 7.05(b), employers should limit access to
8 employee-provided private information only to those of its employees or other agents with a
9 legitimate need to know or use the information. Such limited access does not constitute an
10 employer intrusion for purposes of this Section.

11

12 **Illustrations:**

13 4. E, an employee of X, suffers from a serious medical condition and requests
14 medical leave to address it. As part of her request, E discloses her condition to her
15 supervisor. While E is on leave, X's manager, M, discloses E's condition to a
16 group of E's coworkers in order to satisfy their curiosity about her absence. If M
17 is acting in the scope of his authority for X, X has intruded upon E's privacy
18 interests.

19 5. E was accused by his coworkers at X for having an affair with an employee whom
20 E supervised. X maintains an "Open Door Policy," which permits an employee
21 to raise matters of concern with X's management. Utilizing this avenue, E's
22 accusers stated to X that E favorably evaluated the employee with whom E was
23 having the affair and that employee morale suffered as a result. X conducted an

1 investigation into the matter through interviews with employees and evaluations
2 of E's job performance. Based on these interviews, X determined that E's
3 relationship with the subordinate employee was inappropriate, and that his
4 conduct negatively affected the duties of his employment. X terminated E's
5 employment. X's disclosure of employee accusations to the members of its
6 investigation team as part of the interview process did not intrude upon E's
7 privacy interests.

8
9 *e. Legal compulsion to provide information.* An employer may be required to release
10 employee information to a third party in situations in which the employee's consent is too
11 difficult to obtain or unnecessary. Discovery requests and subpoenas may require an employer to
12 disclose private information at the risk of sanction. Disclosure of employee personal information
13 when compelled by statute, regulation, or judicial or administrative order does not constitute an
14 employer intrusion of the employee's protected privacy interests under this Section.

15
16 **Illustration:**

17 6. The Internal Revenue Service serves employer X with a subpoena which requires
18 X to report all compensation paid to E, deductions claimed by him, and expenses
19 charged to him. X tells E of the subpoena and states its intention to comply unless
20 a court relieves it of this responsibility. E writes to X in complaint about the
21 potential release of information but takes no other action. X then complies with
22 the subpoena. X does not intrude upon E's privacy interests by providing the
23 information pursuant to administrative subpoena.

REPORTERS' NOTES

Comment a. Scope. A variety of causes of action have been sanctioned by courts for use against improper disclosure of employee information. These include: public disclosure of private facts, intrusion upon seclusion, breach of confidence, intentional infliction of emotional harm, negligence, negligent protection of confidential information, and breach of contract. This section endeavors to provide a more uniform and stable method of protection for employee privacy interests. It hews most closely to the public disclosure of private facts tort, as that tort is specifically designed to protect private information from disclosure. However, it recognizes the special relationship between employer and employee with respect to confidential information, and thereby does not require extensive “publicity” as part of the framework for liability.

Restatement Second of Torts § 652D sets forth the cause of action for public disclosure of private facts: “One who gives publicity to a matter concerning the private life of another is subject to liability to the other for invasion of his privacy, if the matter publicized is of a kind that (a) would be highly offensive to a reasonable person, and (b) is not of legitimate concern to the public.” The tort has been adopted in most jurisdictions. See Daniel J. Solove & Paul M. Schwartz, *Information Privacy Law* 106 (3d ed. 2009) (listing Nebraska, New York, North Carolina, North Dakota, Rhode Island, Utah, and Virginia as the non-adopting states). It follows a similar structure as the intrusion upon seclusion tort, as both require an invasion of one’s privacy as well as that the invasion be highly offensive to a reasonable person. The intrusion upon seclusion tort protects against those invasions of privacy that penetrate into the victim’s seclusion or privacy. The public disclosure tort, on the other hand, assumes that the privacy violation is the dispersal of private information out into the world. One invasion may violate both torts: for example, snooping into one’s home with eavesdropping equipment violates the intrusion tort, while posting that material onto the Internet would violate the publicity tort. But the publicity tort does not require an intrusion; it merely requires improper disclosure.

The publicity tort is thus critical to protecting privacy within the employment relationship, as employees will often divulge private information to the employer as part of that relationship. The explicit guarantee, or more often the implicit expectation, is that the employer will keep that information private. There is one important limitation of the tort: the information disclosed cannot be of legitimate concern to the public. This limitation is likely required by the First Amendment, and the Restatement Second of Torts explicitly that “[i]t has not been established with certainty that liability of this nature is consistent with the free-speech and free-press provisions of the First Amendment to the Constitution, as applied to state law through the Fourteenth Amendment.” Restatement Second of Torts § 652D, Special Note. However, this concern is much more likely to arise in situations involving the media, rather than the employment context.

In fact, the difficulty with the public disclosure tort in the employment context is the definition of “publicity.” The comments to § 652D define publicity as follows:

“Publicity,” as it is used in this Section, differs from “publication,” as that term is used in [Restatement Second of Torts] § 577 in connection with liability for defamation. “Publication,” in that sense, is a word of art, which includes any

1 communication by the defendant to a third person. “Publicity,” on the other hand,
2 means that the matter is made public, by communicating it to the public at large,
3 or to so many persons that the matter must be regarded as substantially certain to
4 become one of public knowledge. The difference is not one of the means of
5 communication, which may be oral, written or by any other means. It is one of a
6 communication that reaches, or is sure to reach, the public.
7

8 Thus it is not an invasion of the right of privacy, within the rule stated in this
9 Section, to communicate a fact concerning the plaintiff’s private life to a single
10 person or even to a small group of persons. On the other hand, any publication in
11 a newspaper or a magazine, even of small circulation, or in a handbill distributed
12 to a large number of persons, or any broadcast over the radio, or statement made
13 in an address to a large audience, is sufficient to give publicity within the meaning
14 of the term as it is used in this Section. The distinction, in other words, is one
15 between private and public communication.
16

17 Restatement Second of Torts § 652D cmt. a. Thus, in order to violate the “public” disclosure tort,
18 the disclosure must be to the public.
19

20 In the employment context, however, employees are often injured by disclosure to a
21 small but important subset of people, such as their coworkers. Courts have taken two approaches
22 to such disclosures. One approach is to hold that the disclosure does not meet the requirements of
23 the tort. See, e.g., *Eddy v. Brown*, 715 P.2d 74 (Okla. 1986) (disclosure to group of four
24 employees is not publicity); *Wells v. Thomas*, 569 F. Supp. 426 (E.D. Penn. 1983) (disclosure of
25 severance agreement to group of employees was not publicity) (applying Pa. law); *Gonnering v.*
26 *Blue Cross & Blue Shield*, 420 F.Supp.2d 660 (W.D. Tex. 2006) (disclosure of employee’s
27 sexual orientation to two people is not publicity) (applying Tex. Law); *Bodah v. Lakeville Motor*
28 *Express, Inc.*, 663 N.W.2d 550 (Minn. 2003) (no publicity when social security numbers were
29 faxed out to sixteen different business locations); *Johnson v. Mithun*, 401 F. Supp. 2d 964 (D.
30 Minn. 2005) (disclosure of multiple sclerosis to twelve to fifteen customers and employees was
31 not publicity); *Ex parte Birmingham News, Inc.*, 778 So. 2d 814 (Ala. 2001) (disclosure to one
32 or at most a small group of people was not publicity); *Pouncy v. Vulcan Materials Co.*, 920 F.
33 Supp. 1566 (N.D. Ala. 1996) (disclosure to three other employees is not publicity) (applying Ala.
34 law) ; *Blackthorne v. Posner*, 883 F. Supp. 1443 (D. Or. 1995) (employer’s disclosure to a
35 “handful” of people does not constitute publicity) (applying Or. Law); *Fields v. Atchison, T. &*
36 *S.F. Ry.*, 985 F. Supp. 1308 (D. Kan. 1997) (distribution to six other people did not constitute
37 publicity) (applying Kan. law); *C.L.D. v. Wal-Mart Stores Inc.*, 79 F. Supp. 2d 1080 (D. Minn.
38 1999) (“Moreover, the majority of state and federal courts to consider this issue have held that
39 communication to a few people is not sufficient publicity to state a cause of action under this
40 tort.”) (applying Minn. law); *Brown v. Mullarkey*, 632 S.W.2d 507 (Mo. Ct. App. 1982)
41 (employer’s disclosure of entire personnel file to two of the employer’s attorneys fell short of the
42 requisite publication necessary to constitute disclosure to the public); *Robert C. Ozer, P.C. v.*
43 *Borquez*, 940 P.2d 371 (Colo. 1997) (requiring disclosure “to a large number of persons or the
44 general public”); *Seta v. Reading Rock, Inc.*, 654 N.E.2d 1061 (Ohio App. 1995) (holding that
45 “disclosure to one single person . . . hardly fits the definition of publicity”). See also Restatement
46 Second of Torts § 652D illus. 1 (“A, a creditor, writes a letter to the employer of B, his debtor,

1 informing him that B owes the debt and will not pay it. This is not an invasion of B's privacy
2 under this Section.”); *Yoder v. Smith*, 112 N.W.2d 862 (Iowa 1962) (disclosure of debts by
3 creditor to employer not publicity).
4

5 The second approach to the “publicity” requirement is to determine whether the
6 information was given to those with a “special relationship” to the employee. Courts have held
7 that in the employment context disclosure to one’s fellow employees may be sufficient to
8 constitute the “public,” particularly when employees are the relevant public with respect to the
9 embarrassing nature of the information. As a result, some courts have noted that employees
10 enjoy a “special relationship” in which disclosure can be particularly embarrassing and
11 damaging. See *Beaumont v. Brown*, 257 N.W.2d 522, 531 (Mich. 1977) (“An invasion of a
12 plaintiff’s right to privacy is important if it exposes private facts to a public whose knowledge of
13 those facts would be embarrassing to the plaintiff. Such a public might be the general public, if
14 the person were a public figure, or a particular public such as fellow employees, club members,
15 church members, family, or neighbors, if the person were not a public figure.”) *overruled in part*
16 *on other grounds* by *Bradley v. Saranac Cmt. Sch. Bd. of Educ.*, 455 Mich. 285, 565 N.W.2d
17 650, 658 (1997); *Miller v. Motorola, Inc.*, 560 N.E.2d 900, 903 (Ill. App. 1990) (“Where a
18 special relationship exists between the plaintiff and the ‘public’ to whom the information has
19 been disclosed, the disclosure may be just as devastating to the person even though the disclosure
20 was made to a limited number of people. . . . Plaintiff’s allegation that her medical condition was
21 disclosed to her fellow employees sufficiently satisfies the requirement that publicity be given to
22 the private fact.”); *Karraker v. Rent-A-Center, Inc.*, 411 F.3d 831 (7th Cir. 2005) (“The publicity
23 requirement is satisfied by disclosure to a limited number of people if those people have a special
24 relationship with the plaintiff that makes the disclosure as devastating as disclosure to the public
25 at large.”) (applying Ill. law); *Karch v. BayBank FSB*, 794 A.2d 763, 774 (N.H. 2002)
26 (“[W]hether disclosure of a private matter has become one of public knowledge does not, as a
27 matter of law, depend on the number of people told.”); *Johnson v. K-Mart Corp.*, 723 N.E.2d
28 1192, 1197 (Ill. App. 2000) (“We too hold that the public disclosure requirement may be
29 satisfied by proof that the plaintiff has a special relationship with the ‘public’ to whom the
30 information is disclosed. However, we also believe that rationale in *Miller* should be extended to
31 include an employer as a member of a particular public with whom a plaintiff may share a
32 special relationship.”); *Chisholm v. Foothill Capital Corp.*, 940 F. Supp. 1273 (N.D. Ill. 1996)
33 (“Disclosure to . . . plaintiff’s supervisor may meet the publication requirement for this tort
34 because [supervisor] and plaintiff have the type of ‘special relationship’ that is described in
35 *Miller*, 560 N.E.2d at 903.”) (applying Ill. Law); *Dietz v. Finlay Fine Jewelry Corp.*, 754 N.E.2d
36 958 (Ind. Ct. App. 2001) (“There is no evidence that Dietz had a special relationship with either
37 so that a disclosure to them, under the circumstances, would render them a ‘particular public.’”);
38 *McSurely v. McClellan*, 753 F.2d 88, 112, 113 (D.C.Cir.1985) (holding that publication of
39 private facts “may be satisfied by proof of disclosure to a very limited number of people when a
40 special relationship exists between the plaintiff and the ‘public’ to whom the information has
41 been disclosed”; and concluding that the publicity element was satisfied where the wife's private
42 papers discussing her premarital behavior were disclosed to her spouse) (applying Kentucky
43 law); cf. *Doe v. Methodist Hosp.*, 690 N.E.2d 681 (Ind. 1997) (finding no publicity under either
44 definition of publicity); *Greenwood v. Taft, Stettinius & Hollister*, 663 N.E.2d 1030 (Ohio Ct.
45 App. 1995) (reinstating publicity to private facts claim based on presumably limited disclosure to
46 other employees within the firm). In *Miller v. Motorola, Inc.*, 560 N.E.2d 900 (Ill. App. 1990),

1 the plaintiff-employee consulted with the employer’s resident nurse regarding her mastectomy
2 and follow-up reconstructive surgeries. The nurse told her she would keep the information
3 confidential. However, the information leaked out to a number of the employee’s coworkers, and
4 she was so distraught that she took early retirement. The court held that the employee met the
5 “publicity” requirement:
6

7 The Restatement indicates that the required communication must be more than
8 that made to a small group; rather, the communication must be made to the public
9 at large. In acknowledging this general requirement, however, some courts have
10 recognized the need for flexibility in the application of the Restatement's theory to
11 permit recovery for egregious conduct. . . These courts have realized that in
12 circumstances where a special relationship exists between the plaintiff and the
13 “public” to whom the information has been disclosed, the disclosure may be just
14 as devastating to the person even though the disclosure was made to a limited
15 number of people. . . . We adopt the position of the above authorities that the
16 public disclosure requirement may be satisfied by proof that the plaintiff has a
17 special relationship with the “public” to whom the information is disclosed.
18 Plaintiff’s allegation that her medical condition was disclosed to her fellow
19 employees sufficiently satisfies the requirement that publicity be given to the
20 private fact.
21

22 *Id.* at 903 (citations omitted). The Massachusetts privacy statute has been interpreted in the same
23 way. *Wagner v. City of Holyoke*, 241 F.Supp.2d 78, 100 (D.Mass. 2003) (“Disclosure to the
24 broad public is not necessarily required for a valid privacy claim. The disclosure of facts between
25 coworkers is sufficient to violate privacy.”); *Bratt v. Int'l Bus. Machines Corp.*, 392 Mass. 508,
26 520, 467 N.E.2d 126, 135 (1984) (“We conclude that the disclosure of private facts about an
27 employee among other employees in the same corporation can constitute sufficient publication
28 under the Massachusetts right of privacy statute.”).
29

30 In other contexts, defining “publicity” as the public at large may best capture the intent of
31 § 652D. See *Bodah v. Lakeville Motor Express, Inc.*, 663 N.W.2d 550 (Minn. 2003) (“We
32 conclude, therefore, that ‘publicity’ means that ‘the matter is made public, by communicating it
33 to the public at large, or to so many persons that the matter must be regarded as substantially
34 certain to become one of public knowledge.’ Restatement (Second) of Torts § 652D cmt. a.”).
35 However, the “special relationship” test captures important notions about the nature of privacy in
36 the employment context, and the importance of confidentiality even with regard to a small subset
37 of people. As one commentator has argued:
38

39 The difference in the injury to a person’s dignity between five persons’ and fifty
40 persons’ access to a private fact is merely one of degree, not of nature. A person
41 loses some sense of privacy the moment a second person divulges a private fact to
42 a third person, particularly when the third person is a member of the same
43 community as the first person. Thus, the degree of publicity, and the
44 corresponding degree of injury to a person’s dignity, is a factor better addressed in
45 damage calculations than in summary judgments or motions to dismiss.
46

1 Jonathan B. Mintz, *The Remains of Privacy's Disclosure Tort: An Exploration of the Private*
2 *Domain*, 55 Md. L. Rev. 425, 438 (1996). See also Robert C. Post, *The Social Foundations of*
3 *Privacy: Community and Self in the Common Law Tort*, 77 Cal. L. Rev. 957, 992 (1989) (“We
4 often care more about what those in our ‘group’ think of us than we do about our reputation
5 among the strangers who comprise the general public.”). As a result, defining “publicity” too
6 expansively fails to capture important disclosure harms, especially within the employment
7 relationship.
8
9

10 The notion of confidentiality perhaps better captures the core of protections necessary to
11 prevent employee injury from improper employer disclosure. The breach of confidentiality tort is
12 fairly straightforward: to establish liability, the plaintiff must prove that the defendant owed a
13 duty of confidentiality to the plaintiff, and that the defendant breached that duty. The duty of
14 confidentiality can arise from implicit or explicit promises, fiduciary relationships, laws and
15 regulations, and ethical rules. See, e.g., *Coralluzzo, By and Through Coralluzzo v. Fass*, 435
16 So.2d 262 (Fla. App. 1983) (“The significance of this case is the unique fiduciary and
17 confidential relationship between physician and patient, a relationship which imposes a duty on
18 the physician not to disclose to third parties confidential information concerning his patient when
19 not compelled to by law.” (emphasis omitted)). See generally Restatement Second of Torts § 874
20 (“One standing in a fiduciary relation with another is subject to liability to the other for harm
21 resulting from a breach of duty imposed by the relation.”)
22

23 Employers and employees must as of course exchange confidential information with each
24 other. Employees incur a duty not to share this information with outside parties. . See § 8.01(a)
25 (“Employees owe a duty of loyalty to their employer in matters related to the employment
26 relationship.”); § 8.01(b)(i) (“Employees breach the duty of loyalty by disclosing or using the
27 employer’s confidential information . . . for any purpose adverse to the employer’s interest
28 (including after termination of the employment relationship”); § 8.03 (“An employee or
29 former employee breaches the duty of loyalty owed to the employer if, without the employer’s
30 consent, the employee discloses to a third party or uses for the employee’s own benefit or a third
31 party’s benefit the employer’s confidential information”). The employer must also obtain a
32 wide range of confidential information from employees, both to meet its legal obligations and to
33 ensure the efficient running of its operations. The employer is expected to keep this information
34 confidential. Sometimes there will be an explicit agreement to that effect; more often the
35 understanding is implicit. However, the breach of confidentiality tort has not been used in this
36 context. Many states have recognized the confidentiality tort, but in the context of other
37 relationships, such as doctor-patient and bank-customer. *Horne v. Patton*, 287 So. 2d 824, 829-30
38 (Ala. 1973) (“It is thus that it must be concluded that a medical doctor is under a general duty not
39 to make extra-judicial disclosures of information acquired in the course of the doctor-patient
40 relationship and that a breach of that duty will give rise to a cause of action.”); *Chizmar v.*
41 *Mackie*, 896 P.2d 196, 207 (Alaska 1995) (“We find MacDonald 's recognition of a cause of
42 action for emotional distress arising from a physician's breach of the duty of confidentiality to be
43 persuasive.”); *Rubenstein v. South Denver Nat'l Bank*, 762 P.2d 755, 757 (Colo. Ct. App. 1988)
44 (“In light of the considerable authority for the general rule that a bank is under a duty not to
45 disclose the financial condition of its customers and depositors, we conclude that the trial court
46 erred in entering summary judgment dismissing plaintiffs' claim for unauthorized disclosure of

1 confidential information.”); *Fanean v. Rite Aid Corp. of Del., Inc.*, 984 A.2d 812, 824 (Del.
2 Super Ct. 2009) (“The tort of breach of confidentiality was first stated by this Court
3 in *Martin*. This Court . . . later set out three elements required to state a cause of action: 1)
4 defendant owed a duty of confidentiality; 2) a physician-patient relationship existed; and 3) that
5 duty was breached.”); *Street v. Hedgepath*, 607 A.2d 1238, 1246 (D.C. 1992) (“This court...has
6 recognized a cause of action in tort for a breach of the confidential physician-patient relationship,
7 based on the statutory privilege and on certain licensing statutes which generally prohibit
8 physicians from disclosing patient treatment, except in cases of gunshot wounds and child
9 neglect...The tort of breach of a confidential relationship consists of the ‘unconsented,
10 unprivileged disclosure to a third party of nonpublic information that the defendant has learned
11 within a confidential relationship.”); *Barnett Bank of West Florida v. Hooper*, 498 So.2d 923,
12 925 (Fla.1986) (noting that a bank has a qualified duty not to disclose confidential information of
13 its customer unless “special circumstances” mandate the disclosure.”); *Peterson v. Idaho First*
14 *Nat. Bank*, 367 P.2d 284, 290 (Idaho 1961) (“It is implicit in the contract of the bank with its
15 customer or depositor that no information may be disclosed by the bank or its employees
16 concerning the customer's or depositor's account, and that, unless authorized by law or by the
17 customer or depositor, the bank must be held liable for breach of the implied contract.”);
18 *Geisberger v. Willuhn*, 390 N.E.2d 945, 948 (Ill. Ct. App. 1979) (“We find that, for all practical
19 purposes, the breach of a confidential relationship and the breach of contract are probably co-
20 extensive. In other words, those disclosures which violate the statutory privilege also define what
21 is actionable under a contract theory.”); *Indiana Nat. Bank v. Chapman*, 482 N.E.2d 474, 482
22 (Ind. Ct. App. 1985) (“We hold a bank impliedly contracts only that it will not reveal a
23 customer's financial status unless a public duty arises. Communication to legitimate law
24 enforcement inquiry meets the public duty test. We hold the trial court erred in denying the
25 Bank's motion for directed verdict on the theory of breach of implied contract.”); *Leger v.*
26 *Spurlock*, 589 So.2d 40, 43 (La. Ct. App. 1991) (“Appellant contends that the cause of action for
27 breach of patient-physician confidentiality is based in implied contract and tort. We agree and
28 accordingly find that appellant's breach of confidentiality claim alleges a ‘breach of contract
29 based on ... professional services rendered ... by a health care provider, to a patient.’”); *Burford*
30 *v. First Nat. Bank in Mansfield*, 557 So.2d 1147, 1151 (discussing statutes that require banks
31 refrain from disclosing customer information and finding that “these statutes create a duty of
32 confidentiality on the part of financial institutions in favor of their customers” that is
33 “actionable”); *Sargent v. Buckley*, 697 A.2d 1272, 1275-76 (Me. 1997) (finding an actionable
34 tort where a lawyer discloses the confidential information of a former client in the representation
35 of a current client); *Suburban Trust Co. v. Waller*, 408 A.2d 758, 764 (Md. Spec. App. 1979)
36 (“We think that a bank depositor in this State has a right to expect that the bank will, to the
37 extent permitted by law, treat as confidential, all information regarding his account and any
38 transaction relating thereto. Accordingly, we hold that, absent compulsion by law, a bank may
39 not make any disclosures concerning a depositor's account without the express or implied
40 consent of the depositor.”); *Alberts v. Devine*, 479 N.E.2d 113, 118, 120 (Mass. 1985) (“We
41 continue to recognize a patient's valid interest in preserving the confidentiality of medical facts
42 communicated to a physician or discovered by the physician through examination... We hold
43 today that a duty of confidentiality arises from the physician-patient relationship and that a
44 violation of that duty, resulting in damages, gives rise to a cause of action sounding in tort
45 against the physician.”); *Kelley v. CVS Pharmacy*, 23 Mass. L. Rptr. 87 (Mass. Super. Ct. 2007)
46 (finding a duty of confidentiality from pharmacists to pharmacy customers to not disclose their

1 prescription information without authorization or legal obligation); *Saur v. Probes*, 476 N.W.2d
2 496, 498 (Mich. Ct. App. 1991) (“In light of a psychiatrist's ethical obligation to maintain patient
3 confidences, as well as the state's interest in preserving its policy of protecting physician-patient
4 confidences, we conclude that a legal duty does exist on the part of a psychiatrist not to disclose
5 privileged communications.”); *Signergy Sign Group, Inc. v. Adam*, No. A04-70, A04-147, 2004
6 WL 2711312, at *2 (Minn. Ct. App. Nov. 30, 2004) (analyzing trade secrets as a breach of a
7 confidential relationship, rather than on whether a trade secret exists); *Hopewell Enterprises, Inc.*
8 *v. Trustmark Nat. Bank*, 680 So.2d 812, 817-18 (Miss. 1996) (rejecting the claim that the debtor-
9 creditor claim imposes a duty of confidentiality, but finding cases from other jurisdictions that
10 find a duty of confidentiality in the bank-depositor relationship persuasive); *Brandt v. Medical*
11 *Defense Associates*, 856 S.W.2d 667, 674 (Mo. 1993) (“We hold that a physician has a fiduciary
12 duty of confidentiality not to disclose any medical information received in connection with the
13 treatment of the patient. We further hold that if any such information is disclosed under
14 circumstances where this duty of confidentiality has not been waived, the patient has a cause of
15 action for damages in tort against the physician.”); *Pigg v. Robertson*, 549 SW2d 597 (Mo. App.
16 1977) (bank owed duty of confidentiality to its borrower); *Behringer Est. v. Princeton Med. Ctr.*,
17 592 A.2d 1251, 1268, 1274 (N.J. Super. Ct. 1991) (“The physician-patient privilege has a strong
18 tradition in New Jersey. The privilege imposes an obligation on the physician to maintain the
19 confidentiality of a patient's communications The medical center is liable for damages
20 caused by this breach.”); *Runyon v. Smith*, 749 A.2d 852, 854 (N.J. 2000) (“We also are in
21 accord with the Appellate Division's conclusion that a psychologist who fails to assert her
22 patient's privilege and discloses as a witness confidential information concerning that patient
23 without a court determination that disclosure is required may be liable for damages to the
24 patient.”); *MacDonald v. Clinger*, 446 N.Y.S.2d 801, 805 (N.Y. App. Div. 1982) (“The
25 relationship of the parties here was one of trust and confidence out of which sprang a duty not to
26 disclose. Defendant's breach was not merely a broken contractual promise but a violation of a
27 fiduciary responsibility to plaintiff implicit in and essential to the doctor-patient relation.”); *Daly*
28 *v. Metropolitan Life Insurance Co*, 782 N.Y.S.2d 530, 535 (N.Y. 2004) (recognizing that an
29 insurer has a “duty to protect the confidential personal information provided by” the insured);
30 *Tehven v. Job Service North Dakota*, 488 N.W.2d 48, 51 (N.D. 1992) (“Courts have generally
31 recognized a patient's right to recover damages from a physician for unauthorized disclosure of
32 medical information as an invasion of privacy, a breach of the physician-patient confidential
33 relationship, a violation of statute, or breach of the fiduciary relationship between a physician
34 and a patient.”); *Biddle v. Warren Gen Hospital*, 715 N.E.2d 518, 523 (Ohio 1999) (“We hold
35 that in Ohio, an independent tort exists for the unauthorized, unprivileged disclosure to a third
36 party of nonpublic medical information that a physician or hospital has learned within a
37 physician-patient relationship.”); *Alexander v. Culp*, 705 N.E.2d 378, 382 (Ohio Ct. App. 1997)
38 (“Public policy supports an action for breach of confidentiality by a minister. There is a public
39 policy in favor of encouraging a person to seek religious counseling. People expect their
40 disclosures to clergy members to be kept confidential.”); *Djowharzadeh v. City Nat. Bank &*
41 *Trust Co.*, 646 P.2d 616, 619-20 (Okla.App.1982) (“Bank's relationship to a loan applicant
42 implicitly imposes the duty to keep the contents of loan applications confidential. . . . The record
43 clearly shows confidential information was given to Loan Officer whose specific duty was to
44 collect and keep such information. Damages caused by his carelessness in its handling are
45 directly chargeable to the bank.”); *Bryson v. Tillinghast*, 749 P.2d 110 (Okla. 1988) (finding
46 that “an implied guarantee of confidentiality exists when a doctor and his patient enter into a

1 contract for medical services,” but stating that since the doctor had not been professionally
2 sanctioned, the court was reluctant to find a cause of action against him.); *Humphers v. First*
3 *Interstate Bank of Oregon*, 696 P.2d 527, 535-36 (Or. 1985) (“A physician’s duty to keep
4 medical and related information about a patient in confidence is beyond question. . . . [P]laintiff
5 may proceed under her claim of breach of confidentiality in a confidential relationship.”); *Burger*
6 *v. Blair Medical Associates, Inc.*, 964 A.2d 374, 380 (Pa. 2009) (“[A]ll of the elements of a
7 breach-of-confidentiality claim are present and are sufficiently distinguishable from an invasion-
8 of-privacy cause. The duty on a health care facility’s part to maintain the confidentiality of
9 medical records arises out of the confidential nature of the relationship and the personal nature of
10 the information which must be disclosed in the ordinary course of the medical treatment.”);
11 *McGuire v. Shubert*, 722 A.2d 1087, 1091 (Pa. Super. Ct. 1998) (“We find that the duty on a
12 bank and its employees to keep a customer’s bank account information confidential, which has
13 long been recognized by the above-mentioned jurisdictions, is present as an implied contractual
14 duty under Pennsylvania common law, as well.”); *McCormick v. England*, 494 S.E. 2d 431, 437
15 (S.C. Ct. App. 1997) (“We find the reasoning of the cases from other jurisdictions persuasive on
16 this issue and today we join the majority and hold that an actionable tort lies for a physician’s
17 breach of the duty to maintain the confidences of his or her patient in the absence of a
18 compelling public interest or other justification for the disclosure.”); *Schaffer v. Spicer*, 215
19 N.W.2d 134, 136 (S.D. 1974)(“[S.D. Codified Laws § 19-2-3] imposes a duty upon a physician
20 or other healing practitioner to keep confidential or privileged, information gained while in
21 professional attendance of a patient. If a practitioner of the healing art breaches that duty by
22 making any unauthorized disclosure of confidential information he may be liable to the patient
23 for resulting damages.”); *Givens v. Mullikin ex rel. Estate of McElwaney*, 75 S.W.3d 383, 407–
24 08 (Tenn. 2002) (“[P]atients and physicians now clearly expect that the physician will keep the
25 patient’s information confidential, and this expectation arises at the time that the patient seeks
26 treatment. . . . [W]e now expressly hold that an implied covenant of confidentiality can arise from
27 the original contract of treatment for payment, and we find that the plaintiff’s complaint here has
28 adequately alleged the existence of an implied covenant of confidentiality.”); *Sorensen v.*
29 *Barbuto*, 143 P.3d 295, 299 (Utah Ct. App. 2006) (“It is obvious then that [the doctor-patient]
30 relationship gives rise to an implied covenant which, when breached, is actionable. . . .
31 [H]owever, . . . the relationship contemplates an additional duty [of confidentiality] springing
32 from but extraneous to the contract and that the breach of such duty is actionable as a tort.”
33 (citation omitted)); *Shaw Resources Ltd., LLC v. Pruit, Gushee & Bachtell, P.C.*, 142 P.3d 560,
34 (Utah Ct. App. 2006) (discussing a legal malpractice claim for breach of fiduciary duty by
35 disclosure of confidential information); *Fairfax Hospital By and Through INOVA Health System*
36 *Hospitals, Inc. v. Curtis*, 492 S.E.2d 642, 645 (Va. 1997) (“We hold that in the absence of a
37 statutory command to the contrary, or absent a serious danger to the patient or others, a health
38 care provider owes a duty to the patient not to disclose information gained from the patient
39 during the course of treatment without the patient’s authorization, and that violation of this duty
40 gives rise to an action in tort.”); *State v. McCray*, 551 P2d 1376, 1380 (Wash. Ct. App.
41 1976) (“[A] bank has an obligation to its customers and depositors to at least not unnecessarily,
42 promiscuously or maliciously disclose their financial condition.”); *Morris v. Consolidated Coal*
43 *Co.*, 446 S.E.2d 648, (W.Va. 1994) (“[W]e hold that a patient does have a cause of action for the
44 breach of the duty of confidentiality against a treating physician who wrongfully divulges
45 confidential information.”); *Krier v. Villone*, 766 N.W.2d 517, 535 (Wis. 2009) (“[A]n

1 accountant who discloses information about another client could breach the accountant's duty of
2 confidentiality.”).

3
4 Only a handful of states have explicitly decided not to recognize the breach of confidence
5 tort in any context. See *D.H. v. ValueOptions Inc.*, No. 1 CA-CV 08-0643, 2009 WL 2195051, at
6 *7 (Ariz. Ct. App. July 23, 2009) (“In this case, [plaintiff] does not allege and cites no authority
7 that a claim for breach of duty of confidentiality existed at common law”); *Meade v.*
8 *Orthopedic Assocs. of Windham County*, No. CV064005043, 2007 WL 4755001, at *5 (Conn.
9 Super Ct. Dec. 27, 2007) (“There is no established cause of action in Connecticut for breach of
10 confidence in the context of a patient-physician or patient-hospital relationship. Breach of
11 confidence has typically arisen in the context of the attorney-client relationship, where it is
12 considered a presumption.”); *Eickemeyer v. State*, 666 N.W.2d 620, (Iowa Ct. App. 2003)
13 (“Chapter 135C creates a comprehensive scheme for the licensure and regulation of health care
14 facilities providing housing for the aged, infirm, convalescent, and the mentally or physically
15 dependent. . . .[N]o remedy, administrative or otherwise, is provided in the statute for a breach of
16 confidentiality by the health care facilities. . . .We. . .conclude that by not providing a remedy for a
17 breach of confidentiality, the legislature has signaled its intention not to provide a private cause
18 of action.”); *Horosko v. Jones*, 101 P.3d 1270, 1270 (Kan. 2004) (“[W]e agree with those courts
19 which hold that a minister's duty of confidentiality is a moral, not a legal, obligation.”);
20 *Schoneweis v. Dando*, 435 N.W.2d 666, 673 (Neb. 1989) (finding no duty of confidentiality in
21 the debtor-creditor relationship of a bank and its customer).

22
23 Some states have specific confidentiality statutes. However, most involve medical
24 information or specific professional relationships such as doctor-patient and minister-congregant.
25 See ARIZ. REV. STAT. ANN. § 36-509 (confidentiality of medical records); CAL. CIV. CODE
26 § 56.10 (confidentiality of medical records); CONN. GEN. STAT. ANN. § 31-128f (prohibiting an
27 employer from disclosing any information included in an employee’s personnel file); *Gracey v.*
28 *Eaker*, 837 So.2d 348, 353 (Fla. 2002) (“The statutory scheme clearly mandated that the
29 communications between the petitioners and Eaker [in a therapist-client relationship] ‘shall be
30 confidential.’ § 491.0147, Fla. Stat. (1997). This created a clear statutory duty that, if violated,
31 generated a viable cause of action in tort.”); GA. STAT. § 37-3-166 (confidentiality of patient
32 records); HAW. REV. STAT. § 325-101 (duty of confidentiality concerning medical records
33 relating to a patient’s HIV status); 210 ILL. COMP. STAT. § 85/6.14b (confidentiality of hospital
34 patient records); IND. CODE § 16-39-5-3 (confidentiality of patient records); KY. REV. STAT.
35 § 214.181 (requiring confidentiality of HIV test patients); 24 Me. RSA § 2510 (requiring
36 confidentiality of medical records); ANNO. CODE OF MD. HEALTH GEN. § 4-302 (requiring that
37 medical records are kept confidential); MASS. GEN. LAWS. 112 § 87E (requiring that accountants
38 keep records and information communicated to them by their clients confidential); MICH. COMP.
39 LAWS § 600.2156 (requiring priests and ministers to keep confessions confidential); MINN. STAT.
40 § 144.293 (requiring confidentiality of health records); Mont. Code Ann. § 26-1-805 (creating a
41 physician-patient privilege); NEV. REV. STAT. 629.061 (providing conditions under which health
42 records may be disclosed and eliminating civil liability for anyone who discloses in accordance
43 with the statute); GEN. LAWS. R.I. § 5-37.3-4 (prohibiting the release of transfer of confidential
44 health care information without the consent of the patient, and allowing for actual and punitive
45 damages if the statute is violated); TEX. HEALTH & SAFETY CODE ANN. § 773.091 (requires
46 confidentiality of communications made in emergency medical services); *Berger v. Sonneland*,

1 26 P.3d 257, 269 (Wash. 2001) (“There is a cause of action under RCW chapter 7.70 for a
2 physician's unauthorized disclosure of confidential information when the injury occurs as a result
3 of “health care,” when the breach occurs while the physician is utilizing the skills the physician
4 had been taught in examining, diagnosing, treating or caring for the patient.”); WIS. STAT.
5 § 146.82 (“All patient health care records shall remain confidential. Patient health care records
6 may be released only to the persons designated in this section or to other persons with the
7 informed consent of the patient or of a person authorized by the patient.”).
8

9 Taken together, the common law and state statutory protections have carved out
10 important protections for confidential relationships. These relationships are generally
11 relationships between professionals and clients, such as doctor-patient, accountant-client, or
12 minister-congregant. Although confidentiality is likely expected in the employment relationship,
13 courts thus far have been reluctant to establish a cause of action for its breach. See Scott L. Fast,
14 Note, *Breach of Employee Confidentiality: Moving Toward a Common Law Tort Remedy*, Note,
15 142 U. Pa. L. Rev. 431 (1993) (discussing the potential for the confidentiality tort in the
16 workplace); cf. Neil M. Richards & Daniel J. Solove, *Privacy's Other Path: Recovering the Law*
17 *of Confidentiality*, 96 Geo. L.J. 123 (2007) (comparing the broad confidentiality common law
18 protection in the U.K. with the overall reluctance of U.S. courts to adopt breach of
19 confidentiality outside of limited settings). However, the employer-employee relationship shares
20 similarities with other relationships that have been recognized as confidential in nature:
21

22 First, the relationship aspect of employee-employer interaction is clearly
23 defined and recognized by the parties involved from the beginning. The tie
24 between employee and employer is neither speculative nor prone to
25 misinterpretation. The relationship is fundamental to the economic structure and a
26 necessary part of most persons' everyday lives. Moreover, the employee-employer
27 relationship has deep roots in common and statutory law. The law of agency
28 recognizes employer liability in several contexts while state and federal statutes
29 impose many restrictions and duties on individuals who enter this relationship
30 either as an employee or an employer.
31

32 Second, the employee-employer relationship clearly satisfies the nonpersonal
33 requirement. It is a contractual relationship in which information is divulged for
34 reasons of economic necessity, not because of emotional or familial ties.
35

36 Third, and most importantly, the employee-employer relationship strongly
37 suggests an expectation and custom of confidentiality. When an employee gives
38 information to her employer, such as financial records, medical records, or
39 criminal records, this information is given for one reason only: to aid the
40 employer in her ability to run her business effectively. There is an implicit
41 expectation that these records will be used for their intended purpose. Moreover,
42 the nature of the information itself strongly suggests that it is to be kept
43 confidential. In nearly every other context in one's life, when information about
44 one's health or finances is exchanged between individuals in a non-social context,
45 an expectation of confidentiality is assumed.
46

1 Fast, *Employee Confidentiality*, supra, at 457. For these reasons, a breach of confidentiality
2 approach would recommend itself to the employer-employee relationship. It would mirror the
3 protections of existing contractual protections but would also find a duty to protect when the
4 parties have implicitly arranged for the employer to hold confidential information. Unlike the
5 public disclosure tort, it would not require any publicity, nor would it require that the disclosure
6 be highly offensive.

7
8 Some litigants have looked to the intrusion upon seclusion tort for relief in the employer
9 disclosure context. See, e.g., *French v. U.S. ex rel. Dept. of Human Health and Human Service*,
10 55 F. Supp. 379 (W.D.N.C. 1999) (employer disclosed confidential medical information about
11 former employee to potential employers); *Toomer v. Garrett*, 574 S.E.2d 76 (N.C. App. 2002)
12 (applying the intrusion tort to a situation where the employer obtained information from his
13 personnel files and gave the information to third parties); *Kelleher v. City of Reading*, 2002 U.S.
14 Dist. Lexis 9408 (E.D. Pa. 2002) (applying both intrusion upon seclusion and publicity to private
15 facts torts to claim for disclosure to information to third parties). One commentator has argued
16 for subsuming the publicity tort into the intrusion tort in terms of the analysis to be undertaken.
17 Lior Strahelivitz, *Reunifying Privacy Law*, 98 Cal. L. Rev. 2007, 2033 (2010) (“Returning
18 privacy tort law to the 1890s-era status quo is attractive, and it does not require the replacement
19 of Prosser's framework with element-less torts. We can embrace a reformed version of Warren
20 and Brandeis's unified tort for invasion of privacy. Such an invasion occurs when the defendant
21 infringes upon (1) the defendant's private facts or concerns, (2) in a manner that is highly
22 offensive to a reasonable person, and (3) engages in conduct that engenders social harms that
23 exceed the associated social benefits.”). However, the difficulty with the intrusion tort in this
24 context is that the employer has generally not intruded to get the information in the first place.
25 As *Miller* explains:

26
27 Illinois courts which have recognized such a cause of action have outlined the
28 following elements necessary to be pled and proven by the plaintiff: (1) an
29 unauthorized intrusion or prying into the plaintiff's seclusion; (2) the intrusion
30 must be offensive or objectionable to a reasonable person; (3) the matter upon
31 which the intrusion occurs must be private; and (4) the intrusion causes anguish
32 and suffering. Plaintiff's factual allegations do not satisfy this action's
33 unauthorized intrusion element. The alleged wrongful actions involve the
34 dissemination or publication of information voluntarily provided to defendant by
35 plaintiff, not defendant's unauthorized intrusion.

36
37 *Id.* at 904 (citations omitted). Although the disclosure itself could be characterized as the
38 “intrusion,” it is difficult to reconcile with the fact that the employee voluntarily provided the
39 information to the employer.

40
41 The intentional infliction of emotional distress tort could be yet another potential avenue
42 of relief. The tort requires: “An actor who by extreme and outrageous conduct intentionally or
43 recklessly causes severe emotional disturbance to another is subject to liability for that emotional
44 disturbance and, if the emotional disturbance causes bodily harm, also for the bodily harm.”
45 Restatement Third of Torts § 45. The severity of the harm is what would set this tort apart from
46 the others. But some disclosures of embarrassing information could certainly be considered

1 “extreme and outrageous conduct,” and many victims of such disclosure have experienced severe
2 emotional disturbance. See, e.g., *French v. U.S. ex rel. Dept. of Human Health and Human*
3 *Service*, 55 F. Supp. 379 (W.D.N.C. 1999) (employer disclosed confidential medical information
4 about former employee to potential employers). Of course, this tort encompasses a much broader
5 range of activity, and thus fails to capture the unique harm that disclosure of private information
6 can inflict.

7
8 Weighing the precedents in this area, along with a sense of the underlying harms at issue,
9 this Section follows the “special relationship” approach to the public disclosure of private facts
10 tort. The key elements are: the employer discloses private employee information to third parties
11 (§ 7.05) and the disclosure is unreasonable and offensive (§ 7.06). The “publicity” element is
12 taken into account in the “third parties” analysis as well as the “unreasonable and offensive”
13 analysis. This approach follows the privacy torts as developed in Restatement Second of Torts,
14 but recognizes the relationship between employer and employee in the exchange of highly
15 personal information.

16
17 There are also statutory protections for improper disclosure of employee records. In *Bratt*
18 *v. Int'l Bus. Machines Corp.*, 392 Mass. 508, 520, 467 N.E.2d 126, 135 (1984), the
19 Massachusetts Supreme Court held that disclosure of personal medical information to fellow
20 employees could constitute an invasion of privacy under the Massachusetts statute (Mass. Gen
21 Laws, c. 214 § 1B (“A person shall have a right against unreasonable, substantial or serious
22 interference with his privacy.”)). A physician who worked for the employer conducted a medical
23 exam of an employee. “We conclude that the disclosure of private facts about an employee
24 among other employees in the same corporation can constitute sufficient publication under the
25 Massachusetts right of privacy statute.” See, e.g., Privacy Act of 1974, 5 U.S.C. § 552a(g) [other
26 statutes to be added].

27
28 Private information as described in § 7.03(a) does not lose its privacy as to third parties
29 once it is disclosed to the employer. It is no longer private as to the employer, of course, but that
30 does not render the information non-confidential to anyone else. The information must be private
31 to be protected; information about workplace performance will generally not be considered
32 private information. See, e.g., *Dancy v. Fina Oil & Chem. Co.*, 3 F. Supp. 2d 737 (E.D. Tex.
33 1997) (distribution of list of employees with excessive absences to all employees was not a
34 distribution of private facts because the absences were held open to the public eye.)

35
36 *Comment b. Employer intrusion.* Illustration 1 is based on *French v. U.S. ex rel. Dept. of*
37 *Human Health and Human Service*, 55 F. Supp. 2d 379 (W.D.N.C. 1999). The employer in
38 *French* disclosed confidential medical information about a terminated employee to potential
39 employers; as a result, the employee was unable to find work. The court held that although the
40 state (North Carolina) did not recognize the tort of publicity to private facts, plaintiff did state
41 claims under the intrusion upon seclusion and intentional infliction of emotional distress torts.

42
43 *Comment c. Access to third parties.* As employers collect more and more employee-
44 related information on electronic databases, these pools of information are vulnerable to attack.
45 See Danielle Keats Citron, *Reservoirs of Danger: The Evolution of Public and Private Law at*
46 *the Dawn of the Information Age*, 80 S. Cal. L. Rev. 241 (2007) (discussing the problem of

1 insecure databases of personal information). One early case dealing with this issue is *Allison v.*
2 *Aetna, Inc.*, 2010 WL 3719243 (E.D. Pa. March 9, 2010). The complaint in *Allison* was
3 dismissed for lack of standing due to the absence of any injury in fact. See *id.* at *5 (“Plaintiff’s
4 alleged injury of an increased risk of identity theft is far too speculative.”). In order to prove a
5 claim, the employee would have to show actual injury caused by the disclosure of the
6 information. Cf. *O’Donnell v. U.S.*, 891 F.2d 1079 (3d Cir. 1989) (finding a private right of
7 action under the Mental Health Procedures Act of 1976 for failure to protect the confidentiality
8 of psychiatric records).

9
10 Illustration 3 is based on *Karraker v. Rent-A-Center, Inc.* 411 F.3d 831 (7th Cir. 2005).
11 The disclosure claim in *Karraker* centered around the employer’s handling of the personality and
12 aptitude test results. The test results were kept in a filing cabinet in personnel files, and anyone
13 wishing to view the records needed permission to do so from someone in the payroll department.
14 The filing cabinet was locked at night, and the records were eventually moved into a locked
15 room. According to the court, the employee-plaintiffs “provided only vague claims that their test
16 results actually became public, instead noting general discussions about the test results, mostly of
17 other employees.” The court ruled: “Although someone could have seen the test results sitting in
18 the fax machine or in the personnel file, that possibility is not sufficient to support a claim.”

19
20 *Comment d. Legitimate reason for access.* Illustration 4 is based upon *Blackwell v. Harris*
21 *Chemical North America, Inc.*, 11 F.Supp.2d 1302 (D. Kan. 1998). Illustration 5 is based on
22 *Rogers v. Int’l Bus. Machines*, 500 F. Supp. 867 (W.D. Penn. 1980). In *Rogers*, the court found
23 that the employer had not publicized the information regarding the employee’s personal life, as
24 “[a]ll information was conveyed only to employees of IBM with a duty, responsibility and a need
25 for such information in order to properly address the concerns of subordinate employees.” *Id.* at
26 870. Another example in which employees had reason to know is *Shattuck Owen v. Snowbird*
27 *Corp.*, 16 P.3d 555 (Utah 2000). In *Shattuck*, the plaintiff-employee suffered a sexual assault on
28 the employer’s premises. The assault was caught on the employer’s videotape. As part of the
29 investigation into the incident, the police as well as several of the employer’s employees saw the
30 video. The plaintiff sued for invasion of privacy from disclosure of the video. The court found
31 that “the undisputed evidence shows that ten identified people, all legitimately involved with the
32 investigation into the sexual assault, saw the video.” *Id.* at 559. See also *Karraker v. Rent-A-*
33 *Center, Inc.* 411 F.3d 831 (7th Cir. 2005) (“Disclosure to persons with a ‘natural and proper
34 interest’ in the information is not actionable.”); *Roehrborn v. Lambert*, 660 N.E.2d 180 (Ill. App.
35 Ct. 1995) (disclosure of overall test results to outside training institute did not constitute
36 publicity because the director had a legitimate interest in knowing the performance of potential
37 applicants on the required tests and because the disclosure was to a small audience with a
38 legitimate interest in the facts); *Beard v. Akzona, Inc.*, 517 F. Supp. 128 (E.D. Tenn. 1981)
39 (disclosure to supervisor and other management personnel of taped conversation between
40 employees about their affair was not publicity as the only people who heard the tapes were
41 employees of the defendant that had some job-related connection to the employees).

42
43 The courts recognize that employers in some circumstances may have legitimate reasons
44 in disclosing private employee information to coworkers and third parties on “a need to know”
45 basis. In *Ali v. Douglas Cable Communications*, 929 F. Supp. 1362 (D. Kan. 1996), two former
46 cable company employees sued their former employer for disclosure of private facts. They

1 complained that management had told other employees at the company that he was dangerous
2 and threatening. The court found that the only groups who were told about the employees'
3 potential dangerousness were employees and law enforcement and that both of these groups
4 would have a legitimate interest in knowing that information. The court concluded there was no
5 publication of the allegations and therefore no liability. In *Davis v. Monsanto, Co.*, 627 F. Supp.
6 418 (S.D. W.Va. 1986), an employee sued his employer after they disclosed his mental health
7 records to several management personnel and union representatives. The employee went to a
8 psychologist after going through a divorce and experiencing some mental health issues. The
9 psychologist deemed the employee to be suicidal and possibly homicidal. The psychologist then
10 informed his employer who told several management personnel. Because the employer wanted to
11 remove him from his job, they contacted several union representatives and discussed the issue
12 with them. The union persuaded the employer to not fire the employee, who retired nine months
13 later. The employee brought suit, claiming disclosure of private facts. The court held that the
14 limited disclosure to only two people outside the management personnel within the company was
15 insufficient to establish publicity. The court also held that the disclosures to the union were
16 qualifiedly immune from the invasion of privacy tort because the employer was furthering a
17 legitimate interest in protecting its plant employees from being exposed to harm and helping to
18 further the union's interest by keeping its members from harm. Moreover, the court held that a
19 West Virginia law, stating that all employers had to provide a safe workplace, required the
20 disclosures because not doing so would put its employees in danger. But as to disclosures to
21 union representatives, see *Detroit Edison Co v. NLRB*, 440 U.S. 301 (1979). In *Detroit Edison*,
22 the Supreme Court found that the employer did not commit an unfair labor practice in failing to
23 turn over the employees' results of a personality and aptitude test to the union. The Court
24 emphasized that the company had promised in good faith to keep the scores confidential and that
25 the privacy of the matter counseled in favor of keeping the information private.

26
27 *Comment e. Legal compulsion to provide information.* Illustration 6 is taken from *Wells*
28 *v. Premier Indus. Corp.*, 691 P.2d 765 (Colo.App. 1984). In *Wells*, the IRS served the plaintiff's
29 former employers with a summons that required the employer to provide forms and ledgers
30 showing "all compensation paid to [plaintiff], deductions claimed by him, and expenses charged
31 to him." *Id.* at 767. The employer notified the plaintiff of the summons and stated its intention to
32 comply unless a court relieved them of this responsibility. The plaintiff wrote to the employer
33 objecting that such a disclosure would violate his privacy. However, he took no other action to
34 object to the summons. The employer then complied with the summons. The court found that
35 there was no invasion of privacy.

1 **§ 7.06 Unreasonable and Offensive Employer Intrusions**

2 **(a) An employer is subject to liability under tort for an intrusion upon an employee's**
3 **protected privacy interest if that intrusion is unreasonable and offensive to a reasonable**
4 **person under the circumstances.**

5 **(b) An employer's intrusion upon an employee's protected privacy interest is**
6 **unreasonable under Subsection (a) if the employer does not have a sufficient**
7 **justification for the scope of the intrusion or the manner of the intrusion. The following**
8 **considerations are relevant to determining the reasonableness of the employer**
9 **intrusion:**

- 10 **(1) the nature, quality, and degree of invasiveness of the intrusion;**
11 **(2) the availability of less invasive alternatives;**
12 **(3) the provision of advance notice to the employee;**
13 **(4) the employee's consent to the intrusion;**
14 **(5) the nature of the employer's legitimate business interest for the intrusion; and**
15 **(6) an important public interest or interests for the intrusion.**

16 **(c) An employer's intrusion upon the employee's privacy interest is offensive to a**
17 **reasonable person under the circumstances if the manner or scope of the employer's**
18 **intrusion is a significant departure from the accepted norms for effectuating such an**
19 **intrusion.**

20

21 **Comment:**

22 *a. Scope.* The basic structure of the tort of invasion of employee privacy is established in
23 § 7.01 (and restated in Subsection (a) here): the employer is liable for an invasion of privacy if

1 (a) the employer intrudes upon an employee’s protected privacy interest, and (b) the intrusion is
2 unreasonable and would be offensive to a reasonable person under the circumstances. Section
3 7.02 lists the employer intrusions upon protected employee privacy interests, and these intrusions
4 are explored further in §§ 7.03—7.05. However, proof of an employer intrusion into an
5 employee’s protected privacy interest satisfies only the first element of the cause of action. In
6 order for the employer intrusion to be actionable invasion of privacy, it must also be
7 unreasonable and offensive under this Section.

8 Privacy intrusions are not in and of themselves actionable; liability depends on whether
9 the intrusion is or is not justified by competing private and societal interests. The first step in the
10 analysis (§ 7.06(b)) is whether the employer acted reasonably in effecting the intrusion. This step
11 requires an evaluation of reasonableness of the manner and scope of the intrusion, as well as the
12 employer’s legitimate or public interest reasons for the intrusion. Section 7.06(b) lists factors that
13 are relevant to this reasonableness inquiry.

14 Even if the employer’s intrusion is considered an unreasonable interference with the
15 employee’s protected privacy interest under Subsection (b), it is still not actionable unless the
16 intrusion would be offensive to a reasonable person under the circumstances. The latter remains
17 an additional requirement under the common law of workplace privacy. Section 7.06(c) states
18 that the intrusion must be a significant departure from the accepted norms for effectuating such
19 an intrusion. The practices of other employers in like circumstances are relevant to the
20 offensiveness inquiry.

21 *b. Manner of intrusion.* The employer can intrude upon employees’ privacy interests by
22 the intrusion itself, or its manner or scope, or both. “Manner” refers to the means that the
23 employer uses in effecting the intrusion. “Scope” refers to the extensiveness or breadth of the

1 intrusion. The manner of the intrusion includes factors such as the type of information obtained
2 during the intrusion; the degree of privacy generally accorded to the physical or electronic
3 location in question; and the means used to effectuate the intrusion. The type of information is
4 related to the degree of privacy the employee has in the information: how personal it is, how
5 harmful or embarrassing it would be to disclose it to the employer or others, and how easy it
6 would be to obtain the information otherwise.

7

8 **Illustrations:**

- 9 1. Employer X asks all its employees for personal information, such as home
10 addresses, names of children, and phone numbers, in order to create an employee
11 directory. Employees may decline to participate in the directory with no
12 employment ramifications. Whether or not the query, alone, may constitute an
13 intrusion under § 7.03, the manner of the intrusion is not unreasonable or
14 offensive.
- 15 2. X requires job applicants who have received a conditional offer of employment to
16 undergo a urinalysis to test for the use of illegal substances. The applicants are
17 required to urinate in full view of an employee monitor. Whether or not requiring
18 the urinalysis is itself reasonable, the manner of the intrusion is unreasonable
19 unless justified by a strong business or public interest.
- 20 3. X maintains a video surveillance system of its working area for 100 employees.
21 The working area is completely open without enclosed offices. To make sure that
22 employees are working efficiently, X's supervisors monitor the working area by

1 observing the video. X's employees are informed of the video surveillance. The
2 video surveillance system and the manner of its implementation are reasonable.

3 The employer's choice of means to effectuate the intrusion is also taken into account in
4 assessing the reasonableness or offensiveness of the method of the intrusion. In particular, the
5 use of deception or secrecy in effectuating the intrusion is particularly questionable unless
6 justified by legitimate business reasons and in line with the practices of other employers in like
7 circumstances.

8

9 **Illustrations:**

10 4. X hires an investigator to determine if employee E has filed a fraudulent workers'
11 compensation claim. The investigator uses a powerful telephoto lens to take
12 pictures inside of the employee's house. The manner of X's intrusion is
13 unreasonable.

14 5. X hires private detectives to investigate fraud and drug use among its employees.
15 The investigators use aliases to pose as employees, and they conduct frequent
16 conversations with other employees on personal topics such as family matters,
17 intimate affairs, and future employment plans. The investigators then provide the
18 employer with reports on these matters. Unless X has taken steps to steer the
19 detectives away from inquiring about the employees' personal matters, the
20 manner of the X's investigation is unreasonable.

21

22 *c. Scope of the intrusion.* Intrusions into an employee's privacy can be limited or
23 expansive in scope. Under § 7.06(b), both the scope and manner of the employer's intrusion must

1 be justified by the employer's legitimate business interests. Although the intrusion itself may be
2 justified by the employer's legitimate business interests or the public interest, the scope of
3 intrusion must also be justified by those interests.

4

5 **Illustration:**

6 6. Same facts as Illustration 4, except that the employer X also requires random
7 urinalysis of existing employees. X must justify the expansion of the scope of the
8 required urinalysis with a stronger legitimate business justification or public
9 interest, even if it is reasonable to require the test of job applicants.

10

11 *d. Availability of less invasive means.* A relevant factor in assessing the reasonableness of
12 the employer's intrusion is whether the employer could have achieved the same goals while
13 employing less invasive means or a more limited scope to the intrusion. The employer is
14 expected to limit the invasion based on its legitimate business purposes. However, an employer
15 need not employ the most limited means, particularly if a more expansive scope may be justified
16 based on the original business purposes.

17

18 **Illustration:**

19 7. The IT department for employer X monitors Internet use in order to prevent any
20 viruses, malware, or other cyber-attacks on its network or individual computers. It
21 employs software to monitor the sites visited by employees and to detect if any
22 viruses or tracking software have been downloaded. In the course of monitoring
23 computer use, agents for X print out and read E's personal emails after they were

1 able to identify the emails as irrelevant for monitoring and cyber-security
2 purposes. The availability of less invasive means renders X's intrusion
3 unreasonable.

4
5 *e. Prior notice to employees.* Another factor in evaluating the reasonableness of the
6 employer intrusion is whether the employer has given prior notice of the particular intrusion or
7 the likelihood of such intrusions to employees. Such notice is given considerable weight because
8 it informs the reasonableness of the employee's expectations as well as the reasonableness of the
9 employer's actions.

10
11 **Illustrations:**

12 8. M, an executive at X, surreptitiously listens in on employee E's conversations on
13 X's office phones. Neither M nor X inform E that M is listening in on his
14 conversations. By secretly listening in on E's phone conversations, M's intrusion
15 is unreasonable. If M is acting in the scope of his employment with X, X is also
16 responsible for M's conduct. .

17 9. X operates a call center for various national retailers. The work space is
18 completely open and no employee has an enclosed office. X installs video
19 cameras throughout the call center; and notifies its employees of the surveillance
20 system once it is installed. X's supervisors maintain a 24-hour visual surveillance
21 of X's employees at work. Access to the videotapes is limited to X's general
22 manager. X's surveillance system is not unreasonable or offensive.

1 In certain circumstances, informing employees of secret monitoring would defeat the
2 purpose of the monitoring. In those cases, the employer has a legitimate business interest not
3 only in the intrusion itself, but also in the secrecy of the intrusion.

4
5 **Illustrations:**

- 6 10. E works as a security guard in an office building in which X is located. E often
7 works on the night shift. M, a manager at X, discovers the locked file drawer on
8 his desk has been tampered with. M arranges with X's employees to videotape his
9 desk at night. The videotape shows E tampering with the desk. X had a reasonable
10 business-related justification for videotaping the office without notification to E.
- 11 11. X receives reports from employees that supplies have been stolen from the nurse's
12 office. X secretly installs a hidden camera in the office to record instances of
13 theft. The camera is on and records throughout the day, even during a medical
14 visit in which E receives an examination from the nurse. X does not have a
15 reasonable business-related justification for videotaping the nurse's office during
16 E's medical examination without notification to E.

17
18 *f. Employee consent.* Consent is generally an absolute defense to intentional tort claims.
19 Restatement Second of Torts § 892A(1) ("One who effectively consents to conduct of another
20 intended to invade his interests cannot recover in an action of tort for the conduct or for harm
21 resulting from it."). However, in the employment context, employee consent obtained as a
22 condition of obtaining or retaining employment is usually not sufficient to provide a complete
23 defense to privacy claims; it is not the type of voluntary acquiescence envisioned by § 892A.

1 **Illustrations:**

2 12. E worked as a checker at X, a retail grocery store. A customer accuses E of taking
3 money that the customer believes was left on the check-out counter. After
4 searching the area, E's manager tells E to go to the restroom and disrobe. E does
5 so, accompanied by a female assistant manager and the customer. The customer
6 watches as E disrobes down to her underwear. E quits the next day. E's
7 compliance with the manager's directions does not constitute consent that would
8 negate any privacy violation.

9 13. E worked at X, a discount retailer. X became suspicious that E and other
10 employees were stealing merchandise from the store. X's manager asks E if X
11 could search his home. E signs a paper agreeing to the search. X's agents remove
12 hundreds of items from E's home, but ultimately he is not accused of theft as to
13 any of the items. E reasonably feared that he would be fired if he refused to
14 consent to the search. E's consent is not effective for the purpose of negating any
15 privacy violation.

16
17 However, it is an oversimplification to say that consent can be disregarded in the
18 employment context. Some types of employment require reduced expectations of privacy,
19 whether for reasons of safety, efficiency, or societal norms. By taking a type of employment, the
20 employee effectively consents to the reasonable requirements of the position, which may entail a
21 reduced expectation of privacy.

22

23

1 **Illustration:**

2 14. E was hired as a health worker at X, a women’s health clinic. As part of the initial
3 paperwork, E acknowledged receipt of the job description, which indicated that E
4 would have to “demonstrate self-cervical exam to pregnancy screening groups.”
5 X requires all health workers perform this self-examination in front of clients, as a
6 means of educating clients to perform this examination on themselves. X has a
7 legitimate business reason for requiring employees to conduct such an
8 examination in front of colleagues; E’s acknowledgement indicates notice of and
9 effective consent to this requirement.

10

11 *g. Legitimate business interest for intrusion.* Under 7.06(b), the employer must have a
12 legitimate business justification for any intrusion upon an employee’s protected privacy interest.
13 The employer will generally point to a business-related purpose in justifying any intrusion into
14 an employee’s protected privacy interest. The reason for the intrusion must justify the intrusion
15 itself and its manner and scope to be reasonable under this Subsection.

16

17 **Illustrations:**

18 15. As part of its hiring process, X administers a written true-false test that includes
19 many personal questions. Among the topics covered are the applicant’s religious
20 beliefs as well as the applicant’s sexual history and practices. X requires that all
21 applicants to take the test. X has no legitimate business interest in obtaining the
22 personal information.

- 1 16. E is a salesperson at X. E's manager at X gave him a questionnaire and told E
2 that he had to fill it out. The questionnaire asked about E's qualifications for his
3 job, his principal strengths, his principal weaknesses, activities in which he
4 preferred not to engage, the income he aspires to obtain, and his plans for the
5 future. These questions concern legitimate areas of inquiry for employers and a
6 reasonable in scope.
- 7 17. E has an employer-provided computer in a private office which E alone uses. E
8 does not share his computer with other employees; the public and visitors do not
9 have access to his computer. The employer's technical support staff provides
10 assistance only at E's request and do not generally access the computer without
11 E's consent. The employer provided no specific notice barring E from using the
12 computer for personal matters. E has a reasonable expectation of privacy in the
13 contents of personal files he places on his computer. However, the employer
14 receives an anonymous but credible tip that E is using his computer to conduct
15 other business for a competitor on company time. The employer searches E's
16 computer and finds evidence of outside work. The employer acted reasonably in
17 searching E's computer.
- 18 18. E has a computer provided by X. which she uses to access her own personal email
19 account through the computer's web browser. X accesses E's computer and
20 reviews her emails on the personal account, including email from her attorney. In
21 general, the employer had a legitimate reason to observe employee computer
22 activity to monitor employee productivity. However, the employer had no specific

1 reason to view the emails in E’s personal account. The employer’s search of E’s
2 personal emails was unreasonable.

3 19. Same facts as Illustration 18, except that X maintains an express policy,
4 consistently enforced, of barring employees from maintaining a personal account
5 or conducting personal business using the employer-provided computer or
6 browser. X’s search of E’s emails to determine whether E is complying with X’s
7 policy is reasonable.

8
9 *h. Public interest in the intrusion.* The employer’s legitimate business interests may, at
10 times, coincide with interests that concern the public as a whole. In these cases, the
11 reasonableness and nonoffensiveness of the employer’s intrusion are bolstered by the public
12 interest in the intrusion. For employees in safety-sensitive positions, for example, employers
13 have claimed with success that their testing for illegal drug abuse furthers not only their
14 managerial interests but also the public’s interest in reliable, safe delivery of services.

15

16 **Illustrations:**

17 20. E, a firefighter employed by the City of X, is required to take a drug test in which
18 he must urinate in the presence of an observer. X’s observers stand in the back of
19 or to the side of E when he is being tested, and they only look in E’s general
20 direction and not at his genitalia directly. In addition, the city offers alternative
21 measures, such as nurse monitors, to individuals who were uncomfortable with
22 direct employer surveillance. Because of the importance of safety and public

1 protection, X's drug testing protocol is neither unreasonable nor offensive to a
2 reasonable person in this employment context.

- 3 21. E works at a desk designing computer programs for employee training. The
4 training does not consist of dangerous or potentially harmful consequences if
5 done improperly. The importance of safety and public protection in this situation
6 is sharply reduced, leading to a less significant justification for the intrusion.

7
8 *i. Offensive to a reasonable person under the circumstances.* Under § 7.06(c), even an
9 unreasonable interference with an employee's protected privacy interest is not actionable unless
10 the manner or scope of the employer's intrusion would be offensive to a reasonable person under
11 the circumstances. The test for offensiveness is whether the intrusion is a significant departure
12 from accepted norms for effectuating such an intrusion. The practices of other employers in like
13 circumstances provide a general baseline for determining departure from the norms. The
14 purpose of this additional requirement is to incorporate a societal judgment in the determination
15 of liability. The societal judgment is derived by assessing whether the employer's actions were
16 unusually invasive under the circumstances. Whether the employer's actions depart significantly
17 from generally accepted norms of proper conduct is a specially relevant factor in this
18 determination.

19
20 **Illustration:**

- 21 22. Same facts as Illustration 13, while adding that employers in X's industry do not
22 engage in searches of the employee's home to pursue employee theft inquiries.
23 X's search of E's home is unreasonable and offensive.

REPORTERS' NOTES

1
2
3 *Comment a. Scope.* An intrusion upon a privacy interest only creates liability when that
4 intrusion is unreasonable and offensive. The first set of inquiries (intrusion) calls for a specific
5 inquiry into the nature of the intrusion, while the second (unreasonable and offensive) call for
6 inquiries into the manner and purpose of the intrusion. The purpose of the “unreasonable and
7 offensive” inquiry is to balance the degree of the intrusion against its private and social
8 justification. See, e.g., *Bratt v. Int'l Bus. Machines Corp.*, 392 Mass. 508, 520, 467 N.E.2d 126,
9 135 (1984) (“In evaluating whether the information sought from employees could amount to an
10 unreasonable interference with their right of privacy, we stated that the employer's legitimate
11 interest in determining the employees' effectiveness in their jobs should be balanced against the
12 seriousness of the intrusion on the employees' privacy.”); *Vargo v. Nat'l Exch. Carriers Ass'n,*
13 *Inc.*, 870 A.2d 679, 686 (N.J. Super. Ct. App. Div. 2005) (“[W]hether there is a common law
14 violation requires a court to balance the employer's interest with the prospective employee's
15 reasonable expectation of privacy.”) *Borse v. Piece Goods Shop, Inc.*, 963 F.2d 611, 625 (3d
16 Cir.1992) (“[D]etermining whether an alleged invasion of privacy is substantial and highly
17 offensive to the reasonable person necessitates the use of a balancing test.”) (applying Pa.
18 law????); *Wilcher v. City of Wilmington*, 60 F.Supp.2d 298, 302 (D.Del. 1999) (“Delaware
19 courts have repeatedly recognized that the right of privacy is not an absolute right, but a right
20 that is qualified by the circumstances and the rights of others.”) (applying Del. Law).

21
22 The factors listed in this Subsection (b) section are generally recognized as relevant to the
23 unreasonable and offensive inquiry, although the courts have not always on identical verbal
24 formulations. In *Hill v. National Collegiate Athletic Association*, 865 P.2d 633, 648 (Cal. 1994),
25 the California Supreme Court enumerated several factors which should be considered in
26 determining the “offensiveness” of an invasion of privacy interest. These factors include: (1) the
27 degree of the intrusion, (2) the context, conduct, and circumstances surrounding the intrusion, (3)
28 the intruder's motives and objectives; (4) the setting into which the intruder invades; and (5) the
29 expectations of those whose privacy is invaded. These factors are all taken into account in the
30 factors set forth below. This Section also draws on decisions scrutinizing searches by public
31 employers under the Fourth Amendment. The “reasonableness” test considers the same central
32 factors as the “unreasonable and offensive” test does in this context. See, e.g., *City of Ontario,*
33 *Cal. v. Quon*, 130 S. Ct. 2619, 2632 (2010) (“Because the search was motivated by a legitimate
34 work-related purpose, and because it was not excessive in scope, the search was reasonable
35 under the approach of the *O'Connor* plurality. For these same reasons—that the employer had a
36 legitimate reason for the search, and that the search was not excessively intrusive in light of that
37 justification—the Court also concludes that the search would be regarded as reasonable and
38 normal in the private-employer context . . .”).

39 *Comment b. Manner of intrusion.* Illustration 1 is based on *Slibeck v. Union Oil Co.*,
40 1986 Del. Super Lexis 1376 (Del. Super. 1986). In *Slibeck*, the court held that the disclosure of
41 the employee's address and phone number in a directory was not an invasion of privacy, even
42 though the employee had not consented. The court noted that the information disclosed was not
43 normally considered private, and the employee received calls at home for work because he was
44 generally on the road.

1 Secret observations of employees in certain private areas, such as bathrooms or locker
2 rooms, are generally offensive unless counterbalanced by extremely significant business or
3 private interests. See *Johnson v. Allen*, 613 S.E.2d 657, 660-61 (Ga. App. 2005) (finding that
4 “continuous observation of private matters occurring in the women’s restroom” through a video
5 monitor “would surely be offensive to the reasonable person”); *Koeppel v. Speirs*, 779 N.W.2d
6 494 (Iowa 2010) (“There is no question viewing or recording [employee] while in the bathroom
7 would be considered ‘highly offensive’ to any reasonable person.”). See also *Toomer v. Garrett*,
8 574 S.E.2d 76 (N.C. App. 2002) (“The unauthorized examination of the contents of one’s
9 personnel file, especially where it includes sensitive information such as medical diagnoses and
10 financial information, like the unauthorized opening and perusal of one’s mail, would be highly
11 offensive to a reasonable person.”).

12
13 Illustration 2 is based on *Kelley v. Schlumberger Tech. Corp.*, 849 F.2d 41, 42 (1st Cir.
14 1988) (direct observation of urinalysis test for barge engineer on a drilling rig was a violation of
15 privacy causing emotional distress). However, the manner of the intrusion is only a factor in the
16 entire analysis. In *Wilcher v. City of Wilmington*, 60 F.Supp.2d 298 (D.Del. 1999) (applying
17 Del. law), the employer required employees to provide urine samples under the supervision of
18 a monitor. The court acknowledged that it was “beyond argument that individuals in this setting
19 are generally afforded maximum privacy.” *Id.* at 304. However, the court found that the test was
20 justified by public safety concerns, and the supervision was justified by the potential for cheating
21 on the test. *Id.* (“A reasonable person would recognize the importance of drug testing,
22 particularly among firefighters who confront dangerous circumstances to save the lives and
23 property of others. A reasonable person would also recognize that the SODAT monitor was only
24 present to insure the accuracy of the drug test, a motive which is both legitimate and
25 important.”). However, it should also be noted that the employer in *Wilcher* did endeavor to
26 minimize the manner of the intrusion within its overall parameters. *Id.* (“This is particularly
27 evident where, as here, the [employer] monitors stood in the back of or to the side of the
28 firefighters being tested, only looked in the firefighters general direction and not at their genitalia
29 directly, and offered alternative measures, such as nurse monitors, to individuals who were
30 uncomfortable.”). In *Hill v. NCAA*, the California Supreme Court noted that “direct monitoring
31 remains a significant privacy issue in athletic and nonathletic drug testing cases” and found that
32 “[w]ith two exceptions, no decided case has upheld direct monitoring.” *Hill*, 865 P.2d at 665. Of
33 the two exceptions, one involved probationary police officers, and the other was later vacated.
34 *O’Connor v. Police Comm’r of Boston*, 557 N.E.2d 1146, 1149 (Mass. 1990); *O’Halloran v.*
35 *University of Washington*, 479 F. Supp. 1380, 1405 (W.D. Wash. 1987), reversed and remanded
36 by 856 F.2d 1375 (9th Cir. 1988). For a later case upholding direct monitoring, see *Folmsbee v.*
37 *Tech Tool Grinding & Supply*, 630 N.E.2d 586 (Mass. 1994). The court in *Folmsbee* found
38 “brief visual inspections” to be justified “because vials of urine intended for the purpose of
39 frustrating drug testing are commercially available.” *Id.* at 590.

40
41 Illustration 3 is based on *Vega-Rodriguez v. Puerto Rico Telephone Co.*, 110 F.3d 174
42 (1st Cir. 1997). The office area was described as “a large L-shaped area that contains the
43 computers, the monitors, and assorted furniture (e.g., desks, chairs, consoles).” *Id.* at 176. It was
44 “completely open and no individual employee has an assigned office, cubicle, work station, or
45 desk.” *Id.* In assessing the level of privacy for employees, the court stated: “It is simply
46 implausible to suggest that society would recognize as reasonable an employee’s expectation of

1 privacy against being viewed while toiling in the Center's open and undifferentiated work area.”
2 *Id.* at 180.

3
4 Illustration 4 is based on surveillance cases such as *Saldana v. Kelsey-Hayes Co.*, 178
5 Mich. App. 230, 234, 443 N.W.2d 382, 384 (Mich. Ct. App. 1989) (“It may not be objectionable
6 to peer through an open window where the curtains are not drawn, but the use of a powerful lens
7 to observe the interior of a home or of a subterfuge to enter a home could be found objectionable
8 to a reasonable person.”); *Pemberton v. Bethlehem Steel Corp.*, 502 A.2d 1101, 1117 (Md. Spec.
9 App. 1986) (holding that the use of a listening device is generally actionable); and *Dalley v.*
10 *Dykema Gossett*, 788 N.W.2d 679, 690 (Mich. Ct. App. 2010) (finding that “defendants' entry of
11 plaintiff's apartment under false pretenses and their disregard of his instructions about the
12 location of the [employer]-related information they desired could be found objectionable by a
13 reasonable juror”). See also *McLain v. Boise Cascade Corp.*, 533 P.2d 343 (Or. 1975) (holding
14 that a trespass onto property does not *per se* render surveillance of an employee unreasonable).
15 In addition, the *McLain* court noted that his activities “could have been observed by his
16 neighbors or passersby on the road running in front of his property.” *Id.* at 346.

17
18 Illustration 5 is based on *Johnson v. K-Mart Corp.*, 723 N.E.2d 1192 (Ill. App. 2000). In
19 *Johnson*, the employer hired a set of undercover investigators to act as employees in an effort to
20 root out theft and drug use at a warehouse. The investigators sent the employer reports about
21 their conversations with employees; the reports included details about the employees' family
22 matters, romantic interests, future employment plans, and other personal matters. The court held
23 that these reports could be considered an offensive intrusion into employees' personal lives, as
24 there was “no business purpose” for the breadth of the inquiry. The employer's failure to instruct
25 the investigators to keep away from such highly personal matters could be considered
26 objectionable or offensive. *Id.* at 1196-97. For an example of a sustained campaign of offensive
27 intrusion, see *Busby v. Truswal Systems Corp.*, 551 So.2d 322 (Ala. 1989). The court catalogued
28 a series of lewd comments, innuendo, sexual suggestions, physical groping, and staring at the
29 plaintiff's bodies. *Id.* at 324. Based on these intrusions, the court held that “[a] jury could
30 reasonably determine from this evidence that Deaton pried or intruded into the plaintiffs' sex
31 lives in an offensive or objectionable manner and thereby invaded their right of privacy.”

32
33 When looking at the manner of the invasion, the type of information required is also an
34 important factor. The case of *Doe v. High-Tech Institute, Inc.*, 972 P.2d 1060, 1068 (Colo. App.
35 1998) involved a student who gave blood willingly as part of a rubella testing procedure.
36 However, the school also requested an additional test for HIV. The court noted the private nature
37 of the information gleaned by the additional test. *Id.* at 1069-70 (“Thus, in determining if the
38 unauthorized performance of an HIV test, such as alleged here, would be offensive or
39 objectionable to a reasonable person, we note first that what may be unreasonably intrusive is not
40 the physical test of a blood sample itself. Instead, it is because particular, highly personal
41 medical information may be obtained from such test that this intrusion may be offensive to a
42 reasonable person.”).

43
44 *Comment c. Scope of intrusion.* The scope of the intrusion refers to its breadth or reach.
45 In *City of Ontario, Cal. v. Quon*, 560 U.S. ___, 130 S. Ct. 2619 (2010), the Supreme Court held
46 that the legitimate business interests of the government employer justified the search of the

1 officers' text message, even assuming that the officers had a reasonable expectation of privacy in
2 the texts. The Court also found that the search was not excessive in its scope. The Court found
3 that "reviewing the transcripts [of the text messages] was reasonable because it was an efficient
4 and expedient way to determine whether Quon's overages were the result of work-related
5 messaging or personal use." *Id.* at 2631. In addition, the employer's initial reviewer "redacted
6 all messages [the employee] sent while off duty, a measure which reduced the intrusiveness of
7 any further review of the transcripts." *Id.*

8
9 Carefully tailoring the scope to the legitimate employer interests may make the difference
10 between a reasonable and unreasonable intrusion. In *Hilderman v. Enea TekSci Inc.*, 551
11 F.Supp.2d 1183 (S.D. Cal. 2008), the employer feared that the employee was using his company
12 computer to transfer customer leads and other proprietary trade secrets outside of the company. It
13 took away his computer from him and searched it for leads regarding these claims. The court
14 held that the employee may have had a reasonable expectation of privacy in his employer-
15 provided laptop, since the employer may have had a policy allowing employees to purchase the
16 laptop upon termination. Nevertheless, the court held that the search of the computer was not
17 offensive because the employer "was motivated by a desire to protect its confidential information
18 and to ensure that [the employee] was not engaged in unauthorized activity that would harm [the
19 company]." *Id.* at 1204. The court also noted, however, that the company restricted the scope of
20 its search to business-related information. *Id.* at 1204-05.

21
22 Illustration 6 is based on *Wilkinson v. Times Mirror Corp.*, 264 Cal. Rptr. 194 (Cal. App.
23 1st 1989). In *Wilkinson*, the court held that job applicants had lower expectations of privacy than
24 current employees. See *id.* at 203 ("Perhaps the most important factor in our analysis is that
25 plaintiffs are applicants for employment, not employees [W]hen plaintiffs were asked to
26 consent to drug and alcohol screening as a condition of an offer of employment, they were in
27 effect asked to disclose voluntarily the personal information which might be revealed by that
28 screening.") See also *Semore v. Pool*, 266 Cal. Rptr. 280 (Cal. App. 4th 1990) (reinstating
29 complaint for drug test of current employee); *Webster v. Motorola*, 637 N.E.2d 203 (Mass. 1994)
30 (employer's drug testing policy for current employees infringed employee privacy rights).

31
32 The scope of surveillance is often an issue in judging its offensiveness. See *Brazinski v.*
33 *Amoco Petroleum Additives Co.*, 6 F.3d 1176, 1183-84 (7th Cir.1993)("[B]ut it can be argued
34 that if the method of surveillance chosen is the least indiscriminate possible for achieving a
35 lawful and important objective, the stranger whose privacy is incidentally and accidentally
36 compromised . . . should not be heard to complain of the invasion of his privacy . . .").

37
38 *Comment d. Availability of less invasive means.* The availability of less intrusive means is
39 a factor in determining the offensiveness of the intrusion. *Hernandez v. Hillsides, Inc.*, 47 Cal.
40 4th 272, 295, 211 P.3d 1063, 1079 (2009) ("Courts also may be asked to decide whether the
41 plaintiff, in attempting to defeat a claim of competing interests, has shown that the defendant
42 could have minimized the privacy intrusion through other reasonably available, less intrusive
43 means."). However, the existence of less intrusive means, in and of itself, does not render an
44 intrusion unreasonable and offensive. See *id.* at 1082 ("[D]efendants are not required to prove
45 that there were no less intrusive means of accomplishing the legitimate objectives we have
46 identified above in order to defeat the instant privacy claim."); *Hill v. NCAA*, 865 P.2d 633, 664

1 (Cal. 1994) (“We have been directed to no case imposing on a private organization, acting in a
2 situation involving decreased expectations of privacy, the burden of justifying its conduct as the
3 ‘least offensive alternative’ possible under the circumstances.”). The Supreme Court has made
4 clear that, at least when it comes to constitutional privacy analysis, the government need not
5 choose the least restrictive means available, irrespective of costs or utility. As the court stated in
6 *NASA v. Nelson*, 562 U.S. ___, 131 S. Ct. 746 (2011), “We reject the argument that the
7 Government, when it requests job-related personal information in an employment background
8 check, has a constitutional burden to demonstrate that its questions are ‘necessary’ or the least
9 restrictive means of furthering its interests.” *Id.* at 760. See also *City of Ontario, Cal. v. Quon*,
10 560 U.S. ___, 130 S. Ct. 2619, 2632 (2010) (“This Court has repeatedly refused to declare that
11 only the ‘least intrusive’ search practicable can be reasonable under the Fourth Amendment.”
12 (internal quotations omitted)). However, the existence of less intrusive means is a factor in
13 determining whether the intrusion is unreasonable.
14

15 Illustration 7 is suggested by *Stengart v. Loving Care Agency, Inc.*, 990 A.2d 650, 660
16 (N.J. 2010). *Stengart* concerned an evidentiary motion seeking the return of email copied by the
17 employer from the employee’s own personal email. The Court noted that an employer may
18 enforce email and/or Internet policies to protect their computers and networks, as well as prevent
19 employees from wasting time or engaging in improper behavior. However, the Court noted that
20 “employers have no need or basis to read the specific *contents* of personal, privileged, attorney-
21 client communications in order to enforce corporate policy.” *Id.* at 665.
22

23 *Comment e. Prior notice to employees.* Illustration 7 is based on *Cady v. IMC Mortgage*
24 *Co.*, 862 A.2d 202 (R.I. 2004), and *Ali v. Douglas Cable Communications*, 929 F. Supp. 1362
25 (D. Kan. 1996). See also *Narducci v. Village of Bellwood*, 444 F.Supp.2d 924, 2006 WL
26 2349213 (N.D.Ill.) (applying Ill. Law) (“Eavesdropping via wiretapping has been conspicuously
27 singled out on several occasions as precisely the kind of conduct that gives rise to an intrusion-
28 on-seclusion claim.” (citing *inter alia* Restatement (Second) of Torts § 652B cmt. b)). Many
29 states have anti-eavesdropping statutes, which may prohibit the behavior and provide a separate
30 set of penalties and/or remedies. See, e.g., Ill. Crim. Code § 14-2, 720 ILCS 5/14-2. Federal law
31 also prohibits wiretapping. See 18 U.S.C. §§ 2510-2520. However, notice may be sufficient to
32 render phone monitoring reasonable under the context. See *Jackson v. Nationwide Credit, Inc.*,
33 426 S.E.2d 630, 632 (Ga. App. 1992) (finding employer’s notice that it would monitor its phones
34 sufficient to justify the employer’s monitoring of phones in a trade secrets case); *Pemberton v.*
35 *Bethlehem Steel Corp.*, 502 A.2d 1101, 1117 (Md. Spec. App. 1986) (holding that the use of a
36 listening device within an employee’s motel room was a potential intrusion upon seclusion).
37

38 Illustration 9 is based on *Vega-Rodriguez v. Puerto Rico Telephone Co.*, 110 F.3d 174
39 (1st Cir. 1997) (applying P.R. law or 1983 case??). Because the employer in *Vega-Rodriguez*
40 was a quasi-public corporation, employees’ privacy interests were considered in the context of
41 the Fourth Amendment. The court emphasized that the employees were informed of the
42 surveillance in finding that the surveillance did not violate the employees’ privacy interests. See
43 *id.* at 180 n.5 (“We caution, however, that cases involving the covert use of clandestine cameras,
44 or cases involving electronically-assisted eavesdropping, may be quite another story.”). Notice
45 has also been a factor in determining the reasonableness of a particular drug testing regime. See
46 *Gilmore v. Enogex, Inc.*, 878 P.2d 360, 364 (Okla. 1994) (“By announcing its program several

1 weeks before the actual testing, Enogex gave its employees an opportunity to cease current drug
2 use so that they would not test positive when the program was administered.”).

3
4 Illustration 10 is based on *Marrs v. Marriott Corp.*, 830 F. Supp. 274 (D. Md. 1992)
5 (applying Md. law). In that case, the court found no intrusion, as the guard did not have a
6 reasonable expectation of privacy in someone else’s office. However, the case is also a good
7 example of when an employer would need stealth action to achieve its business objectives. And
8 in *Sacramento County Deputy Sheriffs’ Assoc. v. County of Sacramento*, 59 Cal.Rptr.2d 834
9 (Cal. Ct. App. 1997), the employer had conducted an investigation into the theft of inmates’
10 property at a county jail. The investigation led the employer to conclude that the property was
11 being stolen from a certain room. The court concluded that secret videotaping of this room was
12 not a highly offensive intrusion because of the diminished privacy expectations in the room and
13 because of the legitimate reasons for the videotaping. (While the County of Sacramento is a
14 public employer subject to the Fourth Amendment, illustration 10 is based on the court’s
15 common law ground, a holding that rejected a claim of unlawful invasion of employee privacy.)
16

17 Illustration 11 is based on *Acuff v. IBP, Inc.*, 77 F. Supp. 2d 914 (C.D. Ill. 1999)
18 (applying Ill. Law). In *Acuff*, the court found that the videotaping of medical examinations could
19 be highly offensive, even when there was a business-related reason behind the intrusion: namely,
20 attempting to ferret out wrongdoing. The court held that the wide angle of the lens was beyond
21 what the employer needed in order to monitor the traffic in and out of the room, and thus was
22 potentially highly offensive.
23

24 Failure to notify or the use of deception is often considered problematic in the
25 surveillance context. In *Burns v. Masterbrand Cabinets, Inc.*, 874 N.E.2d 72 (Ill. App. 2007), the
26 employer’s investigator secretly videotaped an employee in his home after gaining entry on false
27 pretenses. The court found the employer liable for an offensive intrusion. In *Johnson v. K-Mart*
28 *Corp.*, 723 N.E.2d 1192 (Ill. App. 2000), the employer sent undercover investigators into its
29 warehouse workforce in response to concerns about thefts and drug use. However, the
30 investigators reported back a much broader array of information, including details about the
31 employees’ family matters, romantic interests, future employment plans, and other personal
32 matters. Employees had voluntarily shared this information with the investigators; however, the
33 employees believed the investigators were fellow employees. *Id.* at 1194-95. The court held that
34 “the act of placing private detectives, posing as employees, in the workplace to solicit highly
35 personal information about defendant’s employees was deceptive.” *Id.* at 1196. Because of this
36 deception, the disclosure “cannot be said to be a truly voluntary disclosure.” Moreover, as the
37 employer had “no business purpose” for the personal information, the deception was not
38 justifiable. *Id.* at 1197. Internal monitoring also requires notice when it concerns personal
39 information that is not normally monitored by employers. In *Pulla v. Amoco Oil Co.*, 882
40 F.Supp. 836 (S.D. Iowa 1994) (credit card information), affirmed in relevant part and reversed in
41 part, 72 F.3d 648 (8th Cir. 1995), the employer provided its employees with credit cards for their
42 personal use. When one employee went out on sick leave, the company accessed his credit card
43 account to determine if he had used the card during his sick leave, and for what purposes. The
44 court denied the employer’s motion for summary judgment on the basis that such monitoring
45 could be considered highly offensive.
46

1 *Comment f. Employee consent.* Restatement Second of Torts § 892A indicates that
2 consent is a complete defense to intentional torts. Restatement Second of Torts § 892A (“One
3 who effectively consents to conduct of another intended to invade his interests cannot recover in
4 an action of tort for the conduct or for harm resulting from it.”). In its original form, the
5 “consent” provision emphasized that consent needed to be given “freely.” Restatement Second
6 of Torts § 892 (“A person of full capacity who freely and without fraud or mistake manifests to
7 another assent to the conduct of the other is not entitled to maintain an action of tort for harm
8 resulting from such conduct.”). Restatement Second of Torts provides that consent is not
9 effective if there is duress. Restatement Second of Torts § 892B (“Consent is not effective if it is
10 given under duress.”). In explaining the nature of duress, the comments specifically refer to the
11 threat of termination of employment as potential duress. *Id.* cmt. j (“Some forms of ‘economic
12 duress’ such as the threat of infliction of pecuniary loss, as in the case in which the actor
13 threatens to obtain the other's discharge from his employment, may be ground for relief of an
14 equitable origin and character, such as rescission of the transaction into which the parties have
15 entered and restitution of what has been paid.”).
16

17 Some cases have treated consent in any form as an absolute defense. See *Farrington v.*
18 *Sysco Food Services, Inc.*, 865 S.W.2d 247, 254 (Tex. App. 1993) (“[Plaintiff’s] consent negates
19 any claim for invasion of privacy.”); *Lewis v. LeGrow*, 670 N.W.2d 675, 688 (Mich. Ct. App.
20 2003) (“Like other torts, there can be no invasion of privacy under the theory of intrusion upon
21 the seclusion of plaintiffs if plaintiffs consented to defendant's intrusion (videotaping).”); *TBG*
22 *Ins. Servs. Corp. v. Superior Court*, 117 Cal. Rptr. 2d 155 (Cal. App. 2002) (“In the context of
23 the case before us, we view [the employee’s] consent as a complete defense to his invasion of
24 privacy claim.”). Cf. *Hill v. NCAA*, 865 P.2d 633, 648 (Cal. 1994) (“If voluntary consent is
25 present, a defendant’s conduct will rarely be deemed ‘highly offensive to a reasonable person’ so
26 as to justify tort liability.”). The decisiveness of consent to the defeat of a privacy claim was
27 provided a theoretical justification in *Jennings v. Minco Tech. Labs, Inc.*, 765 S.W.2d 497, 500
28 (Tex. App. 1989) (citations omitted):
29

30 In the present case, the particular privacy interest at stake is Jennings's right to be
31 free of any unwarranted intrusion into her private affairs. The heart of this privacy
32 interest is the individual's exclusive prerogative to determine when, under what
33 conditions, and to what extent he will consent to divulge his private affairs to
34 others. When he elects to do so, his privacy interest is invaded, of course, but the
35 invasion does not constitute a legal wrong because his prerogative was secured to
36 him and he exercised it as he saw fit. For example, his consent amounts to an
37 absolute defense in any tort action based upon the invasion, Restatement (Second)
38 of Torts § 583 (1977); and in a criminal case his self-incriminating testimony
39 would not be excluded, for the Fifth Amendment protects only against
40 compulsory or non-consenting self-incrimination. Jennings's privacy interest, her
41 common-law right, and the public policy they symbolize, necessarily include this
42 essential element of consent. None of them are complete, or even intelligible,
43 without it. We must view Jennings's privacy claim with that understanding.
44

1 The *Jennings* court went on to find that the plaintiff's consent to a drug test waived any claim
2 she might have to the invasion of privacy. The court was dismissive as to the plaintiff's claims
3 that she only consented to save her job:
4

5 Jennings contends finally that she is poor and needs her salary to maintain herself
6 and her family. Consequently, any "consent" she may give, in submitting to
7 urinalysis, will be illusory and not real. For that practical reason, she argues, the
8 company's plan *does* threaten a non-consensual, and therefore unlawful, invasion
9 of her privacy. We disagree with the theory. A competent person's legal rights and
10 obligations, under the common law governing the making, interpretation, and
11 enforcement of contracts, cannot vary according to his economic circumstances.
12 There cannot be one law of contracts for the rich and another for the poor. We
13 cannot imagine a theory more at war with the basic assumptions held by society
14 and its law. Nothing would introduce greater disorder into both. Because Jennings
15 may not be denied the legal rights others have under the common law of
16 contracts, she may not be given greater rights than they. The law views her
17 economic circumstances as neutral and irrelevant facts insofar as her contracts are
18 concerned.

19 *Id.* at 502.
20

21 However, the predominant view is that consent is not a complete defense if it is not freely
22 given. See *Wal-Mart Stores, Inc. v. Lee*, 348 Ark. 707, 724, 74 S.W.3d 634, 647 (2002)
23 (“[C]onsent must be given freely and voluntarily to be valid.”); *O'Brien v. Papa Gino's of*
24 *America, Inc.*, 780 F.2d 1067, 1072 (1st Cir.1986) (applying N.H. law) (employee contracted
25 away certain rights by accepting employment from employer who forbade drug use, but
26 employer's demand that employee submit to polygraph exceeded scope of employee's consent to
27 allow reasonable investigation into drug use). Thus, the general rule should be that an employee
28 does not voluntarily consent if the alternative is termination. See *Borse v. Piece Goods Shop,*
29 *Inc.*, 963 F.2d 611, 627 (3d Cir. 1992) (applying Pa. law) (“[A]n employee's consent to a
30 violation of public policy is no defense to a wrongful discharge action when that consent is
31 obtained by the threat of dismissal.”); *Leibowitz v. H.A. Winston Co.*, 493 A.2d 111, 115 (Pa.
32 Super. 1985) (employee release authorizing polygraph test is invalid when employer requires
33 employee to sign as a condition of continued employment); *Polsky v. Radio Shack*, 666 F.2d 824
34 (3d Cir. 1981) (applying Pa. law) (“[W]here an employee can show compulsion under threat of
35 job termination to sign a release from liability . . . , the employee need not show duress to
36 invalidate the release because it would contravene Pennsylvania's public policy.”); cf. *O'Connor*
37 *v. Police Com'r of Boston*, 408 Mass. 324, 329, 557 N.E.2d 1146, 1150 (1990) (“The Chief
38 Justice, in his concurring opinion, states that the cadets' written agreement to submit to urinalysis
39 testing constitutes consent, and that, given such consent, the court's ‘resort to the manipulable
40 balancing inquiry’ is inappropriate. Obviously, we do not agree. Surely, the plaintiff would not
41 be barred from relief if his consent to be the subject of a search and seizure were unreasonably
42 required as a condition of employment. For example, if the plaintiff were seeking employment as
43 a laborer, the State could not constitutionally require his consent to urinalysis testing as a
44 precondition to such employment, and any consent given would be ineffective.”); *Lewis v.*
45 *LeGrow*, 670 N.W.2d 675, 688 (Mich. Ct. App. 2003) (“The question of waiver or consent,

1 however, does not have a zero-sum answer but, rather, presents an issue of the degree or extent
2 of waiver or consent granted, which depends on the facts and circumstances of the case.”)

3
4 Illustration 12 is based on *Bodewig v. K-Mart, Inc.*, 635 P.2d 657 (Or. App. 1981). In
5 *Bodewig*, a manager at a retail store forced a cashier to disrobe in front of a customer after the
6 customer accused the employee of theft. Although the employee did not complain or resist, the
7 employer was still liable under tort law for plaintiff’s emotional injuries. Illustration 13 is based
8 on *Wal-Mart Stores, Inc. v. Lee*, 348 Ark. 707, 724, 74 S.W.3d 634, 647 (2002). In *Lee*, the
9 employer was conducting an investigation for theft of store property. The store investigator
10 asked the employee if he could search the employee’s home for stolen equipment, especially
11 fishing poles and life jackets. The employee verbally agreed and also signed a consent form
12 presented to him by police that the employer had called to the scene. The employer’s search,
13 which lasted seven hours, ended up in the seizure of over 400 items; however, none of these
14 items were ever shown to be the property of the employer. Even though the employee initially
15 agreed to the search, the court held that the consent was not valid to waive the intrusion claim.
16 The employee felt “threatened” when he signed the consent form; he felt like the employer was
17 trying to “railroad” him; he feared he would be fired if he did not consent; and he thought the
18 search would be much more limited in its scope. *Id.* at 647. For all these reasons, the court
19 upheld the jury’s verdict that the written consent “was not given freely and without coercion and,
20 thus, was not valid consent.” *Id.* at 648. See also *Catalano v. GWD Management Corp.*, Not
21 Reported in F.Supp.2d, 2005 WL 5519861 (S.D.Ga.) (manager performed strip search on
22 employee, who believed she had no choice but to comply), *aff’d*, *Catalano v. McDonald's Corp.*,
23 199 Fed.Appx. 803 (11th Cir.(Ga.) Sep 28, 2006).

24
25 Consent obtained as condition of initial employment is more favorably received by the
26 courts on the ground that the employee knew what she was getting into when she took the
27 position. Illustration 14 is based on *Feminist Women’s Health Center v. Superior Cou.r.t of*
28 *Sacramento Co.*, 52 Cal. App. 4th 1234 (Cal. App. 3d 1997). In *Feminist Women’s*, the employer
29 was a women’s health center who took a more open approach to its mission. One of the job
30 requirements for health workers at the center was the willingness to demonstrate the use of a
31 speculum to examine one’s own cervix and vagina. Plaintiff employee, who claimed she did not
32 understand this requirement upon taking the job, refused the assignment and was eventually
33 terminated. The center pointed to the employee’s written agreement to “demonstrat[ing] self
34 cervical exam to pregnancy screening groups” as proof of her consent. The court largely
35 discounted the employee’s excuse, saying that her “professed ignorance of the particulars of
36 cervical self-examination does not vitiate her agreement to perform it.” *Id.* at 1247. However,
37 the court also went on to determine “whether this type of cervical self-examination may
38 reasonably be required of the Center’s employees” because of the “seriousness of the privacy
39 invasion.” *Id.* at 1248. The court found that the self-examination was “important in advancing
40 the Center’s fundamental goal of educating women about the function and health of their
41 reproductive systems.” *Id.* Because the available alternatives would be “pale imitations” of the
42 self exam, the exams were sufficiently important to justify the significant invasion of privacy
43 that employees had to countenance.

44
45 However, even in the context of initial employment, consent as to a particular type of
46 invasion does not mean consent to all varieties of that invasion, reasonable or unreasonable. In

1 Frye v. IBP, Inc., 15 F. Supp. 2d 1032, 1041 (D. Kan. 1998) (applying Kan. law), the court
2 stated:

3
4 IBP cites authority for the proposition that consent to a drug test obviates any
5 claim for invasion of privacy. . . . As with any intentional tort, consent is an
6 absolute defense, even if improperly induced. We agree with IBP that consent to a
7 drug test may be inferred when an employee provides a urine sample upon request
8 and, further, that the inference of consent is not negated by the mere fact that
9 refusal to consent may result in termination or other adverse employment action.
10 We also agree that by accepting employment in a workplace which required drug
11 testing, plaintiff implicitly agreed to comply with IBP policy and protocol on drug
12 testing. . . . We cannot agree, however, that by accepting employment with IBP,
13 plaintiff implicitly agreed to submit to any and all demands that IBP might exact
14 in the drug testing arena. At most, the record supports an inference that consistent
15 with IBP policy, plaintiff consented to undergo an alcohol/controlled substance
16 screen if IBP had a reasonable suspicion that his ability to function safely “may be
17 affected by alcohol or drugs,” and that if he failed to submit to a screen or altered
18 a screen in any way, he would be disciplined (up to and including discharge).
19 From this, plaintiff argues (1) that he never consented to drug testing when IBP
20 did not have a reasonable suspicion that his ability to function safely was affected
21 by alcohol or drugs, and (2) that he never consented to repeated testing to
22 determine whether he had in any way altered or substituted a urine sample.

23 IBP is not entitled to summary judgment on the consent defense, as it relates to
24 the urine sample which plaintiff provided on September 5, because defendant has
25 not demonstrated as a matter of law that plaintiff consented to drug testing in
26 circumstances where IBP lacked a reasonable suspicion that his ability to function
27 safely was affected by alcohol or drugs.

28 Frye v. IBP, Inc., 15 F. Supp. 2d 1032, 1041-42 (D. Kan. 1998) (citations omitted).

29
30 The consequences of a failure to consent are also important to the calculus. In *TBG Ins.*
31 *Servs. Corp. v. Superior Court*, 117 Cal. Rptr. 2d 155 (Cal. App. 2002), the court noted the
32 importance of this factor:

33
34 When an employer requires drug testing as a condition of employment, the
35 employee must either submit to the invasion of his ‘autonomy privacy’ or,
36 typically, lose his job. When an employer requires consent to computer
37 monitoring, the employee may have his cake and eat it too – he can avoid any
38 invasion of his privacy by using his computer for business purposes only, and not
39 for anything personal.

40
41 *Id.* at 160 n.5. The court’s reasoning is a bit off here, as the employee must change her preferred
42 behavior in order to protect her privacy. But the consequences of refusal here are still a propos.
43 The employee in *TBG* had received a laptop to use from home. If the employee had refused to
44 consent to the monitoring of the laptop, he theoretically could have purchased his own. Thus, the
45 consequences would not be job loss but rather an additional expense. If the employer had

1 required that the employee use an employer-provided laptop or face termination, the laptop
2 example would be similar to the drug testing one. Moreover, some waivers may not be
3 enforceable regardless of genuine consent. See *Stengart v. Loving Care Agency, Inc.*, 990 A.2d
4 650, 660 (N.J. 2010) (“Because of the important public policy concerns underlying the attorney-
5 client privilege, even a more clearly written company manual—that is, a policy that banned all
6 personal computer use and provided unambiguous notice that an employer could retrieve and
7 read an employee’s attorney-client communications, if accessed on a personal, password-
8 protected e-mail account using the company’s computer system—would not be enforceable.”).
9

10 Of course, lack of consent is not itself sufficient to finding a violation of privacy. For
11 example, in *Slibeck v. Union Oil Co.*, 1986 Del. Super Lexis 1376 (Del. Super. 1986), the court
12 held that the disclosure of the employee’s address and phone number in a directory was not an
13 invasion of privacy, even though the employee had not consented. The court noted that the
14 information disclosed was not normally considered private, and the employee received calls at
15 home for work because he was generally on the road.
16

17 In *Mayer v. Huesner*, 107 P.3d 152 (Wash. Ct. App. 2005), the employee’s consent of the
18 release of medical information was sufficient to release the employer from liability.
19

20 *Comment g. Legitimate business interest for intrusion.* Courts have recognized in a
21 variety of contexts that the motives of the potential tortfeasor matter when it comes to the
22 offensiveness of a privacy invasion. See, e.g., *Shulman v. Group W Prods., Inc.*, 955 P.2d 469
23 (Cal. 1998) (finding the motives “pertinent” in a case involving the recording of an accident
24 scene). Because of the special relationship between the employer and employee, the employer’s
25 interests in support on an intrusion will generally be significantly stronger than those of a
26 stranger. For these reasons, many intrusions which would be offensive in other contexts can be
27 justified when conducted by an employer. However, the presence of a legitimate business
28 interest does not suffice to render any search reasonable and inoffensive. The few cases that may
29 have claimed otherwise have erred, to the extent that they can be read to draw this conclusion.
30 See, e.g., *Baggs v. Eagle-Picher Industries, Inc.*, 957 F.2d 268 (6th Cir. 1992) (applying Mich.
31 law) (claiming that “an employer can use intrusive and even objectionable means to obtain
32 employment-related information about an employee”). A legitimate business interest may be a
33 decisive factor in rendering a search inoffensive, but it is by no means always so.
34

35 Illustrations 15 is based on *Soroka v. Dayton Hudson Corp.*, 1 Cal.Rptr.2d 77 (Cal.App.
36 1991), review granted and opinion withdrawn, *Soroka v. Dayton Hudson Corp.*, 822 P.2d 1327
37 (Cal. 1992). Even though the opinion was withdrawn, it has been cited as a proper description of
38 California privacy law. See *Murray v. Oceanside Unified School Dist.*, 95 Cal.Rptr.2d 28, 35 n.3
39 (Cal.App. 2000) (noting that *Soroka*’s protection against sexual orientation discrimination had
40 been incorporated into California statutory protections). Illustration 16 is based on *Cort v.*
41 *Bristol-Myers Co.*, 431 N.E.2d 908 (Mass. 1982). In *NASA v. Nelson*, 562 U.S. ___, 131 S. Ct.
42 746 (2011), the employer conducted background checks on employees which included personal
43 questions to both the employees and their references. Even assuming that the questions
44 “implicate[d] a privacy interest of constitutional significance,” the Supreme Court justified them
45 in part on the purpose behind the questions. As the Court stated: “Reasonable investigations of
46 applicants and employees aid the Government in ensuring the security of its facilities and in

1 employing a competent, reliable workforce. Courts must keep those interests in mind when asked
2 to go line-by-line through the Government’s employment forms and to scrutinize the choice and
3 wording of the questions they contain.” *Id.* at 759-60. In fact, the Court specifically compared
4 the open-ended questions to references with similar questions used by private employers:

5
6 The reasonableness of such open-ended questions is illustrated by their
7 pervasiveness in the public and private sectors. Form 42 alone is sent out by the
8 Government over 1.8 million times annually. *Ibid.* In addition, the use of open-
9 ended questions in employment background checks appears to be equally
10 commonplace in the private sector. See, *e.g.*, S. Bock et al., *Mandated Benefits*
11 *2008 Compliance Guide*, Exh. 20.1, *A Sample Policy on Reference Checks on*
12 *Job Applicants* (“Following are the guidelines for conducting a telephone
13 reference check: ... Ask open-ended questions, then wait for the respondent to
14 answer”); M. Zweig, *Human Resources Management* 87 (1991) (“Also ask, ‘Is
15 there anything else I need to know about [candidate's name]?’ This kind of open-
16 ended question may turn up all kinds of information you wouldn't have gotten any
17 other way”). The use of similar open-ended questions by the Government is
18 reasonable and furthers its interests in managing its operations.

19
20 *Id.* at 761. As to questions particularly about illegal drug use, the Court stated: “The Government
21 has good reason to ask employees about their recent illegal-drug use. Like any employer, the
22 Government is entitled to have its projects staffed by reliable, law-abiding persons who will
23 ‘efficiently and effectively’ discharge their duties.” *Id.* at 759-60.

24
25 Illustration 17 is based on *Leventhal v. Knappek*, 266 F.3d 64 (2d Cir. 2001) (intrusion
26 into computer). The *Leventhal* case involved a public employee who brought a § 1983 claim
27 based on an alleged Fourth Amendment violation. Illustration 18 is based on *Stengart v. Loving*
28 *Care Agency, Inc.*, 990 A.2d 650, 660 (N.J. 2010). Illustration 19 is based on *TBG Ins. Services*
29 *Corp. v. Superior Court*, 117 Cal.Rptr.2d 155 (Cal. App. 2002); *Garrity v. John Hancock Mut.*
30 *Life Ins. Co.*, 2002 U.S. Dist. Lexis 8343 (D. Mass 2002) (applying Mass. Law); *Parkstone v.*
31 *Coons*, 2009 U.S. Dist. Lexis 33765 (D. Del. April 20, 2009) (applying Del. Law); *Thygeson v.*
32 *U.S. Bancorp*, 2004 WL 2066746 (D.Or.). These cases illustrate that employers are given leeway
33 in conducting intrusions when grounded in legitimate business concerns and practices; however,
34 they must not stray too far beyond those purposes in constructing the method and scope of the
35 intrusion. In *City of Ontario, Cal. v. Quon*, 560 U.S. ___, 130 S. Ct. 2619 (2010), the Supreme
36 Court also found that the legitimate business interests of the government (as employer) justified
37 the search of the officers’ text message, even assuming that the officers had a reasonable
38 expectation of privacy in the texts. As the Court found:

39
40 The search was justified at its inception because there were reasonable grounds
41 for suspecting that the search was necessary for a noninvestigatory work-related
42 purpose. As a jury found, Chief Scharf ordered the search in order to determine
43 whether the character limit on the City's contract with Arch Wireless was
44 sufficient to meet the City's needs. This was, as the Ninth Circuit noted, a
45 “legitimate work-related rationale.” The City and OPD had a legitimate interest in
46 ensuring that employees were not being forced to pay out of their own pockets for

1 work-related expenses, or on the other hand that the City was not paying for
2 extensive personal communications.

3 Id. at 2631 (internal quotations and citations omitted). Similarly, a search of an employee's
4 laptop was justified by legitimate business considerations in *Hilderman v. Enea TekSci Inc.*, 551
5 F.Supp.2d 1183 (S.D. Cal. 2008) (applying Cal. law). . In that case, the employer feared that the
6 employee was using his company computer to transfer customer leads and other proprietary trade
7 secrets outside of the company. It took away his computer from him and searched it for leads
8 regarding these claims. The court held that the employee may have had a reasonable expectation
9 of privacy in his employer-provided laptop, since the employer may have had a policy allowing
10 employees to purchase the laptop upon termination. Nevertheless, the court held that the search
11 of the computer was not highly offensive because the employer "was motivated by a desire to
12 protect its confidential information and to ensure that [the employee] was not engaged in
13 unauthorized activity that would harm [the company]." Id. at 1204. The court also noted,
14 however, that the company restricted the scope of its search to business-related information. Id.
15 at 1204-05.
16

17 One important legitimate interest that employers have in the monitoring of their
18 computers and email systems is the detection and prevention of harassment or other illegal
19 activity. In *Garrity v. John Hancock Mut. Life Ins. Co.*, 2002 U.S. Dist. Lexis 8343 (D. Mass
20 2002) (applying Mass. Law), the employer had received a complaint about sexually explicit
21 emails sent by two employees to their coworkers. The company investigated the email accounts
22 of these employees and terminated the employees upon finding such emails. The court noted that
23 antidiscrimination laws require employers to take affirmative steps upon discovering potentially
24 harassing conduct. Thus, the court found that the employer's investigation was "required" once it
25 had received the complaint. Id. at *7. Cf. *Doe v. XYZ Corp.*, 887 A.2d 1156, 1167-68 (N.J. App.
26 2005) (finding that employer had a duty to report employee's use of work computer to view and
27 possess child pornography).
28

29 For other examples of legitimate business reasons that were not sufficiently strong to
30 justify the level of the intrusion, see *Acuff v. IBP, Inc.*, 77 F. Supp. 2d 914 (C.D. Ill. 1999)
31 (applying Ill. Law) (videotaping of nurse's office during medical exams not justified by concerns
32 about theft); *Baughman v. Wal-Mart Stores, Inc.*, 592 S.E.2d 824 (W. Va. 2003) (public policy
33 prohibits drug testing of incumbent employees without good faith objective suspicion of drug use
34 or safety considerations);
35

36 Courts have held that employers have a legitimate interest in surveillance of employees
37 outside of the workplace in order to investigate workers' compensation and disability claims.
38 See, e.g., *Saldana v. Kelsey-Hayes Co.*, 443 N.W.2d 382, 384 (Mich. Ct. App. 1989)
39 ("Defendant's surveillance of plaintiff at his home involved matters which defendants had a
40 legitimate right to investigate. . . . Plaintiff's privacy was subject to the legitimate interest of his
41 employer in investigating suspicions that plaintiff's work-related disability was a pretext.");
42 *Crego v. Home Ins. Co.*, 1985 Kan. App. Lexis 861, *8 (Kan. App. July 11, 1985) ("The
43 investigation of [employee] was warranted because he had submitted a workers' compensation
44 claim. . . . [A] claimant who files an action waives the right to privacy, to the extent that one is
45 subject to a reasonable investigation of one's activities."); *I.C.U. Investigations v. Jones*, 780 So.
46 2d 685, 689 (Ala. 2000) (holding that an employee in a workers' compensation case must expect

1 “a reasonable investigation regarding his physical capacity”); *Johnson v. Corporate Special*
2 *Services, Inc.*, 602 So. 2d 385, 388 (Ala. 1992) (holding that employee should have “expected a
3 reasonable amount of investigation into his physical incapability”). However, the legitimate goal
4 of ascertaining the extent of injury or disability must be balanced against the nature and extent of
5 the intrusion. *Jones*, 780 So. 2d at 689 (looking at the purpose and the means of the surveillance);
6 *Johnson*, 602 So. 2d at 387 (same).

7
8 Private employers have also been held to have a legitimate business interest in preventing
9 their employees from using illegal drugs. See *Gilmore v. Enogex, Inc.*, 878 P.2d 360, 366-67
10 (Okla. 1994) (“Employers have a legitimate interest in maintaining a work force free from the
11 adverse effects of illegal drug and alcohol abuse. Safety issues and other concerns for efficiency
12 prompted Enogex to take steps to ensure that its employees are neither intoxicated on the job nor
13 performing under par because of off-duty drug and alcohol abuse.”). See also *Frye v. IBP, Inc.*,
14 15 F. Supp. 2d 1032, 1043 (D. Kan. 1998) (applying Kan. Law) (“Because IBP had a legitimate
15 interest in determining whether plaintiff had tampered with the first sample, it had sufficient
16 reason to request that plaintiff provide a second. Nothing in the timing, manner or purpose of its
17 request can be remotely construed as ‘highly offensive’ to an ordinary reasonable person.”).

18
19 In *Young v. Jackson*, 572 So.2d 378 (Miss. 1990), the court held that legitimate business
20 interests were sufficient to justify the disclosure of an employee’s hysterectomy. The employee,
21 a nuclear decontamination laborer, collapsed at work, and her coworkers became concerned that
22 it was related to radiation exposure. The employer disclosed to the rest of her coworkers that she
23 had not collapsed from exposure to radiation but from the after effects of a recent hysterectomy.
24 The employer stated that it had done so in order to allay fears of radiation exposure. The court
25 recognized that the fact would be offensive to the average woman because it involved her sexual
26 organs and would be something that a reasonable woman would have an interest in keeping
27 private. The court then found that the employer had a qualified privilege to disclose the private
28 fact to its employees in order to allay their fears of radiation exposure. The court noted that in
29 certain situations public policy allows that a fact can be disclosed, even if it is private or
30 sensitive, if the party making the disclosure and those who she is making the disclosure to have a
31 common, legitimate interest in that fact. The court found that because the information was only
32 disseminated to coworkers who had a legitimate interest in knowing that where they were
33 working was safe and did not contain high levels of radiation, they had stayed within the bounds
34 of the privilege. Had the employer only told them that her collapse was not radiation related
35 without disclosing the hysterectomy, the employees would have wondered about the actual cause
36 and likely not been satisfied by the explanation. The court entered summary judgment for the
37 employer.

38
39 *Comment h. Public interest in the intrusion.* Illustration 20 is based on *Wilcher v. City of*
40 *Wilmington*, 60 F.Supp.2d 298 (D. Del. 1999), on remand from 139 F.3d 366 (3d Cir. 1998).
41 Illustration 21 is based on *Luck v. Southern Pacific Transportation Co.*, 267 Cal. Rptr. 618 (Cal.
42 App. 1st 1990). In *Luck*, the employee was a computer programmer for a railroad; she wrote
43 computer programs concerning what employees did each day, where company equipment was
44 located, and how much material was being used by employees. *Id.* at 621. The court held, as a
45 matter of law, that she was not a “safety employee” and therefore there was no compelling
46 interest in administering a drug test based on safety concerns. *Id.* at 631-32. See also *Kelley v.*

1 Schlumberger Tech. Corp., 849 F.2d 41, 42 (1st Cir. 1988) (direct observation of urinalysis test
2 for barge engineer on a drilling rig was a violation of privacy causing emotional distress).

3 For a differentiation between these two ends of the spectrum, see *Webster v. Motorola*,
4 637 N.E.2d 203 (Mass. 1994). In *Webster*, employees were subject to random drug testing; they
5 would average at least one test every three years. Two employees challenged the testing; one was
6 an account executive who had a company car, while the other was a technical editor who worked
7 with primarily user manuals. Interpreting the state's privacy statute, the Massachusetts Supreme
8 Court held that the employer did have legitimate interests in testing the account executive, as
9 they had an interest in "ensuring that [he] not operate their motor vehicle while intoxicated by
10 drugs." *Id.* at 208. The editor, on the other hand, had only an "attenuated" connection to any risk
11 to human health or safety through his potential drug use. Therefore, the drug policy did not pass
12 statutory muster as to him.

13
14 With respect to common law liability for drug testing, courts have generally permitted
15 such testing, as long as it is done for legitimate business purposes. As one source described it:
16 "The courts appear to be supportive of employers' attempts to create a safe working environment
17 by holding that drug-testing does not constitute an invasion of the employees' common law right
18 to privacy." 62A American Jurisprudence 2d (1990) 683, Privacy, Section 61, cited in *Groves v.*
19 *Goodyear Tire & Rubber Co.*, 70 Ohio App.3d 656, 662, 591 N.E.2d 875, 878 (Ohio App. 1991)
20 and *Seta v. Reading Rock, Inc.*, 100 Ohio App. 3d 731, 739, 654 N.E.2d 1061, 1067 (Ohio Ct.
21 App. 1995). However, a few jurisdictions have required a narrow tailoring of the manner and
22 scope of the testing with regard to employees whose positions involve no safety risk. The West
23 Virginia Supreme Court provides a good example of this perspective:

24
25 . . . [I]t is unquestionable that since we do recognize a "legally protected interest
26 in privacy" and have previously found that requiring employees to submit to
27 polygraph examinations violates public policy based upon this privacy right, we
28 likewise recognize that it is contrary to public policy in West Virginia for an
29 employer to require an employee to submit to drug testing, since such testing
30 portends an invasion of an individual's right to privacy. We do, however, temper
31 our holding with two exceptions to this rule. Drug testing will not be found to be
32 violative of public policy grounded in the potential intrusion of a person's right to
33 privacy where it is conducted by an employer based upon reasonable good faith
34 objective suspicion of an employee's drug usage or where an employee's job
35 responsibility involves public safety or the safety of others.

36
37 *Twigg v. Hercules Corp.*, 185 W. Va. 155, 158, 406 S.E.2d 52, 55 (1990).

38
39 Thus, even in states with greater restrictions, safety concerns will provide sufficient
40 justification for the employer to conduct at least some kinds of tests. See *Thomson v. Marsh*, 884
41 F.2d 113 (4th Cir.1989) (upholding random drug testing at a chemical weapons plant because of
42 governmental interest in safety); *Jones v. McKenzie*, 833 F.2d 335 (D.C.Cir.1987) (upholding
43 drug testing where employee's duties involved direct contact with young school children and
44 their physical safety); *Ensor v. Rust Eng'g Co.*, 704 F.Supp. 808 (E.D.Tenn.1989) (applying
45 Tenn. Law) (upholding drug testing program of pipefitters working at a facility engaged in
46 research of nuclear energy and coming into contact with fissionable materials); *Casse v.*

1 Louisiana Gen. Serv., Inc., 531 So.2d 554 (La.Ct.App.1988) (court upheld drug testing program
2 where company had a legitimate safety concern since it was in the business of distributing
3 volatile natural gas). In *Hennessey v. Coastal Eagle Point Oil Co.*, 609 A.2d 11 (N.J. 1992), the
4 court held that “safety outweighs a right to privacy in off-duty activities.” The plaintiff in
5 *Hennessey* was a lead pumper at an oil refinery, a “dangerous” job in which the consequences of
6 error included explosions and fires. *Id.* at 37-38. The court stated: “If the employee’s duties are
7 so fraught with hazard that his or her attempts to perform them while in a state of drug
8 impairment would pose a threat to co-workers, to the workplace, or to the public at large, then
9 the employer must prevail.” *Id.* at 36-37.

10
11 Courts have reached largely analogous results when evaluating the reasonableness of
12 drug tests as a search under the Fourth Amendment. The standard was set in two 1989 Supreme
13 Court cases: *Skinner v. Ry. Labor Executives' Ass'n*, 489 U.S. 602 (1989), and *Nat'l Treasury*
14 *Employees Union v. Von Raab*, 489 U.S. 656 (1989). In both cases, the Court found that
15 government-required drug and alcohol testing implicated the Fourth Amendment’s search and
16 seizure requirements. The testing procedures therefore had to meet the amendment’s
17 reasonableness requirement. In both cases, the Court found the testing to be reasonable, based
18 primarily on safety concerns. Citing to “governmental interest in ensuring the safety of the
19 traveling public and of the employees themselves,” the *Skinner* Court found that the employees
20 worked in an industry that was “regulated pervasively to ensure safety, a goal dependent, in
21 substantial part, on the health and fitness of covered employees.” *Skinner*, 489 U.S. at 621, 627.
22 The Court found that the “Government interest in testing without a showing of individualized
23 suspicion is compelling,” because railroad employees “discharge duties fraught with such risks
24 of injury to others that even a momentary lapse of attention can have disastrous consequences.”
25 *Id.* at 628. Only two years earlier, sixteen people had been killed in an Amtrak accident with a
26 Conrail locomotive in Maryland; the two Conrail crew members had been under the influence of
27 marijuana at the time. Because drug testing was “a highly effective means of ascertaining on-the-
28 job impairment and of deterring the use of drugs by railroad employees,” the Court found the
29 tests to be reasonable. *Id.* at 632.

30 The drug and alcohol testing procedures in *Skinner* were triggered by specific events,
31 such as serious accidents. By contrast, the testing procedures in *Von Raab* were routine pre-
32 employment screenings for those U.S. Customs employees in positions involving drug
33 interdiction, firearm use, or transporting classified documents. *Von Raab*, 489 U.S. at 660-61.
34 Conducting a reasonableness balancing test, the Court held that “the Government's need to
35 conduct the suspicionless searches required by the Customs program outweighs the privacy
36 interests of employees engaged directly in drug interdiction, and of those who otherwise are
37 required to carry firearms.” *Id.* at 668. The national interest in self-protection could be
38 “irreparably damaged,” said the Court, if Customs employees were, “because of their own drug
39 use, unsympathetic to their mission of interdicting narcotics.” *Id.* at 670. Ultimately, the testing
40 program for those who handle firearms and participate in drug interdiction was justified by “the
41 Government's compelling interests in safety and in the integrity of our borders.” *Id.* at 672. The
42 Court did not rule upon the reasonableness of the testing program for those who handled
43 classified documents, as the Court was not clear on the boundaries of that category. As the Court
44 noted, “it is not evident that those occupying these positions are likely to gain access to sensitive
45 information, and this apparent discrepancy raises in our minds the question whether the Service
46 has defined this category of employees more broadly than is necessary to meet the purposes of

1 the Commissioner's directive.” *Id.* at 678. The Court remanded to the lower courts to “examine
2 the criteria used by the Service in determining what materials are classified and in deciding
3 whom to test under this rubric.” *Id.*
4

5 For cases upholding searches in the context of public employment, see *Middlebrooks v.*
6 *Wayne County*, 446 Mich. 151, 163, 521 N.W.2d 774, 779-80 (1994) (“Operation of a riding
7 lawn mower, especially on highway medians and embankments, and driving front-end loaders,
8 trucks, and other equipment between a work site and repair facility, might result in serious injury
9 from momentary lapses of attention characteristic of illegal drug use. . . . A riding lawn mower,
10 front-end loader, or truck might become lethal when operated negligently. Thus, we conclude
11 that the balance mandated by the Fourth Amendment tips in favor of permitting the state to
12 require urinalysis testing” (quotations omitted)). The court distinguished *American*
13 *Federation of Government Employees v. Sullivan*, 787 F. Supp. 255 (D.D.C. 1992), and *Nat'l*
14 *Treasury Employees v. Watkins*, 722 F. Supp. 766 (D.D.C. 1989) by pointing out that the
15 employees in those cases drove cars and vans similar to the way ordinary citizens would use the
16 roads, while the plaintiff in *Middlebrooks* would have been required to operate a riding lawn
17 mower on highway medians and embankments, as well as front-end loaders, trucks, and other
18 heavy equipment. *Id.* at 780.
19

20 Employees will have difficulty arguing for the offensiveness of the drug-testing
21 procedures if such procedures are explicitly permissible under state statutory law. See, e.g.,
22 *Ritchie v. Walker Mfg. Co.*, 963 F.2d 1119 (8th Cir. 1992) (“Walker's drug-testing policy and its
23 actions to discharge employees who are using or under the influence of drugs on company
24 property or on company time reflect Nebraska law, which expressly permits the dismissal of an
25 employee who fails a drug test and of “[a]ny employee who refuses the lawful directive of an
26 employer to provide a body fluid.” (quoting Neb.Rev.Stat. §§ 48-1903 and 48-1910 (1988));
27 *Slaughter v. John Elway Dodge Southwest/AutoNation*, 107 P.3d 1165 (Colo. App. 2005)
28 (holding that an employee may not refuse to consent to a drug test that complies with Colorado
29 statutory requirements as set forth in Colo. Rev. Stat. § 8-73-108(5)(e)(IX.5)); *Frye v. IBP, Inc.*,
30 15 F. Supp. 2d 1032, 1041 (D. Kan. 1998) (“Despite plaintiff's argument that drug tests
31 automatically impinge upon an employee's right to privacy, the State of Kansas clearly
32 recognizes employer policies which require drug testing as a condition of employment. See, e.g.,
33 K.S.A. § 44-706(b).”).
34

35 Concerns about public safety also apply outside the drug testing context. In *Fletcher v.*
36 *Price Chopper Foods of Trumann, Inc.*, 220 F.3d 871 (8th Cir. 2000), for example, a food-service
37 employee had developed a staph infection, which rendered her legally unable to continue in her
38 job. The employer later contacted the employee's doctor to confirm that she had an infection.
39 The court held that “[w]hen such a concern for the public health exists, an employer's need to
40 know trumps an employee's right to privacy.” See also *Childrey v. Capital Area Community*
41 *Services, Inc.*, 1999 Mich. App. Lexis 460 (Mich. App. 1999) (employer's investigation into
42 employee's attempt “to hire someone to kill her supervisor” as well as “an illegal scheme to
43 import and sell babies from Mexico” was justified by the illegality of the alleged conduct);
44 *Hernandez v. Hillside, Inc.*, 211 P.3d 1063, 1081 (Cal. 2009) (stating that the employer had an
45 important “goal to provide a wholesome environment for the abused children in its care, and to
46 avoid any exposure [to pornography] that might aggravate their vulnerable state”).

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4

Comment i. Offensive to a reasonable person under the circumstances. Illustration 22 is based on Wal-Mart Stores, Inc. v. Lee, 348 Ark. 707, 724, 74 S.W.3d 634, 647 (2002).
[Additional commentary to come.]

1 **§ 7.07 Liability for Adverse Actions in Retaliation**
2

3 **An employer who takes a material adverse employment action against an employee**
4 **for refusing to consent to an unreasonable and offensive employer intrusion upon a**
5 **protected employee privacy interest under § 7.01 is subject to a tort action for wrongful**
6 **discharge or discipline in violation of public policy.**

7
8 **Comment:**

9 *a. Scope.* This Section outlines the protections accorded employees who refuse to give
10 consent to employer intrusions that would otherwise violate their privacy interests under this
11 Chapter. It applies the protections of § 4.01 to an employer's demand that the employer consent
12 to a tortious intrusion.

13 *b. Wrongful discipline or discharge.* Courts have generally found no invasion of privacy
14 when an employee refuses to submit to an employer's requested invasion of privacy since (as an
15 analytic matter) the employee's refusal has staved off the invasion. But if the employee suffers a
16 termination of employment or loss of employee benefits because of the employee's refusal to
17 submit to invasion of his privacy, a tort action will lie for wrongful discharge or discipline in
18 violation of public policy under Chapter 4 of this Restatement. The identified public policy is
19 the right of employees to refuse to submit to unreasonable and offensive invasions of their
20 protected privacy interests in the workplace. The common law is the source for these privacy
21 protections. Courts have also pointed to federal and state constitutional privacy provisions, as
22 well as federal and state legislation, as further sources of the protected employee rights of
23 privacy in the workplace.

1 *c. Threatened privacy violation required.* This Section applies only to employer demands
2 that, if realized, would constitute an actionable invasion of privacy under this Chapter. Privacy
3 protections are generally the result of a balancing between employee privacy interests, employer
4 business interests, and (at times) public interests in safety or business productivity. As a result, if
5 employees were entitled to refuse employer-mandated intrusions based simply on a good-faith or
6 even reasonable belief that the employer's proposed intrusion would violate their rights, an
7 employer could be liable for legitimate and socially useful practices. Employees are entitled to
8 refuse only those employer demands that would, if realized, be tortious invasions of privacy
9 under this Chapter. Simply because the employee believes reasonably or in good faith that an
10 employer is violating his rights does not create a basis in tort for holding the employer liable for
11 insisting on its reasonable job requirements.

12

13 **Illustrations:**

- 14 1. X requires all of its employees to be randomly tested for use of illegal drugs
15 through a urinalysis requiring the employee to produce the urine sample under the
16 direct observation of X's supervisors. X's implementation of such a testing
17 program would be a tortious invasion of the employees' privacy rights under this
18 Chapter. E refuses to take the test, and X fires E. X has committed a wrongful
19 discharge in violation of public policy under Chapter 4.
- 20 2. X requires its employees to be randomly tested for use of illegal drugs. The
21 employees in question drive large trucks on major highways. X's implementation
22 of the testing program would not be a tortious invasion of the employee's privacy.
23 However, E believes in good faith that the test is a wrongful invasion of his

1 White, 548 U.S. 53, 70-73 (2006) (finding that change of job duties without reduction in pay as
2 well as a rescinded suspension can constitute retaliation); Crawford v. Metropolitan Government
3 of Nashville and Davidson County Tennessee, 129 S.Ct. 846, (2009) (finding participation in an
4 internal investigation to constitute participation for Title VII retaliation purposes); Gomez-Perez
5 v. Potter, 128 S. Ct. 1931 (2008) (finding an implied right of action for retaliation in the ADEA);
6 CBOCS West, Inc. v. Humphries, 553 U.S. 442 (2008) (finding an implied claim for retaliation
7 in 42 U.S.C. § 1981); Jackson v. Birmingham Bd. of Educ., 544 U.S. 167 (2005) (finding an
8 implied claim for retaliation in Title IX of the 1964 Civil Rights Act). As Professor Moberly
9 observes, the Court has developed an “anti-retaliation” principle based on “society’s interest in
10 effective enforcement of the laws.” Richard Moberly, *The Supreme Court’s Anti-Retaliation*
11 *Principle*, 61 Case W. Res. L. Rev. (forthcoming 2011). For an influential discussion of the need
12 for protection against termination based on a refusal to consent to invasions of privacy, see
13 Pauline T. Kim, *Privacy Rights, Public Policy, and the Employment Relationship*, 57 Ohio St.
14 L.J. 671 (1996).

15
16 *Comment b. Wrongful discipline or discharge.* Although employees who are discharged
17 or discipline for refusal to consent to an invasion of their privacy have a claim of wrongful
18 termination or discipline under this Section, they have not in fact suffered an invasion of privacy.
19 See, e.g., Kelly v. Mercoid Corp., 776 F.Supp. 1246, 1257 (N.D.Ill. 1991) (finding no intrusion
20 claim for mandatory drug test because plaintiff “never submitted to such a test”) (applying Ill.
21 Law); Hart v. Seven Resorts, 947 P.2d 846, 853-54 (Ariz. Ct. App. 1997) (employees who were
22 terminated for failure to take a drug test did not suffer an invasion of privacy merely from the
23 demand to take a drug test); Hellanbrand v. National Waste Assoc., LLC, 2008 Conn. Super.
24 Lexis 249, at *15 (employee’s refusal to turn over cellular phone records meant that “no
25 intrusion took place”); Luedtke v. Nabors Alaska Drilling, Inc., 768 P.2d 1123, 1138 (Alaska
26 1989) (“As to the urinalyses [plaintiffs] refused to take, we hold that no cause of action for
27 invasion of privacy arises where the intrusion is prevented from taking place.”); Rushing v.
28 Hershey Chocolate-Memphis, 2000 U.S. App. Lexis 27392 (6th Cir. 2000) (failing to find an
29 intrusion when employee refused to take drug test); Baggs v. Eagle-Picher Industries, Inc. 750 F.
30 Supp. 264, 272 (W.D. Mich. 1990), *aff’d* 957 F.2d 268 (6th Cir. 1992) (same). However, the
31 absence of an employer intrusion is only due to the employee’s well-founded refusal. If the
32 employer takes no action against the employee for refusing to consent, there is no violation. If
33 the employer does take a material adverse employment action against the employee, then the
34 employee has retaliated against the employee’s exercise of her privacy rights and would be liable
35 under this Section.

36
37 The following courts have found that public policy supports a claim against discipline or
38 discharge based on the employee’s exercise of privacy rights: Luedtke v. Nabors Alaska Drilling,
39 Inc., 768 P.2d 1123, 1130 (Alaska 1989) (finding that “there is a public policy supporting the
40 protection of employee privacy” and that “[v]iolation of that policy by an employer may rise to
41 the level of a breach of the implied covenant of good faith and fair dealing”); Perks v. Firestone
42 Tire & Rubber Co., 611 F.2d 1363, 1366 (3d Cir. 1979) (holding that “a cause of action exists
43 under Pennsylvania law for tortious discharge” if the discharge resulted from a refusal to submit
44 to polygraph examination); Cordle v. General Hugh Mercer Corp., 325 S.E.2d 111, 117 (W.Va.
45 1984) (holding that termination for refusal to submit to polygraph test was a wrongful
46 termination in violation of public policy); Cort v. Bristol-Myers Co., 431 N.E.2d 908, 912 n.9

1 (Mass. 1982) (“[I]n the area of private employment there may be inquiries of a personal nature
2 that are unreasonably intrusive and no business of the employer and that an employee may not be
3 discharged with impunity for failure to answer such requests.”); *id.* at 915 (Abrams, J.,
4 concurring) (endeavoring to “explicitly state the opinion’s underlying premise: that an employee
5 at will has an action for bad faith discharge if an employer discharges the employee for failure to
6 provide private information”); *Hennessey v. Coastal Eagle Point Oil Co.*, 609 A.2d 11 (N.J.
7 1992) (finding that “existing constitutional privacy protections may form the basis for a clear
8 mandate of public policy supporting a wrongful discharge claim”); *Borse v. Piece Goods Shop,*
9 *Inc.*, 963 F.2d 611 (3d Cir. 1992) (holding that “dismissing an employee who refused to consent
10 to urinalysis testing and to personal property searches would violate public policy if the testing
11 tortiously invaded the employee’s privacy”); *Feminist Women’s Health Center v. Superior Court*
12 *of Sacramento Co.*, 52 Cal. App. 4th 1234, 1244 (Cal. App. 3d 1997) (“An action for wrongful
13 termination of employment in violation of public policy may lie if the employer conditions
14 employment upon required participation in unlawful conduct by the employee.”); *id.* at 1245
15 (holding that “the constitutional right to privacy [in California] forms a sufficient touchstone of
16 public policy to support [a] wrongful discharge claim”); *Twigg v. Hercules Corp.*, 406 S.E.2d 52
17 (W.Va. 1990) (“[I]t is contrary to public policy in West Virginia for an employer to require an
18 employee to submit to drug testing, since such testing portends an invasion of an individual’s
19 right to privacy.”).

20
21 The cause of action described in the section is best elucidated by the Judge Edward
22 Becker’s opinion for the Third Circuit in *Borse v. Piece Goods Shop, Inc.*, 963 F.2d 611 (3d Cir.
23 1992). (applying Pa. law). In finding the existence of a public policy interest based on common
24 law privacy protection, the court hearkened back to *Geary v. United States Steel Corp.*, 319 A.2d
25 174 (Pa. 1974), which created the original Pennsylvania common protections for wrongful
26 discharge. The *Geary* court had stated:

27
28 It may be granted that there are areas of an employee’s life in which his employer
29 has no legitimate interest. An intrusion into one of these areas by virtue of the
30 employer’s power of discharge might plausibly give rise to a cause of action,
31 particularly when some recognized fact of public policy is threatened.

32
33 *Id.* at 180. The *Borse* court found that the federal and state constitutions did not provide the
34 public policies necessary to support a wrongful discharge claim. However, Pennsylvania
35 common law did. The court created the follow scheme for determining liability for wrongful
36 discipline based on common law privacy interests:

37
38 [W]hen an employee alleges that his or her discharge was related to an
39 employer’s invasion of his or her privacy, the Pennsylvania Supreme Court would
40 examine the facts and circumstances surrounding the alleged invasion of privacy.
41 If the court determined that the discharge was related to a substantial and highly
42 offensive invasion of the employee’s privacy, we believe it would conclude that
43 the discharge violated public policy.

44
45 *Borse*, 963 F.2d at 623. See also *Twigg v. Hercules Corp.*, 406 S.E.2d 52 (W.Va. 1990)
46 (“[I]t is contrary to public policy in West Virginia for an employer to require an

1 employee to submit to drug testing, since such testing portends an invasion of an
2 individual's right to privacy.”).

3
4 Other courts have based their determination of a public policy in privacy on state
5 constitutional provisions that protect privacy in the private sector, or on state statutes prohibiting
6 certain types of privacy invasions. See *Perks v. Firestone Tire & Rubber Co.*, 611 F.2d 1363,
7 1366 (3d Cir. 1979) (basing the public policy on a Pennsylvania statute making the use of a
8 polygraph in the employment context a misdemeanor); *Luedtke v. Nabors Alaska Drilling, Inc.*,
9 768 P.2d 1123, 1130 (Alaska 1989) (discussing state statutory and constitutional provisions that
10 protect privacy rights, as well as the common law right of privacy). In *Hennessey v. Coastal*
11 *Eagle Point Oil Co.*, 609 A.2d 11 (N.J. 1992), the New Jersey Supreme Court found that the
12 wrongful discharge tort protected privacy rights based on public policy. The Court stated:

13
14 Thus, persuasive precedent supports finding a clear mandate of public policy in
15 privacy rights from several sources [including the common law]. Although one of
16 those sources is the State Constitution, we emphasize that we are *not* finding in
17 this opinion a constitutional right to privacy that governs the conduct of private
18 actors. Rather, we find only that existing constitutional privacy protections may
19 form the basis for a clear mandate of public policy supporting a wrongful-
20 discharge claim.

21
22 *Id.* at 19. Ultimately, the court held against the employee because the drug test was properly
23 administered based on safety concerns.

24
25 There is a minority of courts that view that an employer's demand to violate a person's
26 privacy rights as an instance of the intrusion tort, rather than a separate tort for wrongful
27 discipline. See, e.g., *Gilmore v. Enogex, Inc.*, 878 P.2d 360, 366-67 (Okla. 1994) (holding that
28 an employer's demand that the employee “undergo a drug test to continue his at-will
29 employment status may be viewed as so intrusive by itself as to meet the *nonconsensual* element
30 of this test”). However, it is more internally consistent to view the punishment for failing to
31 consent to the intrusion as a separate wrong. Another minority approach is to find a contractual
32 claim. In *Luck v. Southern Pacific Transportation Co.*, 267 Cal. Rptr. 618 (Cal. App. 1st 1990),
33 the court rejected the wrongful discharge claim but upheld plaintiff's claim that termination for
34 refusal to take the drug test constituted a violation of an implied covenant of good faith and fair
35 dealing. The appellate court held that the right of privacy is a private right, not a public one, and
36 therefore violation of the right does not trigger a public interest. *Id.* at 635. The court also said
37 that even if public policy interests were involved, they were not sufficiently established to serve
38 as the basis for a wrongful discharge. *Id.* (noting that “the public policy must be one about which
39 reasonable persons can have little disagreement”). However, this approach fails to recognize the
40 important public policies inherent in enforcing employee privacy protections.

41
42 The court in *Jennings v. Minco Technology Labs*, 765 S.W.2d 497 (Tex. App. 1989)
43 rejected any public policy protection for terminated or disciplined employees. In *Jennings*, the
44 employer had announced a plan to test its employees for drugs. The plaintiff sued for declaratory
45 and injunctive relief against the testing program. The court found the plaintiff's fear of losing

1 her job unpersuasive. Rejecting the employee’s claim that she needed her job because of her
2 relative poverty otherwise, the court stated:

3
4 We disagree with this theory. A competent person’s legal rights and obligations
5 [under contract] cannot vary according to his economic circumstances. There
6 cannot be one law of contracts for the rich and another for the poor.
7

8 *Id.* at 502. The *Jennings* court misses the point. It is not that only poor people should have
9 protection against wrongful discharge – everyone should have these protections. They are
10 necessary if employee’s common law rights are to be meaningful against a concerted employer
11 attack.
12

13 Another public policy interest in protecting against wrongful discipline or discharge is to
14 prevent employers from using coercive means to not only invade the person’s privacy, but also
15 risk some negative finding against them, such as an incorrectly positive drug test. If employees
16 are entitled to the protection of their privacy interest, they should be encouraged to resist such
17 invasions in order to prevent the degradation of privacy rights. Moreover, employees may suffer
18 social stigma for refusing the invasion. In *Cordle v. General Hugh Mercer Corp.*, 325 S.E.2d 111
19 (W.Va. 1984), the dissenting justice remarked: “I suspect that the reason the employees in this
20 case failed to take the polygraph examination was that they had stolen things from either the
21 hotel or its guests.” *Id.* at 119 (Neely, J., dissenting). Given the concerns about the validity of
22 polygraph tests, Justice Neely’s suspicion seems ill-advised. Protection against retaliation is
23 needed to overcome any lingering effects of stigma from the refusal.
24

25 *Comment c. Threatened privacy violation required.* The decisions which recognize
26 protection against wrongful discipline or discharge for privacy violations all require a balancing
27 between the employee’s privacy interests and the interests of the employer and society. See
28 *Borse v. Piece Goods Shop, Inc.*, 963 F.2d 611 (3d Cir. 1992) (noting that other courts have
29 “balance[d] the employer’s privacy interest against the employer’s interests” in determining
30 whether there was a proposed invasion of privacy); *Luedtke v. Nabors Alaska Drilling, Inc.*, 768
31 P.2d 1123, 1135 (Alaska 1989) (holding that the right to privacy “must yield when it interferes in
32 a serious manner with the health, safety, rights and privileges of others or with the public
33 welfare”); *Gilmore v. Enogex, Inc.*, 878 P.2d 360, 366-67 (Okla. 1994) (balancing the
34 employee’s concerns against the employer’s legitimate interests in a drug-free workplace);
35 *Hennessey v. Coastal Eagle Point Oil Co.*, 609 A.2d 11, 20 (N.J. 1992) (“[A]lthough employees
36 have a right to be protected from intrusions of privacy, we must also consider the competing
37 public interests in safety. To constitute a ‘clear mandate of public policy’ supporting a wrongful-
38 discharge cause of action, the employee’s individual right (here, privacy) must outweigh the
39 competing public interest (here, public safety).”); *Twigg v. Hercules Corp.*, 406 S.E.2d 52, 55
40 (W.Va. 1990) (permitting an employer to compel testing as a condition of employment where it
41 is “based upon reasonable good faith objective suspicion of an employee’s drug usage or where
42 an employee’s job responsibility involves public safety or the safety of others”). This balancing
43 determines whether the threatened invasion of privacy was justified based on the confluence of
44 interests. In order to discourage tortious invasion while permitting socially-beneficial invasions
45 to take place, courts must enforce this provision by protecting employees only for refusing
46 tortious invasions of their privacy.

1
2 Illustration 1 is based on *Borse v. Piece Goods Shop, Inc.*, 963 F.2d 611 (3d Cir. 1992).
3 In *Borse*, the Third Circuit held that under Pennsylvania common law, a termination of an
4 employee for failure to consent to an invasion of privacy would be contrary to public policy. *Id.*
5 at 626 (“In sum, based on our prediction of Pennsylvania law, we hold that dismissing an
6 employee who refused to consent to urinalysis testing and to personal property searches would
7 violate public policy if the testing tortiously invaded the employee's privacy.”). In the case at
8 hand, the court remanded the case to determine whether the employer’s drug testing program
9 violated its employees’ privacy interests in a substantial and highly offensive way, and thus
10 whether her termination was a violation of public policy.
11

12 Illustration 2 is based on *Luedtke v. Nabors Alaska Drilling, Inc.*, 768 P.2d 1123, 1130
13 (Alaska 1989). In *Luedtke*, employees were suing for refusing submit to drug tests. The court
14 recognized a right against wrongful discharge because the employee refused to consent to an
15 invasion of privacy. However, the court balanced the privacy rights against the employer’s and
16 society’s interests in a drug-free workplace. Ultimately, the court held that the employer was
17 justified in requiring a drug test because “the health and safety concerns [associated with the
18 drug test] are paramount.” *Id.* at 1136.
19

20 *Comment d. Adverse employment action.* The standard for material adverse
21 employment action is taken from § 4.01(b). For a discussion of the “adverse action”
22 standard, see *Burlington Northern & Santa Fe Railway Co. v. White*, 548 U.S. 53, 70-73
23 (2006). In *Burlington*, the Court held that a change of job duties without reduction in pay,
24 as well as a rescinded suspension, are sufficiently material adverse actions to constitute
25 retaliation. The Court described its holding as: “a plaintiff must show that a reasonable
26 employee would have found the challenged action materially adverse, which in this
27 context means it well might have dissuaded a reasonable worker from making or
28 supporting a charge of discrimination.” *Id.* at 68 (quotations and citations omitted).

1 **TOPIC 2**2 **PROTECTION OF EMPLOYEE PERSONAL AUTONOMY**3
4 **§ 7.08 Employee Autonomy Interests**

5 **Employees have rights of autonomy while in the employment relationship. Protected**
6 **employee autonomy interests while in that relationship include the interests in:**

7 **(a) engaging in conduct, activities, or behavior outside of the workplace that do not**
8 **interfere with the employee’s responsibilities as an employee;**

9 **(b) adhering to moral, ethical, or other personal beliefs that do not interfere with the**
10 **employee’s responsibilities as an employee; and**

11 **(c) engaging in conduct or behavior outside the workplace which the employer has**
12 **agreed or promised to treat as separate from and irrelevant to the obtaining or**
13 **maintenance of the employment relationship with the employer.**

14 **Comment:**

15 *a. Scope.* Sections 7.08 and 7.09 address the common-law protections against
16 unreasonable employer infringement on employee autonomy interests. Section 7.08 describes the
17 nature of these interests, and section 7.09 explains the cause of action provided for employees
18 who are injured by such unreasonable employer infringements.

19 Employee autonomy has sometimes been characterized as a species of privacy protection.
20 Like privacy interests, autonomy interests are intended to cover those aspects of an employee’s
21 life that take place outside the scope of the workplace and the employer’s control of the
22 workplace. Both autonomy and privacy protections are intended to carve out a protected zone for
23 the employee against unwarranted employer intrusion. Privacy interests tend to be discrete. An
24 employee has a privacy interest in her personal email account, her locker, her clothes, and her
25 social security number. Moreover, an employee must often compromise her privacy in the

1 context of carrying out her employment responsibilities. Autonomy, if construed in a manner
2 consistent with the nature of the employment relationship, concerns one’s personal conduct,
3 activities, and beliefs that are separate from and have no impact on the workplace. Employees
4 must cede a great deal of their overall autonomy during their working time because they
5 relinquish control over their work time and entrepreneurial discretion to the employer (§ 1.01).
6 That being so, it is the employee interests that lie outside the boundaries of the workplace – that
7 are separable from the demands made on employees from the nature of their employment – that
8 constitute the protected “autonomy interests” described in this and the succeeding sections.

9 *b. Autonomy protections in contract and in tort.* Protections for autonomy interests flow
10 from both contract and tort. In some cases, employers have made express contractual promises to
11 employees that their private lives will be kept out of the workplace. These promises bind
12 employers while they are in effect. However, even in the absence of direct agreement,
13 employees do not expect—and have not authorized simply by entering into an employment
14 relationship—employers to take adverse employment actions based on conduct, behavior, or
15 beliefs that have nothing to do with the employment relationship. The unwritten expectations are
16 that employees will perform their job as prescribed by the employer, and that the employee
17 generally will not suffer an adverse employment action because of off-duty activities unrelated to
18 employee concerns.

19 Tort also plays a role in these protections, as there are societal interests in protecting
20 employee autonomy outside of the workplace. Courts have recognized the public policy
21 importance in carving out space for employees to engage in protected activities. Free political
22 speech and the freedom to practice one’s religion are important constitutional values. Even
23 though the First Amendment of the United States Constitution protects persons only against

1 government interference, common law courts have recognized similar interests in the course of
2 expounding contract and tort law. Thus, the tort of wrongful discipline in violation of public
3 policy (see Chapter 4) has been applied to bar employers from preventing employees from
4 participating in jury pools or other forms of participation in governance responsibilities. In some
5 cases, courts have defined autonomy as a type of privacy interest and have protected autonomy
6 through the torts relating to privacy, particularly intrusion upon seclusion.

7 Of course, these protections have to be interpreted consistent with the overall contractual
8 presumption of at-will employment (see Chapter 2), as well as the limitations on autonomy
9 inherent in the employment relationship. Thus, protections of employee autonomy are relatively
10 narrow and circumscribed. Nevertheless, these protections are available to employees when the
11 employer has greatly overstepped its contractual discretion and trampled on employee autonomy
12 interests that have no workplace ramifications.

13 *c. Constitutional and statutory protections.* This section deals with common law
14 protections for employee autonomy interests. It does not cover federal or state constitutional
15 provisions or statutory provisions except to the extent they may inform common law principles.

16 *d. Conduct, activities, or behavior outside the workplace.* When an employee is engaged
17 in the employment relationship, she is an agent of the employer and her actions reflect on the
18 employer and its business. Any conduct, activities, or behavior that takes place during working
19 time is not “outside of the workplace.” Nor can conduct that takes place on employer property or
20 during working hours be considered “outside the workplace,” even if it primarily concerns
21 activities that occur outside of the physical workplace.

22

23

1 **Illustration:**

2 1. E drives his car to work and parks in the employer's parking lot. He has a rifle in
3 his car locked securely away in the trunk, as he plans to visit a gun range after
4 work. Even though E has no plans to use the gun at the workplace and does not
5 open the trunk while in the parking lot, having a gun in his car at the employer's
6 parking lot is conduct occurring at the workplace and hence outside the scope of
7 this Section.

8

9 *e. Dating between coworkers.* Although they may take place largely or exclusively after
10 working hours and outside the employer's premises, dating or romantic relationships between
11 coworkers is not entirely conduct occurring outside the workplace.

12

13 **Illustration:**

14 2. E has a romantic relationship with F, a fellow employee at X's food production
15 plant. The relationship between E and F has caused dissension among other
16 employees at work, particularly when E tried to join the same shift as F. X's
17 decision not to accede E's request to join F's shift, to avoid such dissension, did
18 not violate E's autonomy rights under this Section because X has a legitimate
19 basis for concern that E's working with F on the same shift would cause
20 operational problems.

21

22 *f. Autonomy protected by agreement or promise.* An employer can also extend an
23 employee's autonomy interests to widen the spectrum of protected activity. Such protections

1 may extend beyond conduct, behavior, or beliefs that do not occur at the workplace or have no
2 workplace impact. For example, an employer may, through promise or agreement, permit an
3 employee to engage in conduct that might be uncongenial to a segment of customers, or it may
4 permit the employee to refuse certain workplace requests based on the employee's moral or
5 religious beliefs. An employer's agreement to such limitation can overcome the employer's
6 general discretion to discipline employees for private activities outside of the workplace that
7 have an effect on the employer's workplace or reputation.

8

9 **Illustration:**

10 3. X's chief executive officer adopted the following policy with regard to employee
11 discipline for conduct outside of work:

12 We have concern with an employee's off-the-job behavior only when
13 it reduces his ability to perform regular job assignments, interferes
14 with the job performance of other employees, or if his outside
15 behavior affects the reputation of the company in a major way. When
16 on-the-job performance is acceptable there are few situations in which
17 outside activities could result in disciplinary action or dismissal.

18
19 E is in a romantic relationship with B, a former employee of X who now works
20 for X's competitor. X terminated E's employment after E failed to break off the
21 relationship. However, there was no evidence that E had access to any
22 information that would be useful to a competitor. Under the expanded protection
23 for employee autonomy promised by X policy, X's termination of E was in breach
24 of contract because E's relationship with B had no adverse effect on E's job
25 responsibilities or X's reputation.

26

1 *g. Nonapplicability to workplace conduct.* Protected autonomy rights under this Chapter
2 refer only to conduct or behavior occurring outside of the workplace; they do not extend to
3 conduct or behavior at the workplace. Thus, an employee's on-the-job speech does not implicate
4 an autonomy interest under this Section. Similarly, employee refusal to participate in political
5 activities related to their jobs based on personally-held moral or political beliefs are not protected
6 under this Section. Autonomy protections extend only to conduct, behavior and beliefs that are
7 separate from the workplace.

8
9 **Illustrations:**

- 10 4. Employer X fired E after he complained about a variety of workplace practices
11 that, in E's view, raised safety concerns. E's conduct may be protected under
12 particular occupational safety laws but does not implicate an autonomy interest
13 protected under this Section.
- 14 5. E worked as a manager for X, an insurance company. The employer requested all
15 employees to sign and circulate a petition supporting certain reforms to the state's
16 insurance laws. E refused to participate and told his superiors that he disagreed
17 with the legislation. E's conduct does not implicate a protected autonomy interest.

18
19 *h. Noninterference with employee responsibilities.* Courts have generally accorded
20 employers substantial discretion to determine whether an employee's off-premises activity
21 interferes with workplace responsibilities or the company's reputation. Because employees in a
22 managerial position often act as a representative of the employer, their off-hours behavior can

1 affect the reputation of the employer; this can provide a legitimate basis for employer's taking
2 cognizance of such behavior in making employment decisions.

3

4 **Illustration:**

5 6. E worked as head of trading for X, a major investment bank. Outside of working
6 hours, E also operated a mail-distribution business which sold white supremacist
7 and Nazi music and paraphernalia. An article in a local paper discussed E's mail-
8 distribution business, which it described as "racist." After learning of E's
9 business through the article, X terminated E's employment. X properly
10 determined that E's business interfered with his responsibilities as an employee.

11

12 In addition, protections of employee autonomy do not extend to expressions of political
13 or ideological belief that run counter to the employer's interests. Autonomy protections are
14 intended for those activities in which the employer has no legitimate interest. An employer has
15 an interest in having its employees support proposals or policies that would directly benefit the
16 employer as well as oppose those policies or proposals that would directly harm the employer.
17 Chapter 4, which discusses the tort of wrongful discipline, covers those instances in which an
18 employee may speak out against the employer in order to promote the public interest. This
19 Section concerns the protection of employee interests in autonomy without regard to any broader
20 public interest.

21

22

23

1 **Illustration:**

2 7. E attends the meeting of a citizens' advisory group working to develop proposals
3 to regulate the use of nearby public lands. X, E's employer and a lumber
4 company, submits a proposal that would allow further development rights for the
5 lumber industry on public lands. E speaks up at the meeting against X's plan. E's
6 actions interfered with his responsibilities as X's employee and are not protected
7 autonomy interests under this Section.

8

9

REPORTERS' NOTES

10

11 *Comment a. Scope.* Many have bemoaned the common law's apparent lack of protection
12 for worker autonomy. And unlike privacy, there is not a direct common law cause of action that
13 directly protects the interests in question. However, courts have addressed autonomy concerns in
14 cases involving contract protections, the tort against wrongful discipline in violation of public
15 policy, and privacy protections. Moreover, cases rejecting autonomy protections have either
16 concerned conduct that takes place in the workplace or conduct that has an impact on the
17 employer's workplace, business, or reputation. The protections for autonomy described herein fit
18 within common law outcomes and traditions.

19

20 *Comment b. Autonomy protections in contract and in tort.* The themes discussed in
21 comment b are developed further in this section.

22

23 *Comment d. Conduct, activities, or behavior outside the workplace.* Illustration 1 is based
24 on *Hansen v. American Online, Inc.*, 96 P.3d 950 (Utah 2004). In *Hansen*, the plaintiffs had
25 taken their guns out of their car trunks while on the parking lot simply to transfer them to another
26 car. Security cameras recorded the transfer. Although keeping a gun in a locked trunk on the
27 employer's premises is not considered outside the workplace, an employee might still have
28 privacy protections if the gun is kept in the trunk and only found after an improperly intrusive
29 search.

30

31 *Comment e. Dating between coworkers.* Almost all courts have held that relationships
32 between coworkers – particularly those between supervisors and subordinates – are matters of
33 workplace concern and do not constitute private behavior. *See, e.g.*, *Barbee v. Household*
34 *Automotive Finance Corp.*, 113 Cal.App.4th 525, 6 Cal.Rptr.3d 406 (2003) (recognizing
35 employer interests in avoiding conflicts of interest between work-related and family-related
36 obligations, reducing favoritism or even the appearance of favoritism, and preventing sexual
37 harassment); *Crosier v. United Parcel Service, Inc.*, 150 Cal.App.3d 1132, 198 Cal.Rptr. 361
38 (1983), (disapproved of on other grounds by *Foley v. Interactive Data Corp.*, 47 Cal. 3d 654, 765

1 P.2d 373 (1988) (finding that the employer was “legitimately concerned with appearances of
2 favoritism, possible claims of sexual harassment and employee dissension created by romantic
3 relationships between management and nonmanagement employees”); *Rogers v. International*
4 *Business Machines*, 500 F. Supp. 867 (W.D. Pa. 1980) (finding that employee’s termination
5 because of a relationship with a subordinate was based on employer’s “legitimate interest in
6 preserving harmony among its employees and in preserving its normal operational procedures
7 from disruption”) (applying Pa. law); *Patton v. J.C. Penney Co.*, 301 Or. 117, 719 P.2d 854
8 (1986), abrogated on other grounds by *McGanty v. Staudenraus*, 321 Or. 532, 901 P.2d 841
9 (1995) (finding no tortious conduct for termination based on relationship with coworker);
10 *Brockmeyer v. Dun & Bradstreet*, 113 Wis. 2d 561, 335 N.W.2d 834 (1983) (same); *Ward v.*
11 *Frito-Lay, Inc.*, 95 Wis.2d 372, 290 N.W.2d 536 (Ct.App.1980) (same); *Patton v. J.C. Penney*,
12 719 P.2d 854 (Oregon 1986) (same). However, at least one court has held open the possibility in
13 dicta that an employer’s actions concerning a consensual relationship between employees could
14 be tortious. *Mercer v. City of Cedar Rapids*, 104 F. Supp. 2d 1130, 1180 (N.D. Iowa 2000)
15 (stating that “intrusion upon the privacy of an employee’s off-duty, consensual relationship with
16 another coworker might be highly offensive in private sector employment”) (applying Ia. Law).

17
18 As a corollary, off-duty contact between coworkers also falls outside the protections for
19 autonomy. See, e.g., *Manning v. Department of Employment Sec.*, 850 N.E.2d 244, 18
20 A.L.R.6th 839 (Ill. App. Ct. 1st Dist. 2006) (employee’s conduct in leaving a vulgar message on
21 a coworker’s personal voice mail after work was misconduct harmful to the employer).

22
23 *Comment f. Autonomy protected by agreement or promise.* Illustration 3 is based on
24 *Rulon-Miller v. International Business Machines Corp.*, 208 Cal. Rptr. 524 (1st Dist. 1984),
25 *overruled on other grounds*, *Foley v. Interactive Data Corp.*, 765 P.2d 373 (Cal. 1988)
26 (disallowing tort actions for breach of good faith and fair dealing). In *Rulon-Miller*, the
27 employer’s chairman had distributed a policy to all company managers stating that: “We have
28 concern with an employee’s off-the-job behavior only when it reduces his ability to perform
29 regular job assignments, interferes with the job performance of other employees, or if his outside
30 behavior affects the reputation of the company in a major way. When on-the-job performance is
31 acceptable, I can think of few situations in which outside activities could result in disciplinary
32 action or dismissal.” *Id.* at 530. The court held that “this company policy insures to the
33 employee both the right of privacy and the right to hold a job even though ‘off-the-job behavior’
34 might not be approved of by the employee’s manager.” *Id.*

35
36 *Comment g. Nonapplicability to workplace conduct.* Courts have consistently held that
37 employees do not have free speech rights that extend to the workplace itself. See, e.g., *Barr v.*
38 *Kelso-Burnett Co.*, 478 N.E.2d 1354, 1356 (1985) (refusing to extent protection to plaintiffs who
39 were allegedly fired for peaceably informing fellow employees of layoff procedures being
40 utilized). Speech may be protected if it includes a public policy component, such as speaking out
41 against dangerous or illegal employer practices. See Chapter 4. However, mere self-expression at
42 the workplace, unprotected by public policy protections, is outside of the scope of workplace
43 autonomy.

44
45 Illustration 4 is based on *Bushko v. Miller Brewing Co.*, 134 Wis.2d 136, 396 N.W.2d
46 167 (Wis. 1986).

1 Illustration 5 is based on *Novosel v. Nationwide Insurance Co.*, 721 F.2d 894 (3d Cir.
2 1983) (applying Pa. law). Because it focused its public policy analysis on the protection of
3 employees' freedom of expression, it is perhaps the highest-profile case to provide protection for
4 worker autonomy. However, the court in *Novosel* actually reached a contrary conclusion to the
5 example, as it held that the employee stated a claim for termination based on to tort of wrongful
6 discharge in violation of public policy. Illustration f reaches a contrary result because the
7 decision in *Novosel* is not compatible with common-law protections for worker autonomy. The
8 employer in *Novosel* was clearly asking the employee to participate in a work-related lobbying
9 effort that would directly benefit the employer's business interests. As such, it falls under the
10 rubric of political action that an employer may demand of its employees during the course of the
11 employee's job performance. Under the logic of *Novosel*, "[a]n explicit contractual provision
12 authorizing an employer to dismiss a lobbyist for failure to undertake lobbying might be
13 unenforceable or subject to a balancing test." *Novosel*, 721 F.2d 894, 903 (statement of Becker,
14 J., dissenting from the denial of the petition for rehearing). Worker autonomy interests focus on
15 those aspects of employee autonomy that are clearly separate from the workplace.
16

17 Moreover, *Novosel's* use of the balancing test from public-employee speech cases, such
18 as *Connick v. Myers*, 461 U.S. 138 (1983) and *Pickering v. Board of Education*, 391 U.S. 563
19 (1968), was problematic in its direct incorporation of federal constitutional law into state
20 common law. Most courts have rejected a direct application of public-sector speech protections
21 to the private sector. See, e.g., *Dixon v. Coburg Dairy, Inc.*, 330 F.3d 250, 262 (4th Cir. 2003)
22 (applying S.C. law) (declining to reach "the absurd result of making every private workplace a
23 constitutionally protected forum for political discourse"), reversed on other grounds, 369 F.3d
24 811 (4th Cir. 2004) (en banc); *Grinzi v. San Diego Hospice Corp.*, 14 Cal. Rptr. 3d 893, 900
25 (Cal. App. 4th 2004) ("We do not find [*Novosel*] persuasive and also decline to adopt it.");
26 *Edmondson v. Shearer Lumber Products*, 75 P.3d 733, 738-739 (Idaho 2003) (*Novosel* policy
27 not "endorsed by any other court"); *Shovelin v. Central New Mexico Elec. Co-op., Inc.*, 850 P.2d
28 996, 1010 (N.M. 1993) ("We did not, however, adopt the approach taken by the Third Circuit
29 in *Novosel* and are not inclined to adopt that approach now."); *Tiernan v. Charleston Area*
30 *Medical Center, Inc.*, 506 S.E.2d 578, 588-591 (W.Va. 1998) (rejecting the *Novosel* approach in
31 a lengthy discussion); *Barr v. Kelso-Burnett Co.*, 478 N.E.2d 1354, 1356 (1985) (constitutional
32 guarantee of free speech provided by Illinois and U.S. Constitutions does not provide protection
33 or redress against private individuals or corporations which seek to abridge free expression of
34 others); *Graebel v. American Dynatec Corp.*, 604 N.W.2d 35 (Table), 1999 WL 693460 (Wis.
35 App. 1999) ("Although we recognize a wrongful discharge claim when an employer's actions
36 violate a clearly mandated public policy, the public policy exception may not be used to extend
37 constitutional free speech protection to private employment." (quoting *Bushko v. Miller Brewing*
38 *Co.*, 396 N.W.2d 167, 172 (Wis. 1986))).
39

40 However, it is important to recognize that none of these cases, in terms of their holdings,
41 reject the more limited approach taken in this Section. The cases all involved either workplace
42 conduct or conduct that had a significant impact on the employer's business or reputation. See
43 *Dixon*, 330 F.3d at 254-55 (no public policy protection for Confederate flag on tool box that
44 would be visible to coworkers); *Grinzi*, 14 Cal. Rptr. 3d at 896 (no protection for employee's
45 membership in Women's Garden Circle, an investment group the employer believed to be an
46 illegal pyramid scheme); *Edmondson*, 75 P.3d at 736 (no protection for employee's involvement

1 in local government task force that concerned issues vital to the employer's interest, particularly
2 when employee opposed employer's interests); *Shovelin*, 850 P.2d at 1010 (no protection for
3 employee serving as local mayor; employer warned employee prior to election that mayoral
4 duties would interfere with employee's ability to perform the job); *Tiernan*, 506 S.E.2d at 588-
5 591 (no protection for employee's letter, published by newspaper, that was critical of and
6 sarcastic towards the employer); *Barr*, 478 N.E.2d at 1355 (plaintiffs had, prior to said discharge
7 by the defendants without threats or intimidation and peaceably, informed fellow employees of
8 layoff procedures being utilized); *Graebel*, 604 N.W.2d 35, 1999 WL 693460 at *1 (employee
9 fired because of letter to local newspaper using racially inflammatory expressions).

10
11 *Comment h. Noninterference with employee responsibilities.* Illustration 6 is based on
12 *Wiegand v. Motiva Enterprises, LLC*, 295 F. Supp. 2d. 465 (D.N.J. 2003). However, the
13 employee in that case was a clerk at a retail establishment. See also *Graebel v. American*
14 *Dynatec Corp.*, 230 Wis. 2d 748, 604 N.W.2d 35 (Table) (Ct. App. 1999) (employee fired
15 because of letter to local newspaper using racially inflammatory expressions).

16
17 Off-duty expressions of racial, sexual, age-oriented, or religious bigotry may also impact
18 the employer by providing support for another employee's discrimination claim. See *Cooley v.*
19 *Carmike Cinemas, Inc.*, 25 F.3d 1325 (6th Cir. 1994) (finding no error in allowing off-duty verbal
20 statements critical of the elderly into evidence for age discrimination case).

21
22 Illustration 7 is based on *Edmondson v. Shearer Lumber Products*, 73 P.2d 733 (Idaho
23 2003).

1 **§ 7.09 Liability for Intrusions on Employee Autonomy**
2

3 **An employer is subject to liability for intruding upon an employee’s autonomy interest if:**

4 (a) **the employer discharges or takes other material adverse employment action**
5 **against the employee based solely on the employee’s exercise of a protected**
6 **autonomy interest; and**

7 (b) **the employer does not have a good faith basis for believing that the**
8 **employee’s exercise of that autonomy interest interferes with the employee’s**
9 **responsibilities as an employee.**

10 **Comment:**

11 *a. The relationship between the at-will rule and protection for employee autonomy. As*
12 *discussed in Chapter 2, the at-will rule is the default contractual rule for terminating the*
13 *employment relationship. However, Chapters 2 and 4 recognize important limitations on the at-*
14 *will rule based on both public policy and the nature of the employment relationship. Section 2.06*
15 *provides that the employer owes a duty of good faith and fair dealing to the employee – a duty*
16 *which includes an obligation not to deprive the employee of the benefits of the contract. Section*
17 *4.01 recognizes a tort based on an employer’s wrongful discipline in violation of public policy.*
18 *The sources of public policy are set out in § 4.03; they include legislative, judicial, and*
19 *regulatory sources, as well as well-established rules of professional or occupational conduct.*

20 Both the covenant of good faith and the tort of wrongful discharge or discipline
21 contribute to the legal protections of the employee right of autonomy. An employee cedes a great
22 deal of her autonomy to the employer as part of the employment contract. During work hours,
23 the employer can dictate the employee’s activities; indeed, the common law control test for
24 employment was based primarily on this power. Implicit in this employer control is a mutual

1 recognition of employer and employee that such control does not extend outside of the
2 employment relationship. The employer can be said by fair implication to promise that it will not
3 overstep the bounds of the relationship and seek to deprive the employee of her off-hours
4 autonomy on grounds that provide no benefit to the employer.

5 As also discussed in connection with § 7.08, employee autonomy is additionally
6 grounded in societal concerns. Autonomy can include matters of public and personal importance,
7 such as the freedom to hold religious, moral, ethical, and political beliefs, which society has an
8 interest in protecting against both government and private intrusions. If an employer's adverse
9 employment decisions reflect efforts to violate public policy, the employee can seek relief in the
10 tort of wrongful discipline discussed in Chapter 4. This Section also provides protection for
11 employee expression or other exercise of religious, moral, ethical and political beliefs that do not
12 implicate legitimate business concerns of the employer.

13 *b. Good faith.* The employer is subject to liability under this Section for violating an
14 employee's autonomy interests only if it does so without good-faith justification. The implied
15 duty of good faith and fair dealing, contained in every employment agreement, recognizes "a
16 duty of cooperation such that he or she will not hinder the other's ability to accomplish that
17 party's performance under the agreement or deprive that party of the benefit of the contract."
18 (§ 2.06 cmt. a.) If the employer disciplines an employee solely because of conduct, behavior, or
19 beliefs that have no impact on the workplace, such discipline undermines, without
20 countervailing justification, the employee's right of autonomy. The good-faith requirement limits
21 liability to employers who knowingly and intentionally act to punish an employee for activity
22 that does not interfere in any way with the employee's responsibilities as an employee.

23

1 **Illustrations:**

- 2 1. E works as a cashier for X, a car body shop. In her free time, she volunteers at a
3 foundation for those who have a crippling virus. The virus is contagious but only
4 through blood-to-blood contact. M, the manager at X, learns of E's volunteer
5 work and fears that E will spread the virus to E's coworkers and customers. M
6 tells E she must stop volunteering or be terminated. She refuses and M terminates
7 her employment. Even though it is extremely unlikely that E's volunteer work
8 would lead her to contract the virus, X would not be liable for E's discharge under
9 this Section based on its good-faith concern for its workers and customers.
- 10 2. M, a supervisor for employer X, engaged in a pattern of harassment of E. M also
11 told E he would fire her if she ever got married. When M learned of E's plan to
12 marry, he fired her. If M was acting within the scope of his authority for X, X
13 would be liable for E's termination.

14

15 *c. Adverse employment action.* Employers are liable for any adverse employment actions
16 they take against an employee in violation of this Section. Although termination represents the
17 most severe such action, any action that negatively affects the employee's terms and conditions
18 of employment potentially injures that employee. As set forth in Chapter 4, the disciplinary
19 decision is actionable when it negatively affects an employee sufficiently to dissuade a
20 reasonable worker from engaging in the protected activity (in this case, exercising their
21 autonomy interests).

22

23

1 **Illustration:**

2 3. M, a manager at X, learns that E is a member of a religion which M finds
3 offensive. X reassigns E from her position as forklift operator to a less-skilled
4 laborer position. Her pay remains the same, as do her benefits. However, the
5 changes in her job duties could well dissuade E from engaging in protected
6 autonomous activities and therefore constitute an adverse employment action.

7

8

9

REPORTERS' NOTES

10 *Comment a. The relationship between the at-will rule and protection for employee*
11 *autonomy.* As discussed in the Reporters' Notes on § 7.08, protections for autonomy are based
12 on the principles of the tort of wrongful discipline in violation of public policy, the common law
13 protections for privacy, and the contractual covenant of good faith and fair dealing. The
14 mechanics of the cause of action most resemble the tort of wrongful discipline or § 7.08 of this
15 chapter, as the employee is suffering retaliation based on protected conduct. Unlike the privacy
16 torts, the harm is not a direct employer intrusion; it is rather the employer's retaliation for the
17 employee's expression of autonomy. Thus, autonomy protections do not concern the autonomy
18 interests directly, but rather the employer's improper actions that are based solely on those
19 autonomy interests.

20

21 Although autonomy interests inure overall to the good of the public, autonomy itself is
22 less directly aimed at the public weal than those actions which are protected by the tort of
23 wrongful discharge in Chapter 4. In fact, the protection of autonomy ultimately seeks to free the
24 individual to act in her own individualized way apart from the workplace. Thus, the autonomy
25 protections in § 7.09 do not amount to an effort to include First Amendment values within the
26 tort of wrongful discharge. This was most directly attempted in *Novosel v. Nationwide Insurance*
27 *Co.*, 721 F.2d 894 (3d Cir. 1983), and most courts have rejected the *Novosel* approach, as
28 discussed in the Reporters' Note to 7.08 cmt. g.

29

30 The crux of the contractual compromise between employee and employer is aptly
31 summarized by the following passage from *Pettis v. Cole*, 49 Cal. App. 4th 402, 444-45 (Cal.
32 App. 1 Dist. 1996):

33

34 Anyone who has ever been an "employee" can relate to . . . the importance of
35 protecting an individual's right to informational privacy, especially as against
36 employers and others with whom the individual maintains only a business
37 relationship. The "employee" mask is one that helps workers maintain an aura of
38 competence, efficiency, professionalism, social propriety, seriousness of purpose,
39 etc., allowing them to perform their duties to the satisfaction of their employers

1 but simultaneously to protect their job security and, thus, their economic well-
2 being. Many employees choose to conceal from their employers matters of
3 disability, sexual orientation and conduct, political affiliation or activities, family
4 or marital strife, unconventional life styles or avocations, etc., out of fear that, no
5 matter how well they might perform in the workplace, revelations about these or
6 other aspects of their private lives may cost them their jobs. In general, this
7 approach is one that benefits both employees and employers, who often stress that
8 employees should not bring their personal problems to work with them or pursue
9 personal interests while they are “on the clock,” and who would not always wish
10 to be identified as somehow connected with their employees' private conduct. In
11 return, it is only fair that employees be allowed to maintain a wall of privacy
12 around highly personal information about their other “roles” in life, to be free to
13 tell their employers, in effect, “It's none of your business what I do-and think-on
14 my own time.”

15
16 *Comment b. Good faith.* Illustration 1 is based on *Brunner v. Al Attar*, 786 S.W.2d 784
17 (Tex. App. 1990). In *Brunner*, the employee was allegedly fired after she refused to stop her off-
18 duty volunteering with a local AIDS foundation. Such work would seemingly have no effect on
19 the employee’s work at the employer’s body shop. However, the employee alleged that the
20 employer “feared that [the employee] would catch and spread the Acquired Immune Deficiency
21 Syndrome (AIDS) to [her fellow] employees.” Although such fears seem unwarranted,
22 particularly in retrospect, they show that the employer’s decision to terminate was based on the
23 owner’s good-faith fears of workplace effects.

24
25 Illustration 2 is based on *Cunningham v. Dabbs*, 703 So.2d 979 (Ala.Civ.App. 1997). In
26 *Cunningham*, a supervisor subjected the plaintiff-employee to frequent episodes of sexual
27 harassment. When the supervisor learned that plaintiff was getting married, he fired her. The
28 court rejected her wrongful discharge claim, but it denied summary judgment as to her intrusion
29 upon seclusion and outrage claims. It essentially treated the wrongful discharge claim as an
30 outrage claims by basing the outrage claim on her discharge. *Cunningham*, 703 So.2d at 983
31 (“[In support of the outrage claim,] Cunningham alleges a pattern of harassment and a
32 termination of employment in violation of her fundamental right to marry.”). Under this Chapter,
33 the plaintiff would have an action under § 7.09 for her discharge based on her marriage.

34
35 *Comment c. Adverse employment action.* Like § 4.01(b), this provision protects not only
36 against discharge but also against all other discipline that could be considered material.
37 Illustration 3 is taken in part from *Burlington Northern & Santa Fe Railway Co. v. White*, 548
38 U.S. 53 (2006). *Burlington* concerned the antiretaliation provisions in Title VII. The court held
39 that an action taken by the employer could be considered materially adverse if such action “well
40 might have dissuaded a reasonable worker from making or supporting a charge of
41 discrimination.” *Id.* at 68. Here, the standard can be adapted to cover those disciplinary actions
42 that could well dissuade a reasonable worker from engaging in the protected autonomy interests.
43 As the court noted, “normally petty slights, minor annoyances, and simple lack of good manners
44 will not create such deterrence.” *Id.*

APPENDIX

Black Letter of Preliminary Draft No. 8

§ 3.01 Right to Earned Compensation

- (a) Whether the employment relationship is terminable at will or terminable only for cause, employees have a right to be paid the compensation they have earned.
- (b) Whether compensation has been earned is determined by the agreement between the employer and employee or any binding promises or policy statements of the employer.
- (c) Employers are under an obligation to pay in a timely fashion the compensation employees have earned. If there is a bona fide dispute as to whether the compensation claimed has been earned, employers are under an obligation to pay in a timely fashion the compensation that is not in dispute.

§ 3.02 Bonuses and Other Incentive Compensation

- (a) If so provided in an agreement between the employer and the employee or any binding promises or policy statements of the employer, bonuses and other incentive compensation are a form of compensation which employees have a right to be paid if they have earned such compensation. Absent such an agreement or any binding promises or policy statements, bonuses and incentive compensation are awards made in the employer's discretion.
- (b) Whether bonuses or other incentive compensation have been earned is determined by the agreement between the employer and employee or any binding promises or policy statements of the employer.
- (c) Employers are under an obligation to pay in a timely fashion the bonus and other incentive compensation employees have earned. If there is a bona fide dispute as to whether the compensation claimed has been earned, employers are under an obligation to pay in a timely fashion the compensation that is not in dispute.

§ 3.03 Benefits

- (a) If so provided in an agreement between the employer and the employee or any binding promises or policy statements of the employer, benefits are a form of compensation which employees have a right to receive, in accordance with any applicable plan documents.**
- (b) Employers are under an obligation to provide employees, in accordance with any applicable plan documents, the benefits the employers have agreed or promised, as a matter of agreement, practice, or policy statement, to provide. If there is a bona fide dispute as to whether the requirements of the applicable plan documents have been satisfied employers are under an obligation to provide the benefits for which eligibility is not in dispute.**

§ 3.04 Modification of Compensation or Benefits

- (a) Except as provided in (c) below, an employer may prospectively modify or revoke any compensation or benefits based on its past practices or policy statement by providing reasonable notice of the modification or revocation to the affected employees.**
- (b) Such modifications and revocations apply to all employees hired, and all employees who continue working, after the effective date of the notice of modification or revocation.**
- (c) Such modifications and revocations cannot, absent the consent of affected employees (backed by consideration), adversely affect rights under any agreement between the employer and the employee or employees (§ 2.03) or adversely affect any vested or accrued employee rights that may have been created by an agreement (§ 2.03), employer statement (§ 2.04), or reasonable detrimental reliance on an employer promise (§ 2.02, comment c).**

§ 3.05 Implied Duty of Good Faith and Fair Dealing

- (a) Both the employer and employee, whether or not the relationship is terminable for cause or at will, owe a nonwaivable duty of good faith and fair dealing to each other, which includes an agreement by each not to hinder the other's performance under, or to deprive the other of the benefit of, the employment relationship (§ 2.06).**
- (b) The employer's duty of good faith and fair dealing includes the duty not to terminate or seek to terminate the employment relationship or implement other adverse employment action, for the purpose of**
 - (1) preventing the vesting or accrual of an employee right or benefit,**
 - or**
 - (2) retaliating against the employee for refusing to consent to a change in earned compensation or benefits.**

§ 7.01 Employee Right of Privacy

An employer violates an employee's right of privacy by an intrusion upon a protected privacy interest that is unreasonable and would be offensive to a reasonable person under the circumstances.

§ 7.02 Protected Employee Privacy Interests

Three major privacy interests are recognized in the employment context as protected employee privacy interests:

- (a) the employee's private information of a personal nature (§ 7.03);**
- (b) the employee's person and physical or electronic locations, including work locations provided by the employer, in which the employee has a reasonable expectation of privacy (§ 7.04); and**
- (c) the employee's private information disclosed in confidence in the course of employment to the employer (§ 7.05).**

§ 7.03 Employee Privacy Interests in Information of a Personal Nature

- (a) An employee has a protected privacy interest in information relating to the employee that is of a personal nature and that the employee has taken reasonable efforts to keep private.**
- (b) An employer intrudes upon this protected privacy interest by requiring that the employee provide such personal and private information in the course of employment.**
- (c) An employer does not intrude upon the protected privacy interest in Subsection (a) if the employer is required to obtain the employee's personal information pursuant to a legal requirement.**

§ 7.04 Employee Privacy Interests Against Employer Intrusion in Physical Person and Locations

- (a) An employee has a protected privacy interest against employer intrusion in:
 - (1) the employee's physical person and private physical functions; and**
 - (2) a physical or electronic location if the employee has a reasonable expectation that the location is private as to that intrusion.****
- (b) An employee has a reasonable expectation in the privacy of a physical or electronic work location provided by the employer if:
 - (1) the employer has provided express notice that the location is private for employees; or**
 - (2) the employer has acted in a manner that treats the location as private for employees, the type of location is generally treated as private, and the employee has made reasonable efforts to keep the location private.****
- (c) An employer intrudes upon an employee's protected privacy interest under Subsection (a) by intruding into the employee's person, physical functions, or a physical or electronic location in which the employee has a reasonable expectation of privacy.**

§ 7.05 Employer Disclosure of Private Employee Information

- (a) An employee has a protected privacy interest in personal information provided in confidence to the employer in the course of the employment relationship.**
- (b) An employer intrudes upon the privacy interest in Subsection (a) by providing or allowing third parties access to such employee information. For purposes of this Subsection, third parties include employees or agents of the employer who have no legitimate reason to access the information.**
- (c) An employer does not intrude upon the privacy interest in Subsection (a) if the employer is compelled to provide a third party access to the information pursuant to a court order or other legal requirement.**

§ 7.06 Unreasonable and Offensive Employer Intrusions

- (a) An employer is subject to liability under tort for an intrusion upon an employee's protected privacy interest if that intrusion is unreasonable and offensive to a reasonable person under the circumstances.**
- (b) An employer's intrusion upon an employee's protected privacy interest is unreasonable under Subsection (a) if the employer does not have a sufficient justification for the scope of the intrusion or the manner of the intrusion. The following considerations are relevant to determining the reasonableness of the employer intrusion:
 - (1) the nature, quality, and degree of invasiveness of the intrusion;**
 - (2) the availability of less invasive alternatives;**
 - (3) the provision of advance notice to the employee;**
 - (4) the employee's consent to the intrusion;**
 - (5) the nature of the employer's legitimate business interest for the intrusion;**
 - and**
 - (6) an important public interest or interests for the intrusion.****

(c) An employer’s intrusion upon the employee’s privacy interest is offensive to a reasonable person under the circumstances if the manner or scope of the employer’s intrusion is a significant departure from the accepted norms for effectuating such an intrusion.

§ 7.07 Liability for Adverse Actions in Retaliation

An employer who takes a material adverse employment action against an employee for refusing to consent to an unreasonable and offensive employer intrusion upon a protected employee privacy interest under § 7.01 is subject to a tort action for wrongful discharge or discipline in violation of public policy.

§ 7.08 Employee Autonomy Interests

Employees have rights of autonomy while in the employment relationship. Protected employee autonomy interests while in that relationship include the interests in:

- (a) engaging in conduct, activities, or behavior outside of the workplace that do not interfere with the employee’s responsibilities as an employee;**
- (b) adhering to moral, ethical, or other personal beliefs that do not interfere with the employee’s responsibilities as an employee; and**
- (c) engaging in conduct or behavior outside the workplace which the employer has agreed or promised to treat as separate from and irrelevant to the obtaining or maintenance of the employment relationship with the employer.**

§ 7.09 Liability for Intrusions on Employee Autonomy

An employer is subject to liability for intruding upon an employee’s autonomy interest if:

- (a) the employer discharges or takes other material adverse employment action against the employee based solely on the employee’s exercise of a protected autonomy interest; and**

- (b) the employer does not have a good faith basis for believing that the employee's exercise of that autonomy interest interferes with the employee's responsibilities as an employee.**

